



*We Did It Our Way!*

# LAS VEGAS

community profile  
catalyst for success **2005**





Las Vegas Celebrates 100 Years!



*We Did It Our Way*



# Welcome From The Mayor



It all started with water! Over one hundred and fifty years ago a spring-fed creek flowed through the Las Vegas valley creating an oasis in the desert. Growing slowly, in 1905 Las Vegas was a town site of tents in a railroad camp. Then came business; just look at us today! Business has played an important role in our city's development, in our resident's prosperity, and in the image that we convey to the world.

Over the past 100 years, Las Vegas has since expanded to become the entertainment capital of the world, leading the nation in new job creation and housing and business growth. The fact is, beyond the neon is a metropolis that has systematically transformed itself into an exceptional place for business growth and development. Each year in ever increasing numbers, American and international firms are relocating to the valley and thriving in this sophisticated oasis in the desert.

The Las Vegas valley is also a flourishing business center free of corporate income, unitary, inventory, franchise, personal income, estate/gift and inheritance taxes. This booming business community offers companies relocating efficient and cost-effective telecommunications and transportation systems, and easy access to many major western markets. But most importantly, Las Vegas offers the opportunity for a quality lifestyle with a feeling of neighborhood for the people lucky enough to call it home. For business, for pleasure, for life, Las Vegas is the center of it all. Come join Las Vegas as the city celebrates its 100th birthday in 2005.

A stylized, handwritten signature of Oscar B. Goodman in black ink.

Oscar B. Goodman  
Mayor, City of Las Vegas



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## ACKNOWLEDGEMENTS

This publication is a joint effort by the Office of Business Development and the Planning and Development Department.

You may contact them at:

### Office of Business Development

400 Stewart Avenue  
Las Vegas, Nevada 89101  
(702) 229-6551  
<http://www.lasvegasnevada.gov/obd/default.htm>

### Planning and Development Department

Development Services Center  
731 South 4th Street  
Las Vegas, Nevada 89101  
(702) 229-6301  
<http://www.lasvegasnevada.gov/planning/default.htm>

## SPECIAL THANKS TO

**Mayor** Oscar B. Goodman

**Councilman** Gary Reese (Mayor Pro Tem)

**Councilman** Larry Brown

**Councilman** Lawrence Weekly

**Councilman** Michael Mack

**Councilman** Steve Wolfson

**Councilwoman** Lois Tarkanian

**City Manager** Dr. Douglas A. Selby

**Deputy City Manager** Steven P. Houchens

**Deputy City Manager** Elizabeth N. Fretwell

### Office of Business Development

**Director** Scott D. Adams

### Planning & Development Department

**Director** Ms. Margo Wheeler

### Contributing Staff

Jimmie Pegues, Office of Business Development  
Richard Wassmuth and Rita Schoonmaker,  
Planning and Development

**Art Director** Erich Vicia, Victagraphics, LLC

**Printing** City of Las Vegas Graphic Arts Services

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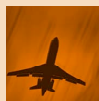
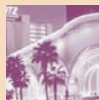
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## Redevelopment Agency

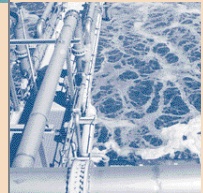
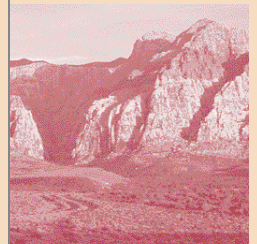
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## PREFACE

We are pleased to provide you with the most useful business tool the city of Las Vegas has to offer - the Las Vegas Community Profile. The Las Vegas Community Profile is designed to give you, the reader, a thumbnail sketch of the Las Vegas community. Many of you have heard about the strength of Las Vegas as a gaming and entertainment venue, but we are certain the following pages will give you an insight into what Las Vegas has to offer as a place to live, work and do business.

As you turn the pages that follow, you will find information on an array of topics and commerce, such as business, labor, demographics, land use, transportation, quality of life and redevelopment.

We believe the information found in this booklet is well suited to answer many of the basic questions you may have about the Las Vegas Metropolitan Statistical Area. We believe the information is vital whether you are planning to expand an already existing business or relocate a new business to our community. There is no doubt that readers will find the booklet a great source of information about doing business in Las Vegas, and we hope it will help you succeed in business.

If you have suggestions on how we can improve our publication, please take a moment to contact us. We look forward to working with you throughout the coming year should you decide to relocate to Las Vegas.

Sincerely,

*City of Las Vegas Office of Business Development*

*City of Las Vegas Department of Planning and Development*



# Las Vegas At A Glance

## EXISTING LAND USE

Size: 130.13 square miles  
Average Elevation: 2,162 feet  
Population Density Per Square Mile: 4,302  
Population: 559,824

## GOVERNMENT

**Type:** Council/Manager

### Total Budget

2001/2002: - \$607,862,298  
2002/2003: - \$692,922,464  
2003/2004: - \$879,809,087  
2004/2005: - \$1,227,617,791

### Combined Property Tax Rate

3.3003 per \$100.00 assessed value

### Entity Property Tax-Rate Trend

1999/2000 - .6875  
2000/2001 - .6783  
2001/2002 - .6765  
2002/2003 - .6765  
2003/2004 - .6765  
2004/2005 - .6765

**Planning Commission:** Yes

**Industrial Plans Approval:** Yes

**Zoning Regulations:** Yes

### Industrial Revenue

**Bond (IRB) Financing:** Yes

**IRB Limit:** \$10,000,000

**Repayment Period:** Up to 40 years by law

**IRB Funds May Be Used For:** land, buildings, equipment and manufacturing

## EMERGENCY SERVICES

**Police Personnel:** 4,289 Full Time Positions

Commissioned Officers: 2,068

Civilian: 1,183

Detention Services: 985

Airport: 83

### Fire + Rescue Personnel:

Total Uniformed / Civilian: 634

### Fire Equipment:

Pumpers / Engines: 19  
Ladder Trucks: 6  
Mobile Command Post: 1  
Hazmat Vehicle: 1  
Paramedic Rescue Units: 17  
Mobile Air and Light Unit: 1  
Heavy Rescue Unit: 1  
Water Tender: 1  
Fire Stations: 15  
Insurance Rating: Class 1

## UTILITIES/SERVICES

**Electric Supplier:** Nevada Power Company

**Distributor:** Nevada Power Co.

**Generating Capacity:** 2,161 Megawatts

**Peak Load:** 4,3211 megawatts

**Major Energy Sources:** coal, natural gas, purchase power

### Residential Rates:

Customer Charge: \$6.00 per meter per month  
Consumption Charge per kWh, All Usage: \$0.9190

### Commercial / Industrial Rates:

Customer Charge: \$280.00 per meter per month  
Demand Charge per kWh: \$8.33

### Secondary Distribution Voltage: Facility

Charge - \$2.74 per kW

### Summer Demand/kW Energy / kWh

On-Peak	\$8.33	\$0.09367
Mid-Peak	\$0.47	\$0.07989
Off-Peak	\$0.00	\$0.06121
Winter	\$0.22	\$0.6156

## NATURAL GAS

**Supplier:** El Paso Natural Gas Co. & Kern River

**Distributor:** Southwest Gas Corp.

**Rating:** Varies from 1,010 to 1,030 BTU/CF

**Industrial Rates:** 2004

**Small Customer:** \$21.50 per meter per month + \$0.93679 per therm

**Medium Customer:** \$30.00 per meter per month + 0.88624 per therm

**Large Customer:** \$150.00 per meter per month + \$0.83274 per therm

## WATER

**Supplier:** Las Vegas Valley Water District

**Source:** Colorado River (Lake Mead), wells

**Maximum Daily Capacity:** 745,000,000 gallons per day

**2005 Demand Forecast:** 177,902,634,000 gallons

**Peak Day Demand:** 476,000,000 gallons per day

**Hardness:** 284 MG/L

**Rates:** 2-inch meter

**Daily Service Charge:** \$0.3820

Consumption Rate / 1,000 gallons

**Tier I** \$1.05; Tier I Max Charge - 40,000 Gallons: \$53.46\*

**Tier II** \$1.75; Tier II Max Charge - 80,000 Gallons: \$123.46\*

**Tier III** \$2.38; Tier III Max Charge - 560,000 Gallons: \$1,265.86\*

**Tier IV** \$3.02; Tier IV Max Charge, Over 560,000 Gallons, the Rate is \$3.02 + Service Charge

\* Includes Service Charge

## SEWER

**Service Provider:** City of Las Vegas

**Sanitary:** Coverage 100%

**Storm:** Coverage: 0%

**Treatment Plant:** Secondary trickling filter and chemical treatment for phosphorous removal, activated sludge for ammonia removal, filtration

**Capacity:** 120,000,000 gallons /day

**Present Load:** 65,000,000 gallons/day

## SOLID WASTE

Container Service Rates - Quarterly

	2Wk Pu	6Wk Pu	7Wk Pu
1 Yard	\$223.31	\$486.67	\$581.17
2 Yard	\$447.35	\$855.50	\$1,028.50
3 Yard	\$671.03	\$1,227.34	\$1,475.86
4 Yard	\$894.71	\$1,599.17	\$1,923.15

## LAS VEGAS CONTACT

### Office of Business Development

400 Stewart Ave

Las Vegas, Nevada 89101

(702) 229-6551 phone

(702) 385-3128 fax

Website: [www.lasvegasnevada.gov](http://www.lasvegasnevada.gov)

Email: [OBD@lasvegasnevada.gov](mailto:OBD@lasvegasnevada.gov)

Source: Office of Business Development,  
January 2005





## Largest Non-Gaming Employers in Las Vegas

LARGEST NON-GAMING EMPLOYERS 2005		
Name	Industry	No. of Employees
Clark County School District	Elementary and Secondary Schools	20,000 plus
Clark County	Executive & Legislative Offices Combined	9,000 to 9,999
University of Nevada, Las Vegas	Colleges and Universities	5,000 to 5,999
Las Vegas Metropolitan Police	Police Protection	4,000 to 4,999
State of Nevada	State Government	3,000 to 3,999
City of Las Vegas	Executive & Legislative Offices Combined	
University Medical Center	General Medical and Surgical Hospitals	2,500 to 2,999
Sunrise Hospital and Medical Center	General Medical and Surgical Hospitals	
US Postal Service	Postal Service	
Central Telephone - Nevada	Wired Telecommunications Carriers	1,500 to 1,999
Community College of Southern Nevada	Junior Colleges	
Citibank National Association	Credit Card Issuing	
GES Exposition Services, Inc.	Convention and Trade Show Organizers	
America West Airlines, Inc.	Scheduled Passenger Air Transportation	1,000 to 1,499
Bechtel SAIC Company LLC	Physical/Engineering/Biological Research	
Dept. of Homeland Security	Transportation Program Administration	
Desert Springs Hospital	General Medical and Surgical Hospitals	
Household Credit Services	Credit Card Issuing	
Nellis Air Force Base	National Security	
Nevada Power Company	Electric Power Distribution	
Silver State Disposal Services, Inc.	Solid Waste Landfill	
Valley Hospital Medical Center	General Medical and Surgical Hospitals	
Bechtel Nevada	Government Contractor	500 to 999
Medco Health Solutions of Las Vegas	Mail-Order Houses	

For additional information access: <http://www.nvwdiworkforce.com>

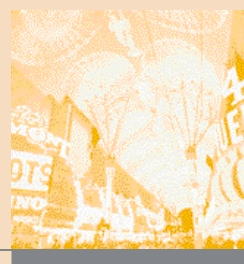
Source: State of Nevada Department of Employment, Training and Rehabilitation (January 2005)



## Largest Gaming Employers in Las Vegas

CLARK COUNTY	
HOTEL/CASINO	NO. OF EMPLOYEES
Bellagio, LLC	8,000 - 8,999
MGM Grand Hotel	7,000 - 7,999
Mandalay Bay Resort	6,000 - 6,999
Mirage Casino Hotel	5,000 - 5,999
Caesars Palace	4,000 - 4,999
Rio Suites Hotel & Casino	4,000 - 4,999
Luxor Hotel	3,000 - 3,999
Treasure Island	3,000 - 3,999
Excalibur Hotel	3,000 - 3,999
Flamingo Hilton	3,000 - 3,999
Circus Circus Casino	3,000 - 3,999
Harrah's Las Vegas	3,000 - 3,999
Las Vegas Hilton	3,000 - 3,999
Bally's & Paris Casino Hotels	3,000 - 3,999
DOWNTOWN LAS VEGAS	
HOTEL/CASINO	NO. OF EMPLOYEES
Golden Nugget	2,500 - 2,999
Stratosphere Tower	2,500 - 2,999
Binion's Gambling Hall & Hotel	1,000 - 1,499

For additional information access: <http://www.nevada workforce.com>  
 Source: Nevada Department of Employment Training and Rehabilitation (Jan. 2005)



## Fastest Growing Industries in Las Vegas

Over the last 5 years, businesses located in the city of Las Vegas have generated over 45,000 net jobs. This is approximately 30% of the total net jobs within the Las Vegas Metropolitan area. Of the 45,000 jobs, 30% are professional, educational, social services and fire; 28% are arts and entertainment (gaming); 18% are wholesale/retail services; 14% are other services, such as manufacturing, public administration and agricultural; and 10% are construction.

Forbes ranked Las Vegas No. 2 in job growth for 2004  
 Source: Forbes.com: Best Places, January 2005

INDUSTRY	GROWTH RATE
MOTOR VEHICLE PARTS MANUFACTURING	6.7
ARCHITECTURAL AND STRUCTURAL METALS	6.0
NON-DEPOSITORY CREDIT INTERMEDIATION	5.9
TRANSPORTATION EQUIPMENT MANUFACTURING	5.7
OTHER GROUND PASSENGER TRANSPORTATION	5.7
ACTIVITIES RELATIVE TO CREDIT INTERMEDIATION	5.6
ELECTRONIC INSTRUMENT MANUFACTURING	5.6
MOTOR VEHICLE BODY AND TRAILER MANUFACTURING	5.6
PAPER / PAPER PRODUCTS MERCHANT WHOLESALERS	5.6
ELECTRONICS AND APPLIANCE STORES	5.1

For more information access: <http://www.nevada workforce.com>  
 Source: Nevada Department of Employment Training and Rehabilitation (Jan. 2005)



## Forbes 2000 Companies with a Major Presence in Las Vegas

FORBES 2000 COMPANIES WITH A MAJOR PRESENCE IN LAS VEGAS					
Forbes Rank	Company Name	Forbes Rank	Company Name	Forbes Rank	Company Name
2	CITIGROUP	287	JOHNSON CONTROLS	927	AMR
6	BANK OF AMERICA	290	ALBERTSONS	1,013	KB HOMES
25	WELLS FARGO	502	SOUTHWEST AIRLINES	1,025	DELTA AIRLINES
40	MERRILL LYNCH	549	PULTE HOMES	1039	UAL
77	US BANCORP	691	COX COMMUNICATIONS	1098	KERR-MCGEE
102	COCA-COLA	727	MGM MIRAGE	1120	RITE AID
176	HCA	782	HARRAH'S ENTERTAINMENT	1257	CONTINENTAL AIRLINES
192	UNION PACIFIC	839	NORTHWEST AIRLINES	1529	MANDALAY RESORT GROUP
246	COCA-COLA ENTERPRISES	859	INT'L GAMING TECHNOLOGY	1890	SIERRA PACIFIC RESOURCES
208	CLEAR CHANNEL COMM.	912	PACIFICARE HEALTH		

Source: Forbes.com, Best Places (January 2005)

## Customer Service and Back Office Operations

EXISTING LAS VEGAS AREA BACK OFFICE/CALL CENTERS (Henderson, Las Vegas, North Las Vegas)					No. of Employees
Established	Company Name	Location	Operation Type		
1984	Citibank / Citigroup	Las Vegas	Credit Card Processing		2,200
1994	Household Credit	Las Vegas	Credit Card Processing		1,300
1995	1st National Bank of Marin	Las Vegas	Credit Card Processing		900
1995	Client Logic	Las Vegas	Software Support Services		775
1996	Williams-Sonoma	Las Vegas	Catalog Sales		600
1996	Bank of America	Las Vegas	Indirect Auto Loan Processing		500
1997	UPS Teleservices	Las Vegas	Software Support Services		450
1997	RMA	Las Vegas	Collections		400
1997	First Performance Corp.	Las Vegas	Collections		140
1998	Preferred Equities	Las Vegas	MEGO Mortgage		1,300
1998	Sunterra	N. Las Vegas	Time Share Sales and Customer Service		300
1998	California State Auto Assoc.	Las Vegas	Claims Processing		275
1998	Sallie Mae	Las Vegas	Student Loans / Collections		275
1998	Edison ADT Security	Las Vegas	Customer Service		190
1998	Fairfield Acceptance	Las Vegas	Time Share Sales and Customer Service		180
1999	Nextel Partners	Las Vegas	Phone Sales / Customer Service		500
1999	Miles Kimball	Las Vegas	Catalogue Sales		300
1999	Credit Acceptance Corp.	Henderson	Collections		100
2000	Ford Motor Credit	Henderson	Indirect Financing		700
2000	Expedia	Las Vegas	Travelscape.com		500
2000	Avery Dennison	Las Vegas	Financial Shared Services Center		90
2001	SITEL Corporation	Las Vegas	Prudential Insurance		300
2001	HCA Healthcare	Las Vegas	Patient Account Services		260
2001	IMPAC	Henderson	Mediral Billing		90
2001	Estate Recoveries, Inc.	Las Vegas	Credit Card Collections		15
2002	NuTek, Inc.	Henderson	Phone Sales / Customer Service		150
2002	Liberty Group	Henderson	Inbound and Outbound Call Center		75
2003	American Recovery Services	Las Vegas	Commercial Accounts Receivable Management		89
2003	Worldwide Asset Servicing	Las Vegas	Collection Services / Call Center		110

Source: Nevada Development Authority (January 2003)



## Telecommunications

Las Vegas' early adoption of fiber optics and digital switching technologies has made it one of the most sought-after locations in the United States for companies seeking competitive advantages in the information age. Some of the services this advanced network offers are full-motion video teleconferencing; Integrated Service Digital Network (ISDN), Digital Data Service and Digital Centrex services; high-speed bulk data transfer, high-resolution freeze frame video; high-speed facsimile and mobile services, and directed LAN interconnections.

Sprint, the local telephone company, has spent over \$1 billion dollars to upgrade to a high-band fiber optics network and digital switching phone lines. The entire system is tied into a "sonet ring" network to prevent service outages. The following companies also operate fiber Sonet Technology: Cox Communications, IDACOMM, XO and Xspedius. AT&T, Nextlink and Collocation Solutions also operate points of presence in Las Vegas.

The wireless assets in Las Vegas include Clear Sky Broadband; KeyOn, Satellite Uplink, Cox Communications, Digital Satellite Services, Direct TV, Dish Direct Network, Great Western Communications and Silver State Services. Las Vegas continues to expand its telecommunications network and is suited to meet the needs of businesses in the 21st Century.

### 10 LARGEST TELECOMMUNICATIONS EMPLOYERS IN LAS VEGAS

Sprint	LAN, WAN, payphones, internet, PBX, key systems, Centrex, data, video conferencing, DSL, custom calling features, voicemail, long distance, PCS, pre-paid calling cards
Cox Communications	Broadband, high-speed internet, cable television, business services
Mpower Communications	Local and long distance phone service
Nevada Telephone	Local and long distance Phone, ISDN, DSL, Payphones
XO Communications	Local dial tone, long distance, internet access, private line circuits, fiber optic connectivity, Web hosting, e-commerce
Amtel Communications, Inc.	Business phone systems, data and fiber optic cable, voice mail systems
SBC Communications	Local and long distance phone service
TelePacific Communications	Electronic parts/components, networking wire, connectors, plating, assembly services
Comtech Communications, Inc.	Commercial telephone systems, voice mail, paging, data cabling
Impulse Telecom Corp.	Local and long-distance phone, internet, web hosting cellular, paging

Source: A Business Las Vegas Book of Business List: 2005





## Major Business Parks

MAJOR BUSINESS PARKS		
PARK NAME	SIZE	MAJOR TENANTS
Las Vegas Technology Center	270 Acres	Berlin Industries, Sierra Health Services, Steinberg Diagnostics, State Farm Insurance, Mountain View Hospital, Multi Pure Corp, Hqts, Nevada Title, La Quinta, Hampton Inns, Swisher & Hall Architects, Target General, Veterans Administration, Shift 4, Progressive Casualty Insurance.
Parkway Center	200 acres	Las Vegas Premium Outlets, World Market Center, Internal Revenue Service
Las Vegas Enterprise Park	74 acres	Unique Enterprises, RLT Corp., U.S. Postal Service, Las Vegas Metropolitan Police Department, University Medical Center Quick Care, Federal Bureau of Investigation, Urban Chamber of Commerce
The Crossings Business Center at Summerlin	833,531 sq. ft.	Bank of America, Household Bank, Humana Health Insurance of Nevada, Bechtel SAIC, Le Cordon Bleu College of Culinary Arts, Pacific Bell
Spectrum of Las Vegas	750,630 sq. ft.	Coca Cola, Owens Precision, Southwest Mechanical, Citi-Xpress Delivery, Office Plus
The Canyons Center at Summerlin	216,219 sq. ft.	Merrill Lynch, American Express Financial Services, Summerlin Prudential
Corporate Pointe at Summerlin	291,000 sq. ft.	Fairfield Acceptance, R&R Partners, Sallie Mae, Landowner Summerlin Center Realty Executives

Source: In Business Las Vegas 2005, Las Vegas Business Press Book of Lists 2005

## Office Parks and Buildings

BUILDINGS AND OFFICE PARKS	GROSS SQ. FT.	LEASE RATES PER SQ. FT. PER MONTH
The Crossing Business Center at Summerlin	492,000	\$1.40 - \$220 NNN MG, FSG
Corporate Pointe at Summerlin Centre	291,000	\$1.45 NNN
Flynn Gallagher Corporate Center	318,000	\$1.75 MG
Bank of America Plaza	250,000	\$2.20 - \$2.40 FSG
Rancho Gowan Business Park	240,000	\$1.25 - \$1.35 MG
The Canyons at Summerlin	216,291	\$2.10 - \$2.25 FSG
Sahara Rancho Corporate Center	213,000	\$2.10 FSG
City Center West	211,928	\$2.30 FSG
Las Vegas Technology Center II	210,385	\$1.30 - \$1.35 NNN, \$180 - \$185 MG
Wells Fargo Financial Center	207,368	\$1.85 FSG
Mountain View Professional Park	160,000	\$1.85 - \$2.20
Nevada Financial Center	157,624	\$2.45 FSG
Hills Center North	150,000	\$2.00 - \$2.50 NNN
Rainbow Corporate Center	149,600	\$1.85 MG
Carson Building	148,879	\$1.75 - \$1.80 FSG
Westcliff House	145,000	\$2.00 MG
The Atrium Business Tower	138,000	\$1.85 FSG
Longford Medical Center	130,000	\$1.75 - \$1.95 MG
The Plazas at Paseo Del Prado	120,000	\$1.65 FSG
Park Sahara Office Center	123,709	\$1.50 - \$1.60 FSG
Smoke Ranch Corporate Center	108,028	\$1.75 - \$1.95
Great American Plaza	106,836	\$1.55 - \$1.60 NNN
Westbay at Charleston	106,665	\$1.75 - \$1.95 MB
Summergate Corporate Center	104,000	\$1.90 - \$2.05 MG Janitorial included
City Centre Place	103,100	\$2.25 - \$2.62 FSG
The Plazas at Summerlin	100,000	\$2.25 FSG

\*NNN = Triple Net, FSG = Modified Gross, FSC = Full Service Gross

For more information visit: <http://www.lasvegasbusinesspress.com>

Source: In Business Las Vegas Book of Lists 2005, In Business Press Book of Lists 2005

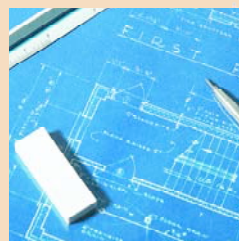


## Planning and Development Applications

Subdivision map activity increased substantially during the past year in the city of Las Vegas. Tentative map applications increased by more than 23 percent. Final maps, which indicate the actual number of units that will be built, increased slightly more, 27 percent. The number for Tentative and Final maps increased by 58 percent and 19 percent, respectively.

PLANNING & DEVELOPMENT DEPARTMENT APPLICATIONS	2003	2004	PERCENT CHANGE
Tentative Map Applications	98	108	22.7%
Final Maps	99	126	27.3%
Tentative Map Lots/Units	8,446	13,395	58.6%
Final Map Lots/Units	8,206	9,777	19.1%

Source: City of Las Vegas Planning and Development Department (January 2005)



## Building Permits

In 2004, a total of 19,147 building permits were issued, 5.6 percent more than in 2003. The number of building permits, as shown in the chart below, increased slightly. The number of commercial building permits declined slightly.

BUILDING PERMITS	Total Building Permits	Percent Difference	Commercial / Industrial Permits	Percent Difference
1994	16,477	11.1%	753	11.1%
1995	16,572	0.6%	779	3.5%
1996	16,611	0.2%	1,063	36.5%
1997	16,110	-3.0%	1,079	1.5%
1998	15,809	-1.9%	1,210	12.1%
1999	16,612	5.1%	1,055	-12.8%
2000	14,913	-10.2%	1,000	-5.2%
2001	14,477	-2.9%	818	-18.2%
2002	14,961	3.3%	1,005	22.9%
2003	18,193	21.6%	886	-11.8%
2004	19,147	5.2%	852	-3.8%

Source: City of Las Vegas Department of Building and Safety (January 2005)

## Capital Improvements

Las Vegas is consistently rated among the nation's elite in growth and expansion. This growth has created the need for the city of Las Vegas to provide proper planning and resource management to fulfill its public service requirements. Each year, the city's Capital Improvement Plan (CIP), a multi-year planning document, identifies and prioritizes the need for a variety of public improvements and coordinates their financing and construction time frames. The tables below show the identified needs for planned improvements and funding sources.

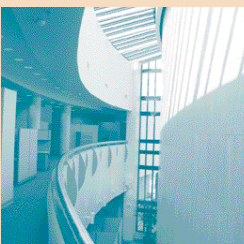
CAPITAL IMPROVEMENTS EXPENDITURES (amounts expressed in millions)		
DEPARTMENT	FY 2005	FY 2005 - 09
Public Works	\$ 205.1	\$ 351.6
Sanitation	126.2	309.9
Culture & Recreation	45.5	98.3
Economic Development	22.9	110.7
Public Safety	45.9	53.8
General Government	14.4	31.2
<b>Total Expenditures</b>	<b>\$ 460.0</b>	<b>\$ 1,314.3</b>

Source: CLV Department of Finance, CLV Office of Business Development (February 2005)

### CAPITAL IMPROVEMENT PROJECTS

- **PUBLIC WORKS:** Street improvement projects, preventive maintenance on local streets, special improvement districts, and storm drainage projects.
- **SANITATION:** Water Pollution Control Facility upgrades, major sewer lines and interceptors.
- **CULTURE AND RECREATION:** Residential construction tax funded neighborhood park projects: Washington / Buffalo Park Master Tennis and Soccer complexes, Centennial Hills Park and Leisure Complex, and Alexander / Hualapai park.
- **ECONOMIC DEVELOPMENT:** Las Vegas Technology Center, generated \$4,719,807.53 in new property taxes, instituted the Business Retention Program, Commercial Visual Improvement Program, Concierge Program, and Business Liaison Program.
- **PUBLIC SAFETY:** Detention facility and technological improvements, existing fire station improvements, new fire station construction and traffic improvements.
- **GENERAL GOVERNMENT:** City Hall East Tower, Technology Inner Look, Records and Archival Material Storage Facility, Traffic Signal Repair Shop, and underground fuel tanks.

Source: CLV Department of Finance, CLV Office of Business Development (February 2005)





## Utility Rates

### AVERAGE MONTHLY RESIDENTIAL UTILITY COSTS

AVERAGE MONTHLY RESIDENTIAL UTILITY COSTS		
Service	Major Provider	Cost
Electricity	Nevada Power Company	\$104.28
Natural Gas	Southwest Gas Corporation	\$40.00
Sewer	City of Las Vegas	\$14.57
Solid Waste Disposal	Republic Services of Southern Nevada	\$10.97
Telephone	Sprint Central Telephone Company	\$10.53
Water	Las Vegas Valley Water District	\$29.04*

\* Median amount, not average

Source: Individual utility companies (February 2009) / 2008 rate card purchases



### ELECTRIC POWER COST COMPARISON - MAJOR WESTERN CITIES

Electric Power Cost Comparison Major Western Cities	Commercial Rates 21,600 kWh & 50kW Demand per month	Industrial Rates 1,350,000 kWh & 2,500 kW Demand per month	Residential Rates Typical NV Power customer (1,250 kWh per month)
Nevada Power (Las Vegas)	8.99	7.88	9.79
Sierra Pacific (Reno)	9.97	9.28	11.34
AZ Public Service (Phoenix)	7.75	5.53	8.87
LA Dept of W & P (Los Angeles)	8.90	7.65	10.42
PG & E (San Jose)	13.51	10.87	11.22
So. Cal. Edison (Los Angeles)	11.89	9.71	15.42
San Diego G & E	13.35	12.43	16.66

Source: Nevada Power (January 2009)

### SOLID WASTE DISPOSAL - CONTAINER SERVICE RATES

SOLID WASTE DISPOSAL CONTAINER QUARTERLY SERVICE RATES			
Container Size	2x week pick-up	6x week pick-up	7x week pick-up
1 yard	\$223.31	\$403.67	\$581.17
2 yard	\$447.35	\$855.50	\$1,028.52
3 yard	\$671.03	\$1,227.34	\$1,475.86
4 yard	\$894.71	\$1,599.17	\$1,923.15

Note: Urban Service Single-family Residential Rate: \$33.83 per month

Source: Republic Services of Southern Nevada (Feb. 2009)



## Utility Rates

### NEW WATER RATES

In 2003, the Las Vegas Valley Water District introduced new rates. The new water rates were designed to have a very different impact on customers depending on how much water they use. The goal is to reduce water use, particularly among those with the greatest opportunity to conserve. The following chart, based on an average single-family residential water bill, provides a general idea of how the rate change might affect various residential customers:

NEW WATER RATES				
Usage Category	Monthly Consumption	Previous Bill	New Bill	Change
Lowest 20%	6,600 gallons	\$11.29	\$12.49	\$1.20
Median Home	15,100 gallons	\$23.77	\$29.04	\$5.27
Highest 20%	32,400 gallons	\$58.18	\$80.61	\$22.43

Source: Las Vegas Valley Water District (February 2003)

### MONTHLY WATER COSTS

**Las Vegas water rates are based on a tiered rate schedule:** Tier I - \$1.05, Tier II - \$1.75, Tier III - \$2.38 and Tier IV - \$3.02. The following chart shows the maximum rates for the various meter sizes. For example, using the 3" meter, a company will pay \$1.05 per 1,000 gallons for the first 80,000 gallons, plus a service charge of \$20.36 (\$84.00 + \$20.36 = \$104.36).

MONTHLY WATER COSTS					
(Rates based on a 30 day month)					
TIER I RATE/1000 GALLONS = \$1.05 • TIER II RATE/1000 GALLONS = \$1.75 • TIER III RATE/1000 GALLONS = \$2.38 • TIER IV RATE/1000 GALLONS = \$3.02					
Meter Size	Service Charge*	Maximum Charge**	Maximum Charge**	Maximum Charge**	Maximum Charge**
5/8"	3.67	Tier I First 5000 gal \$8.92	Tier II Max 10,000 gal \$11.55	Tier III Max 20,000 gal \$41.47	Tier IV over 20,000 gal Rate is 3.02 per 1000 gal + Service Charge
3/4"	4.23	Tier I Max 7,500 gal \$12.11	Tier II Max 15,000 gal \$25.23	Tier III Max 30,000 gal \$60.93	Tier IV over 30,000 gal Rate is 3.02 per 1000 gal + Service Charge
1"	5.34	Tier I Max 12,500 gal \$18.47	Tier II Max 25,000 gal \$40.34	Tier III Max 75,000 gal \$159.34	Tier IV over 75,000 gal Rate is 3.02 per 1000 gal + Service Charge
1 1/2"	8.12	Tier I Max 25,000 gal \$34.37	Tier II Max 50,000 gal \$78.12	Tier III Max 250,000 gal \$554.12	Tier IV over 250,000 gal Rate is 3.02 per 1000 gal + Service Charge
2"	11.46	Tier I Max 40,000 gal \$53.46	Tier II Max 80,000 gal \$123.46	Tier III Max 560,000 gal \$1,265.96	Tier IV over 560,000 gal Rate is 3.02 per 1000 gal + Service Charge
3"	20.36	Tier I Max 80,000 gal \$104.36	Tier II Max 160,000 gal \$244.36	Tier III Max 1,440,000 gal \$3,290.76	Tier IV over 1,440,000 gal Rate is 3.02 per 1000 gal + Service Charge
4"	30.38	Tier I Max 125,000 gal \$161.63	Tier II Max 250,000 gal \$380.38	Tier III Max 4,000,000 gal \$9,305.38	Tier IV over 4,000,000 gal Rate is 3.02 per 1000 gal + Service Charge
6"	58.21	Tier I Max 250,000 gal \$320.71	Tier II Max 500,000 gal \$758.21	Tier III Max 12,500,000 gal \$29,318.21	Tier IV over 12,500,000 gal Rate is 3.02 per 1000 gal + Service Charge
8"	91.6	Tier I Max 400,000 gal \$511.60	Tier II Max 800,000 gal \$1,211.60	Tier III Max 24,000,000 gal \$56,427.60	Tier IV over 24,000,000 gal Rate is 3.02 per 1000 gal + Service Charge
10"	130.55	Tier I Max 575,000 gal \$734.30	Tier II Max 1,150,000 gal \$1,740.55	Tier III Max 40,250,000 gal \$94,798.55	Tier IV over 40,250,000 gal Rate is 3.02 per 1000 gal + Service Charge
12"	191.77	Tier I Max 850,000 gal \$1,084.27	Tier II Max 1,700,000 gal \$2,371.77	Tier III Max 59,500,000 gal \$140,135.77	Tier IV over 59,500,000 gal Rate is 3.02 per 1000 gal + Service Charge

\* Rates based on a 30-day month

\*\* Maximum charges calculated include Service Charge

For further information access: [http://www.lvwdd.com/comm/comm\\_srv\\_rates.htm](http://www.lvwdd.com/comm/comm_srv_rates.htm)  
Source: Las Vegas Valley Water District (February 2003)



# Utility Rates

## SEWER RATES SCHEDULE

SEWER RATES SCHEDULE				(EFFECTIVE 3/1/2005)
USE CODE	CLASSIFICATION	EACH UNIT & BRU EQUIVALENT		ANNUAL SEWER AMT.
100	Single Family Residence	Dwelling Unit	1.00	\$204.04
110	Two Family Dwelling	Dwelling Unit	1.00	\$204.04
120	Apartment House / Residence Hotel / Assisted Living Apartments plus fixtures outside rooms	Dwelling Unit	0.70	\$142.83
130	Public Housing / Multi-Family Residence plus fixtures outside rooms	Dwelling Unit	0.70	\$142.83
140	Mobile Home Residence & Mobile Home Parks	Trailer Lot	1.00	\$204.04
150	Guest Quarters / Casino	Dwelling Unit	0.60	\$122.42
160	Recreation Vehicle Parks plus fixtures	Vehicle Space	0.70	\$142.83
170	Motel / Hotel plus fixtures outside rooms	Room	0.60	\$122.42
180	Resort Hotels plus outside fixtures, rooms, casinos & restaurants	Room	0.75	\$153.03
190	Senior Apartments plus fixtures outside of dwelling units	Room	0.60	\$122.42
200	Casinos	Room	1.50	\$306.06
230	Business Not Separately Rated - Wholesale Service	Fixture	0.45	\$91.82
240	Business Operations Not Separately Rated - Retail Sales (including motor vehicle sales & retail establishments serving food)	Fixture	0.65	\$132.63
250	Restaurant / Take out only	Fixture	0.45	\$91.82
260	Restaurant / with seating under 45	Fixture	0.65	\$132.63
270	Restaurant / with seating 45 or over	Fixture	1.33	\$271.37
273	Restaurants (High Strength)	Fixture	1.33	\$271.45
280	Taverns with Food	Fixture	1.00	\$204.04
290	Taverns without Food	Fixture	0.65	\$132.63
300	Hospital / Specialty Hospital	Bed	1.20	\$244.85
320	Convalescent Care Facility / Nursing Home / Special Care Facility	Bed	0.75	\$153.03
330	Custodial Institution	Bed	0.50	\$102.02
340	Schools, Nurseries & Child Care Facilities	Student	0.10	\$20.40
360	Churches	Fixture	0.25	\$51.01
410	Laundromat	Fixture	0.45	\$91.82
404	Laundries	WATER USE X 0.85		
		90,000		**SEE BELOW
420	High Water Users	WATER USE		
		90,000		**SEE BELOW
430	Sports Complex	Fixture	0.30	\$61.21
450	Mixed Use	WATER USE X 0.85		
		90,000		**SEE BELOW
500	Offices, Except as otherwise listed	Fixture	0.45	\$91.82
510	Service Establishments, Except as otherwise listed	Fixture	0.45	\$91.82
520	Financial Institutions	Fixture	0.30	\$61.21
530	Theaters	Fixture	0.30	\$61.21
540	Maintenance, Renovation & Repair Shops	Fixture	0.30	\$61.21
550	Private Clubs	Fixture	0.45	\$91.82
560	Barber Shops	Fixture	0.30	\$61.21
570	Beauty Shops	Fixture	0.50	\$102.02
580	Diners	Fixture	0.45	\$91.82
590	Day Spa	Fixture	0.60	\$122.42
600	Vacant Commercial	Fixture	0.25	\$51.01
700	Community Center / Private (North / Without Parcel Number)	Fixture	0.45	\$91.85
720	Cinema	Fixture	0.35	\$71.41
730	Park (public or private)	Fixture	0.45	\$91.82
740	Night Clubs	Fixture	0.65	\$132.63
**	XXX Domestic Strength Users	ETU		\$204.04
**	XXX High Strength Bottlers	ETU		\$288.41
**	XXX High Strength Dairies	ETU		\$267.41
**	XXX Restaurant's w/ Garbage Grinders	ETU		\$384.55
**	XXX Laundries	ETU		\$269.71
**	XXX County Property on City Sewer, Equal Rates		\$204.04	
**	XXX North Las Vegas on City Sewer, Equal Rates		\$204.04	
CODE	SWIMMING POOLS			
1	30,000 Gallons or less	0.10	\$20.40	
2	30,001 to 99,999 Gallons	0.25	\$51.01	
3	100,000 to 149,000 Gallons	0.50	\$102.02	
4	150,000 to 199,000 Gallons	0.65	\$132.63	
5	200,000 to 249,999 Gallons	0.85	\$173.43	
6	250,000 to 299,999 Gallons	1.00	\$204.04	
7	300,000 Gallons or more	1.30	\$265.25	

Source: City of Las Vegas Business Services Bureau, January, 2005

# Construction Fees and Impact Fees

## BUILDING PERMIT FEES

- Fees are based on construction value only
- \$600 for the first \$100,000
- \$3 per \$1,000 for everything above the first \$100,000
- Electrical / Plumbing / Mechanical Permits fees are based on contract price

## PLANS REVIEW FEES

Fees are 65% of permit cost

For Assistance Contact Express Plans Check at  
702-229-4940 / 4941.

## SEWER CONNECTION FEE

- Equivalent Residential Unit (ERU) Fee is \$1,200
- Commercial fee is a percentage of ERU.
- Fee percentage is dependent on the type of business.
- Fees are based on occupancy usage and number of drainage fixtures.
- Each fixture is counted to determine the fee - sink, toilet, hose bib, etc.
- Fee for each single-family home is \$1,680.
- Condo fees are \$1,680 plus \$756 for each additional fixture.
- Apartments fees are \$1,176 plus \$756 for each additional fixture.

## STATE OF NEVADA TRANSPORTATION FEE

Fees are \$0.65 per square foot for commercial construction.  
Residential construction fee is \$650 per single family dwelling.  
Fees collected are used for construction of transportation infrastructure.

## HABITAT CONSERVATION PLAN

Fees are \$550 per acre of land disturbed by development.  
Fees go toward acquiring habitat for the desert tortoise and other endangered fauna and flora.

Point of Contact for Above Fees is:

Permits Supervisor  
**Department of Building and Safety**  
City of Las Vegas  
702-229-2406

For additional information on Construction Fees, please access the City's website at: <http://www.lasvegasnevada.gov>, then click: Departments; Building and Safety; Permits Division; and Fees and Payment. There you will find additional information on the following links:

- Building Permit Fees
- Grading Fees
- Pricing Residential Tract Home Valuation
- Pricing Room Addition Conversion Valuation
- Pricing Single Family Dwelling Valuation
- Valuation Chart
- Sewer Connection Charges

## PLANNING AND DEVELOPMENT FEE SCHEDULE

For information on fees for Planning and Development services, please open the website below.

<http://www.lasvegasnevada.gov/Files/FeeSchedule.pdf>

## OFF SITE PERMITS

Fees are one and one-half percent of value of off site construction (i.e. sidewalks, utilities, etc.)

Contact: Superintendent of Land Development  
**Department of Public Works**  
City of Las Vegas  
702-229-4731

## TRAFFIC SIGNAL IMPACT FEES

Effective January 5, 2004, fee is based on trip generation per land use.

Contact:  
**Department of Public Works**  
City of Las Vegas  
702-229-5400

## WATER CONNECTION FEES

Connection fees are \$20,000 and up  
Example: Residential home with 3/4" meter - \$5,000  
Example: Commercial development with 2" meter - \$40,000

Contact the Las Vegas Valley Water District at  
(702) 870-2011 or (800) 252-2011  
or visit their website at [www.lvwd.com](http://www.lvwd.com).

## ADDITIONAL FEES OF PARTICULAR LOCAL INTEREST ARE:

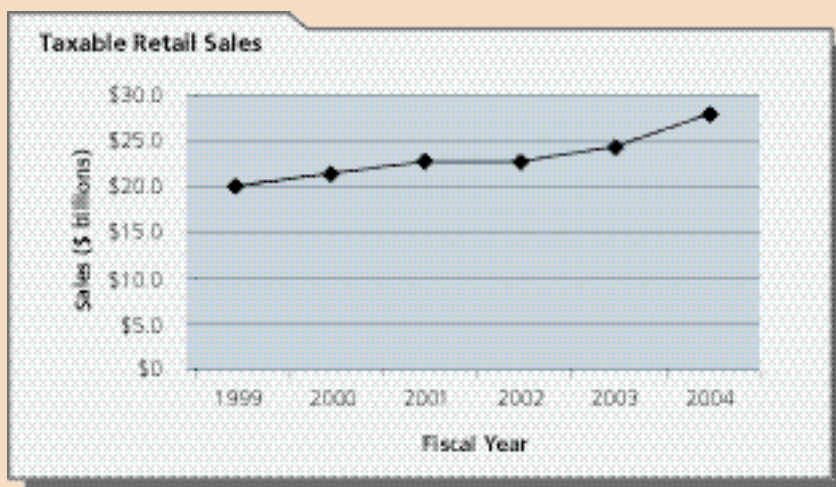
Park Impact Fees - \$.36 per square foot of habitable area for residential construction. Fees are used to pay for parks.

*Source: City of Las Vegas Building and Safety;  
Planning and Development (January 2005)*





## Total Amount of Taxable Retail Sales



For more information, visit: [www.tax.state.nv.us](http://www.tax.state.nv.us)  
 Source: State of Nevada Department of Taxation (February 2005)

## Taxes and Incentives

The benefits to incorporating in Nevada are many, including no corporate income tax, no taxes on corporate shares, no franchise or personal income tax and no inventory tax. Below is a chart comparing Nevada to other western states.

STATE	FRANCHISE TAX	CORPORATE INCOME TAX RATE	PERSONAL INCOME TAX RATE	SALES & USE TAX RATE
Nevada	No	No	No	6.50 - 7.50
Arizona	No	6.97	2.87 - 5.04	5.60 - 10.10
California	No	8.84	1.00 - 9.30	6.00 - 8.75
Colorado	No	4.63	4.63*	2.90 - 7.00
Idaho	No	7.61	1.60 - 7.80	6.00 - 9.00
New Mexico	Yes	4.80 - 7.60	1.70 - 7.70	5.00 - 7.25
Oregon	No	6.60	5.00 - 9.00	No
Utah	Yes	5.00	2.30 - 7.00	4.75 - 8.00

\* Calculated on federal taxable income

Source: Tax Foundation (December 2004)

### BUSINESS ASSISTANCE PROGRAMS

**SALES AND USE TAX ABATEMENT** A company that maintains a business or intends to locate a business in Nevada may be eligible for a partial exemption from the local school support tax and the county/city relief tax on the gross receipts from the sale, the storage, use or other consumption of eligible machinery or equipment for use by a business. The exemption would apply to all but two percent of the taxes incurred on eligible purchases. For more information, contact the State of Nevada Department of Taxation at <http://www.tax.state.nv.us>

**SALES AND USE DEFERRAL PROGRAM** Nevada allows for deferred payment of sales or use tax on the purchase of capital goods if the purchase is for equipment that will help to create new jobs or prevent the loss of existing jobs. The purchase or purchases

must total at least \$100,000 in a one-year period with the interest-free payment schedule for the sales tax ranging from 12 months for a \$100.00 purchase to five years for purchases totaling \$1 million. For more information, contact the State of Nevada Department of Taxation at <http://www.tax.state.nv.us>.

**PROPERTY TAX ABATEMENT** Personal property tax abatement is available to qualified recycling businesses engaging in the primary trade of preparing, fabricating, manufacturing, or otherwise processing raw material or an intermediate product. At least 50% of the material or product must be recycled on site. Seventy-five percent of real and personal property tax can be abated; personal property for up to ten consecutive years, and real property for up to 20 consecutive years. For more information, contact the State of Nevada Department of Taxation at <http://www.tax.state.nv.us>.

## Taxes and Incentives

**PERSONAL PROPERTY TAX ABATEMENT** - An abatement of personal property tax is available to businesses with operations consistent to Nevada's state plan for economic diversification and development. Qualifying criteria include a commitment to doing business in Nevada, minimum job creation, employee health plans, minimum capital investment, and wage requirements. For more information, contact the State of Nevada Department of Taxation at <http://www.tax.state.nv.us>.

**TAX INCREMENT FINANCING** - is the abatement of a portion of the taxes due resulting from the increased valuation of a property generated from capital investment. Eighteen percent (18%) of the new taxes go to affordable housing, and up to 50 % of the remainder or 41% can be abated. For more information contact the Office of Business Development at (702) 229-6551.

### BUSINESS ASSISTANCE PROGRAMS

**FOREIGN TRADE ZONES** - Las Vegas is within Foreign Trade Zone #89, providing customs and duty free storage, assembly or manufacturing of migrated goods. For more information, contact the Nevada Development Authority at (702) 791-0000.

In addition, the State of Nevada offers many business assistance programs designed to incentivize the growth and development of private enterprise. Some of the most popular programs are

Management Assistance Partnership, Industrial Development Bonds, Community Development Block Grants and the Global Trade Program. For more information, contact the State of Nevada Department of Taxation at <http://www.tax.state.nv.us>.

**PERSONAL PROPERTY TAXES** The tax rate for 2004-2005 in the city of Las Vegas is \$3.3002 per \$100,000 of assessed value of a home. To calculate the tax on a home, let's assume you have a home with a taxable value of \$100,000, located in the city of Las Vegas.

To determine the assessed value, multiply the taxable value of the home (\$100,000) by the assessment ratio (35%):  $100,000 \times .35 = \$35,000$  assessed value.

To calculate the tax, multiply the assessed value by the tax rate (\$3.3002 per hundred dollars of assessed value).  $\$35,000$  (assessed value)  $\times .033002$  (tax rate) = \$1,151 taxes for the 2004-05 fiscal year.

Other Nevada taxes include payroll tax, sales and uses tax and business license tax. For more information, visit: <http://www.tax.state.nv.us>.

**Department of Taxation**  
555 E. Washington Ave., Suite 1300  
Las Vegas, Nevada 89101  
(702) 486-2300



## Incorporating a Business in Nevada

The laws of the State of Nevada are considered to be very liberal with respect to the formation and maintenance of corporations. The statutory law in Nevada, for the most part, tracks that of Delaware attracting a large number of corporations in Nevada. In Nevada, there are no I.R.S. information sharing agreements, stockholders are not public record, and annual fees are nominal. The only actions necessary to keep a corporation in good standing are to maintain a resident agent in the state and to file a list of current officers and resident agent annually with the Secretary of State before the anniversary date of the formation of the corporation.

The Articles of Incorporation do not require a specification of the exact nature of the business to be conducted. A statement that it will conduct lawful activity is considered sufficient.

The name of a corporation cannot be the same or deceptively similar to the name of any existing corporation in the state; however, clearance may be obtained in advance from the Secretary of State as to the acceptability of a proposed name, which may be reserved for a period of time upon payment of a small fee.

There are provisions for professional corporations, limited partnerships, limited liability companies, close corporation and non-profit corporations, the rules of which are similar to those in most other states.

Before proceeding with the actual formation of a corporation,

applicants may wish to consult with an attorney to assure compliance with all applicable rules and regulations. International companies relocating to Las Vegas should hire an immigration attorney and use respective Embassy or Consulate Commercial Sections for help with industry specific products.

For convenient reference, a delineation of the fees charged by the Secretary of State for filing of Articles is set forth as follows:

- \$75,000 or less - \$ 75.00
- Over \$75,000 and not over \$200,000 - \$175.00
- Over \$200,000 and not over \$500,000 - \$275.00
- Over \$500,000 and not over \$1,000,000 - \$375.00
- Over \$1,000,000
  - For the first \$1,000,000 - \$375.00
  - For each additional \$500,000 or fraction thereof - \$275.00
- Maximum fee - \$35,000.00
- Same-day 24-hour service is available for an additional fee of \$125.00.

**FURTHER INFORMATION MAY BE OBTAINED BY ACCESSING:** <http://sos.state.nv.us>

**Secretary of State**  
555 East Washington Avenue, Suite 4000  
Las Vegas, Nevada 89101  
(702) 486-2880



## Obtaining a Business License in Las Vegas

A business license is required to operate a business in the city of Las Vegas. Each of the following government entities has its own licensing agency which issues licenses to businesses located within that particular entity: Las Vegas, Clark County, Boulder City, Henderson, Mesquite, North Las Vegas and the State of Nevada. The location, type of business and mode of operation will determine the type of license necessary and political entity from which the license should be obtained.

### GENERAL LICENSES

Within 30 days of opening your business, you must apply for a general license at the city of Las Vegas Department of Finance and Business Services. Applications for a home occupation business may be filed at the Development Services Center at 731 S. 4th Street. Sole proprietorships with no sales and no employees are not required to obtain a sales tax permit. All others must apply at the Department of Taxation.

When applying for a business license, the applicant will be asked for copies of the following documents as applicable: Articles of

Incorporation, Certificate of Fictitious Firm Name, State License Documentation, Insurance Binder or Letter of Intent, Original Bond, a letter of authorization, and a lease for use or proof of ownership of the business location. In addition, applicants representing corporations should have the name, title, social security number, date of birth, citizenship, residential address, telephone number, and percent ownership in the company of the top three corporate officers and the local manager. The name and address of the corporation's Nevada resident agent is also needed.

### SPECIAL LICENSES

Some business types must obtain a special license. These businesses include: burglar alarm installation, child care, gun sales and distribution, gaming, liquor sales and distribution, locksmiths, massage, martial arts, pawnbrokers, psychic arts, and secondhand dealers. Restaurants and taverns opening in the city's Entertainment District qualify for reduced rates on their liquor licenses. To obtain an application or get more information, please contact the city of Las Vegas Department of Finance and Business Services at (702) 229-6321.

City of Las Vegas Finance and Business Services	City of Las Vegas Development Services Center	Clark County Business License Department	State of Nevada Department of Taxation
400 Stewart Avenue Las Vegas, NV 89101 (702) 229-6281 8:00 am - 5:00 pm <a href="http://www.lasvegasnevada.gov">http://www.lasvegasnevada.gov</a>	731 South 4th Street Las Vegas, NV 89101 (702) 229-6482 8:30 am - 5:00 pm <a href="http://www.lasvegasnevada.gov">http://www.lasvegasnevada.gov</a>	500 Grand Central Parkway Las Vegas, NV 89101 (702) 455-4252 8:00 am - 4:00 pm <a href="http://www.co.clark.nv.us/business_license/index.htm">http://www.co.clark.nv.us/business_license/index.htm</a>	555 E. Washington Avenue Suite 1300 Las Vegas, NV 89101 (702) 486-2300 8:00 am - 5:00 pm <a href="http://www.tax.state.nv.us">http://www.tax.state.nv.us</a>

### LICENSE FEE GROSS SCHEDULE (SAMPLE)

License fees and methods of assessment are not uniform among the political entities in the Las Vegas Metropolitan Statistical Area. It is suggested that firms considering a new facility in southern Nevada contact the respective license agencies to determine what the fees will be. Below is a sample of "gross schedule" of license fees, based on six month gross for a city of Las Vegas license.

LICENSE FEE GROSS SCHEDULE (SAMPLE)			Use the schedule in column one to calculate the fees due in column two		
Six-Month Gross	6-Month Fee	Six-Month Gross	6-Month Fee	Six-Month Gross	6-Month Fee
\$0 - \$12,000	\$25.00	240,001 - 300,000	167.00	780,001 - 840,000	470.00
12,001 - 18,000	30.00	300,001 - 360,000	200.00	840,001 - 900,000	500.00
18,001 - 24,000	42.00	360,001 - 420,000	230.00	900,001 - 960,000	540.00
24,001 - 30,000	54.00	420,001 - 480,000	270.00	960,001 - 1,020,000	570.00
30,001 - 45,000	66.00	480,001 - 540,000	300.00	1,020,001 - 1,080,000	600.00
45,001 - 90,000	78.00	540,001 - 600,000	350.00	1,080,001 - 1,140,000	640.00
90,001 - 135,000	90.00	600,001 - 660,000	370.00	1,140,001 - 1,200,000	670.00
135,001 - 180,000	100.00	660,001 - 720,000	400.00	1,200,001 - and over multiply	
180,001 - 240,000	120.00	720,001 - 780,000	440.00	Gross Sales by .00056	

*Source: City of Las Vegas Finance and Business Services Department (February 2006)*

### STATE OF NEVADA BUSINESS LICENSE

Per NRS 364A.130, all businesses that conduct business within the State of Nevada are required to obtain a Nevada Business License as well. Application for a business license must be made to the Department of Taxation. For an application, contact the department at <http://tax.state.nv.us>.

# Doing Business Checklist

## REGISTERING AS A BUSINESS IN NEVADA

As a new Nevada business, you will need to register with the Department of Taxation. **Through Taxation, you will obtain your: State Business License, Sales and Use Tax Permits and Seller's Permit.** All of the necessary forms, as well as detailed information, can be obtained from the Department of Taxation website:

<http://tax.state.nv.us>

**Select and complete:**  
the following General Purpose Forms:  
1. Nevada Business Registration Form  
2. Supplemental Application Form

**For more information contact:**  
Anthony Zeppieri Jr.  
Revenue Officer III  
Nevada Department of Taxation  
555 E. Washington Ave., # 1300  
Las Vegas, NV 89101  
(702) 486-2300  
E-mail: [tzepp@tax.state.nv.us](mailto:tzepp@tax.state.nv.us)

## FICTITIOUS NAME CERTIFICATION

Any business that plans to use a name other than its legal or corporate name is required to file a fictitious name certificate. By checking with the County Clerk's office, a business can determine the availability of a desired fictitious name. For information on filing, Fictitious Firm Name (FFN) searches, fees, etc., please visit the Clark County website at [www.accessclarkcounty.com](http://www.accessclarkcounty.com)

**Select:**  
County Service  
(Departments A-D)  
Clerk  
Quick Index  
Fictitious Firm Name

**Contact:**  
Clark County Clerk  
500 S. Grand Central Pkwy.  
Las Vegas, NV 89101  
(702) 486-2300

## WHO HAS JURISDICTION

Government agencies have specific jurisdiction over functions involved in starting a business in Nevada. In order to clarify which level of government to consult for assistance, the following list is provided.

FORMING A NEW CORPORATION	STATE	NEVADA SECRETARY OF STATE
Registering a Foreign Corporation	State	Nevada Secretary of State
Worker's Compensation (State)	State	Nevada Division of Industrial Relations
Written Workplace Safety Program	State	Nevada Division of Industrial Relations
Sales Tax	State	Nevada Dept. of Taxation
Business Tax	State	Nevada Dept. of Taxation
Other Taxes	State	Nevada Dept. of Taxation
Unemployment Insurance	State	Nevada Employment Security Department
Contractor's License	State	Nevada Contractor's Board
Motor Vehicles	State	Nevada Dept. Motor Vehicles
Property Tax	County	Clark County Assessor
Air Pollution Permits	County	Clark County Air Pollution Control Division (Health District)
Business Licenses	Local	Respective Licensing Bureaus

Source: City of Las Vegas Finance and Business Services, Office of Business Development (January 2005)

## BUSINESS LICENSE

A business license is required to operate a business in the city of Las Vegas. From the city of Las Vegas website, you can complete and submit the Business License application, review its corresponding instructions, and receive interactive help by visiting our website at: [www.lasvegasnevada.gov](http://www.lasvegasnevada.gov)

**Select:**  
Departments  
Finance & Business Services  
Business Services Division  
General Licensing

**Contact:**  
Wendy Smith, Business Service Supervisor  
Business Services Division  
Department of Finance & Business Services  
400 Stewart Ave., 3rd Floor  
Las Vegas, NV 89101  
702- 229-6281  
[wsmith@lasvegasnevada.gov](mailto:wsmith@lasvegasnevada.gov)

## PERSONAL PROPERTY TAX

Nevada tax laws require all persons, firms, or businesses, owning, renting, leasing, or controlling business personal property to file a list of that property annually with the Clark County Assessor. To obtain a declaration, please visit Clark County's website: [www.accessclarkcounty.com](http://www.accessclarkcounty.com)

**Select:**  
County Services (Dept. A-D)  
Assessor's Office  
Business Personal Property  
Business Personal Property  
Asset Listing Template  
Download a Blank Template  
For Your Asset Listing

**Contact:**  
Clark County Assessor  
500 S. Grand Central Pkwy.  
Las Vegas, NV 89101  
(702) 455-4997 / 3882

Source: City of Las Vegas Department of Finance and Business Services (January 2005)

## Business Licenses

BUSINESS LICENSES	ACTIVE BUSINESS LICENSES	PERCENT CHANGE
1994	22,294	
1995	23,724	6.4%
1996	24,929	5.1%
1997	26,218	5.2%
1998	27,161	3.6%
1999	28,391	4.5%
2000	30,516	7.5%
2001	31,150	2.1%
2002	33,784	8.5%
2003	35,489	5.1%
2004	37,278	5.0%

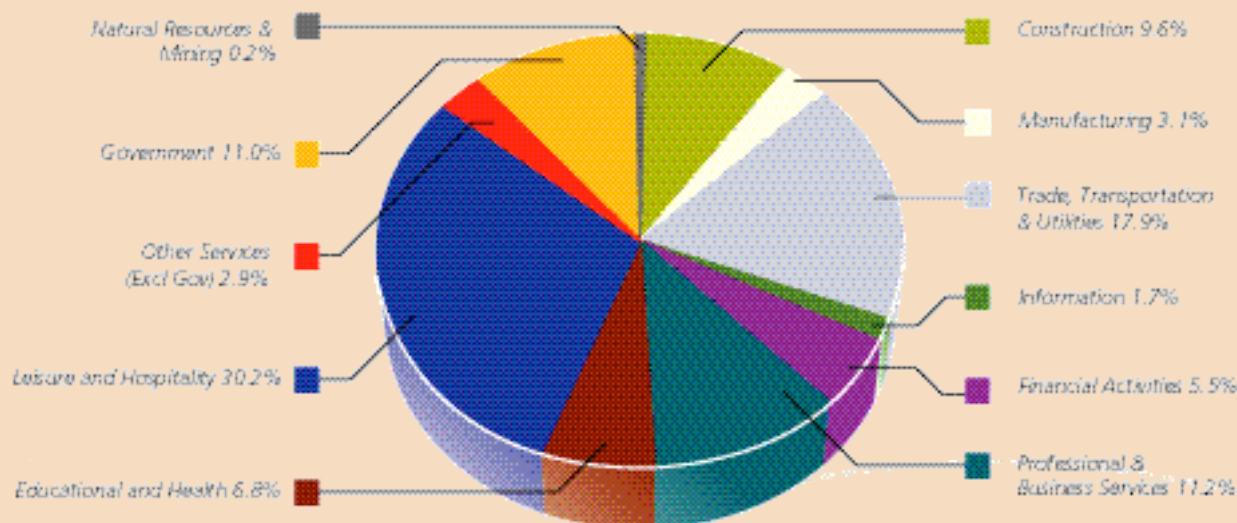
Source: City of Las Vegas Finance and Business Services Department (January 2005)



The Las Vegas workforce of over 884,000 people is well positioned to meet the recruiting needs of employers. With nearly 6,000 people moving into the area each month, Las Vegas boasts a large, diversified and service-orientated labor force that offers businesses flexibility, dependability and commitment. Further, Nevada is a “right to work” state and no person in Las Vegas shall be denied the opportunity to obtain or retain employment because of non-membership in a labor force organization.

## Employment by Industry

LAS VEGAS MSA EMPLOYMENT BY INDUSTRY



For more information access: <http://www.nv.gov/divisions/economic>  
 Source: State of Nevada Department of Employment, Training and Rehabilitation (January 2005)

## Fastest Growing Occupations in Las Vegas MSA

10 FASTEST GROWING OCCUPATIONS IN LAS VEGAS MSA	GROWTH RATE
FITNESS TRAINERS AND AEROBICS INSTRUCTORS	6.2%
PERSONAL FINANCIAL ADVISORS	6.1%
COIL WINDERS, TAPERS, FINISHERS	6.0%
NETWORK SYSTEMS AND DATA COMMUNICATION ANALYSTS	5.8%
PHARMACISTS	5.8%
LOAN OFFICERS	5.8%
SALES MANAGERS	5.4%
GAMING MANAGERS	5.0%
COMPUTER AND INFORMATION SYSTEMS MANAGERS	5.0%
ADVERTISING, MARKETING, PROMOTIONS, PUBLIC RELATIONS	4.8%

For more information access: <http://www.nv.gov/divisions/economic>  
 Source: State of Nevada Department of Employment, Training and Rehabilitation (February 2005)





## Employment Projections

LAS VEGAS MSA OCCUPATIONAL EMPLOYMENT AND PROJECTIONS, 2000-2010

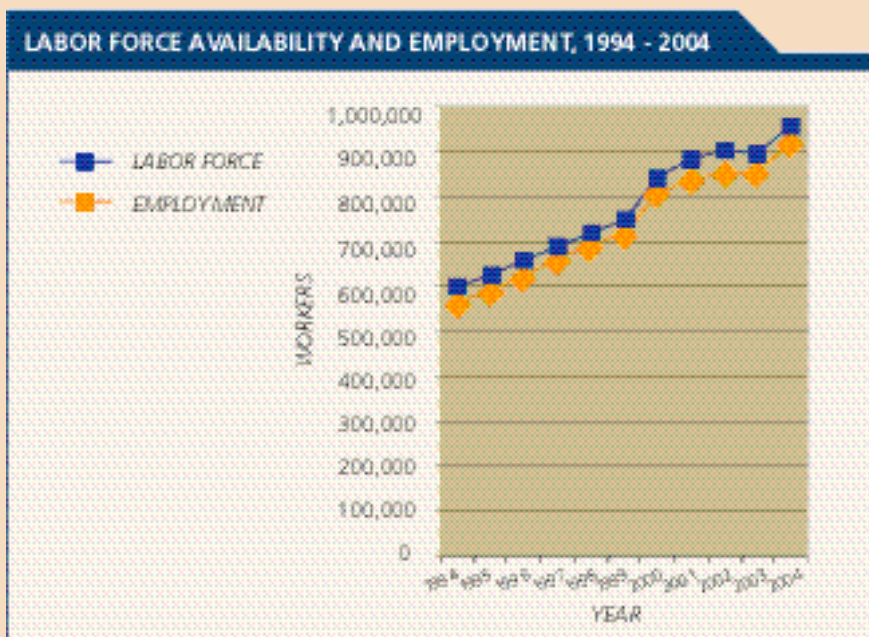
Major Occupational Groups	2000 Employment	2010 Employment	Total Change	Average Annual GrowthRate (%)
Architecture and Engineering Occupations	7,493	9,736	2,243	3.0
Arts, Design, Entertainment, Sports, and Media Occupations	11,414	15,916	4,502	3.9
Building and Grounds Cleaning and Maintenance Occupations	48,444	74,747	26,303	5.4
Business and Financial Operations Occupations	17,383	24,644	7,261	4.2
Community and Social Services Occupations	4,935	7,294	2,359	4.8
Computer and Mathematical Occupations	7,653	13,280	5,627	7.4
Construction and Extraction Occupations	68,656	95,383	26,727	3.9
Education, Training, and Library Occupations	25,109	35,032	9,923	4
Farming, Fishing, and Forestry Occupations	760	878	118	1.6
Food Preparation and Serving Related Occupations	103,702	137,370	33,668	3.2
Healthcare Practitioners and Technical Occupations	24,337	34,579	10,242	4.2
Healthcare Support Occupations	10,270	14,934	4,664	4.5
Installation, Maintenance, and Repair Occupations	30,794	43,016	12,222	4
Legal Occupations	4,454	6,212	1,758	3.9
Life, Physical, and Social Science Occupations	4,287	5,861	1,574	3.7
Management Occupations	39,875	56,270	16,395	4.1
Office and Administrative Support Occupations	125,323	167,800	42,477	3.4
Personal Care and Service Occupations	57,641	85,523	27,882	4.8
Production Occupations	26,718	36,464	9,746	3.6
Protective Service Occupations	23,075	31,648	8,573	3.7
Sales and Related Occupations	92,817	130,911	38,094	4.1
Transportation and Material Moving Occupations	58,556	81,502	22,946	3.9
<b>TOTAL, ALL OCCUPATIONS</b>	<b>793,696</b>	<b>1,109,000</b>	<b>315,304</b>	<b>4</b>

Source: State of Nevada Department of Employment, Training and Rehabilitation; (February 2005)

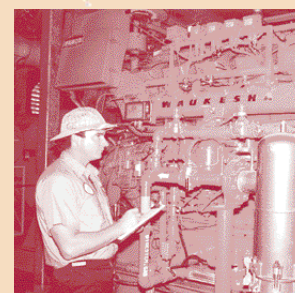


# Employment and Labor Force

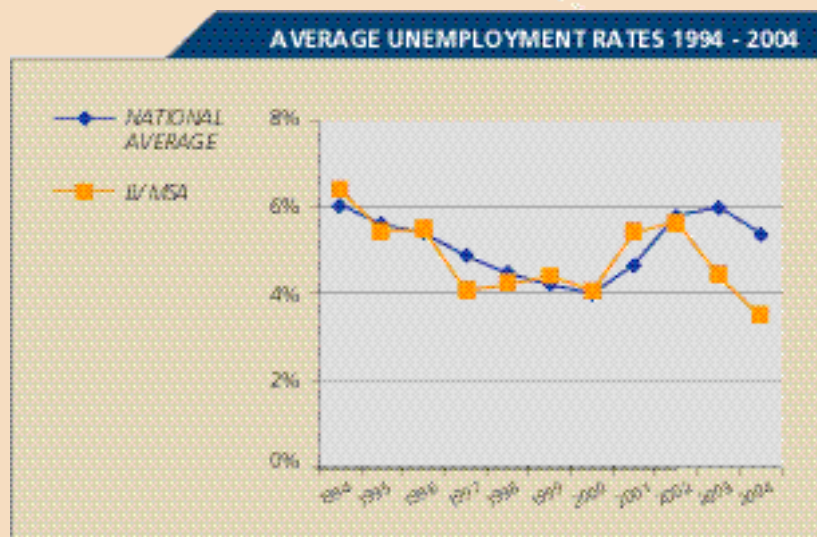
Job opportunities have grown steadily over the past 10 years. Unemployment rates have remained constant even after September 11, 2001. This is a healthy sign both for jobs and for people relocating to Las Vegas.



Source: State of Nevada Department of Employment, Training and Rehabilitation (February 2005).



## Unemployment Rates



For more information access: <http://www.nvadothworkforce.com>  
Source: Dept. Employment Training and Rehabilitation (February 2005).



## Median Wages by Occupation

<b>MANAGEMENT</b>	<b>MEDIAN WAGE</b>
Top Executives	\$47.24
General & Operations Managers	\$45.63
Marketing Managers	\$42.78
Administrative Services Managers	\$31.65
Financial Managers	\$43.38
Construction Managers	\$40.77
<b>Business &amp; Financial Operations</b>	
Purchasing Agents	\$21.89
Cost Estimators	\$27.71
Accountants/Auditors	\$16.52
<b>Computer &amp; Mathematical Operations</b>	
Computer Programmers	\$28.68
Computer Software Engineers, Systems	\$29.85
Computer Support Specialists	\$16.39
Database Administrators	\$28.49
Network Systems & Data Communications Analyst	\$24.92
<b>Architecture &amp; Engineering</b>	
Chemical Engineers	\$39.69
Civil Engineers	\$36.32
Electrical Engineers	\$37.73
Environmental Engineers	\$37.73
Industrial Engineers	\$34.89
<b>Legal</b>	
Lawyers	\$43.86
Legal Support Workers	\$18.36
Paralegals & Legal Assistants	\$17.07
Law Clerks	\$20.74
<b>Healthcare</b>	
Registered Nurses	\$27.92
Medical and Clinical Lab Technologists	\$22.84
Medical and Clinical Lab Technicians	\$115.34
Dental Hygienists	\$38.50
Licensed Practical & Vocational Nurses	\$17.90
Medical Records & Health Info Techs	\$13.70
<b>Dental Assistants</b>	\$17.97



<b>Medical Assistants</b>	\$12.84
<b>Hospitality</b>	
Chefs & Head Cooks	\$17.38
Cooks, Fast Food	\$7.61
Cooks, Restaurant	\$12.50
Bartenders	\$10.34
Waiters/Waitresses	\$8.16
<b>Sales</b>	
Supervisors	\$18.39
Retail Sales Workers	\$10.66
Sales Representatives, All Other	\$21.54
Securities, Commodities, and Financial Services	\$32.26
<b>Office &amp; Admin Support Workers</b>	
Bill & Account Collectors	\$12.51
Bookkeeping, Accounting and Auditing Clerks	\$13.91
Payroll Clerks	\$14.34
Information and Records Clerk	\$13.28
<b>Administrative</b>	
Receptionist/Information Clerk	\$10.74
Secretaries/Admin Assts	\$15.44
Legal Secretaries	\$17.88
Medical Secretaries	\$14.25
Computer Operators	\$13.49
Data Entry Keyers	\$10.20
<b>Construction</b>	
Brickmasons	\$17.07
Carpenters	\$19.99
Carpet Installers	\$19.33
Cement Masons/Concrete Finishers	\$20.70
Drywall/Ceiling Tile Installers	\$18.32
Electricians	\$20.86
<b>Mechanics/Machining</b>	
Industrial Machinery Mechanics	\$23.24
Machinists	\$17.61

For an complete list of all Nevada occupations and wages, visit: <http://detr.state.nv.us>

Source: State of Nevada, Department of Employment, Training & Rehabilitation (February 2005)

## Workers' Compensation

Average workers' compensation rates in Nevada are far lower than those in California. Many employers will find Nevada's workers' compensation rates to be 25% to 125% less than California's rates. And for many industrial sectors, rates went down 9% - 12% on January 1, 2004.

It is mandatory for Nevada employers who have at least one employee to provide workers' compensation insurance coverage. Nevada excludes some employees due to unique criteria, such as employment related to interstate commerce entities not subject to state law, employment covered by private disability and death benefits plans, employees brought into Nevada on a temporary basis and casual employment of 20 days or less.

Since January 1, 2000, Nevada no longer provides workers' compensation through a state fund. However, employers may purchase insurance from private carriers licensed by the state or become certified by the Division of Insurance as a self-insured employer. For smaller businesses wanting to be self-insured, there are associations of self-insured employers (generally in the same business) that form these groups. Also, there is a good chance that agents or brokers who handle other lines of insurance can also provide workers' compensation insurance for self-insured employers.

Maximum compensation rates for Nevada are as follows:

<b>MAXIMUM COMPENSATION</b>		
	<b>PER MONTH</b>	<b>\$2,856.02</b>
	<b>PER WEEK</b>	<b>\$656.74</b>
	<b>PER DAY</b>	<b>\$93.82</b>
	<b>14 DAY (USUAL PAYMENT)</b>	<b>\$1,313.48</b>

Source: Nevada Division of Industrial Relations (February 2005)

Nevada law protects employers who provide coverage for their employees at the time of injury from additional damages claimed by their employees as a result of an injury on the job. For a complete review access Nevada Revised Statutes 616 A - D & 617 and NAC 616 A-D & 617.

### State of Nevada, Department of Business & Industry Division of Industrial Relations

1301 North Green Valley Parkway, Suite 200  
Henderson, Nevada 89014  
(702) 486-9000 or 9080

For additional information visit: <http://dirweb.state.nv.us>

Sources: State of Nevada Department of Business and Industry, State of Nevada Division of Industrial Relations (February 2005)



## Central Access to Major Markets

Situated at the hub of an 11-state western region, Las Vegas is an ideal location for companies seeking cost-effective, rapid access to major markets both domestic and international.

With a market area of over 50 million people within a 1,000-mile radius, firms can take advantage of Nevada's low taxation and operational costs while capitalizing on the ease of shipping to a multitude of states, including California, the world's sixth largest marketplace.

McCarran International Airport, the International Air Cargo Center, Foreign Trade Zone # 89, the Union Pacific Railroad and excellent trucking services have played major roles in the success Las Vegas enjoys. Nevada is also home to the West's fastest-growing warehousing and distribution center industry, providing Nevada businesses with unsurpassed access to advanced logistical services.

*Source: City of Las Vegas Office of Business Development, State of Nevada Commission on Economic Development (January 2005)*

## Airports and Air Cargo

**McCarran International Airport:** McCarran International Airport is part of the Clark County Airport System, which owns and operates six airports, including five general aviation facilities: *North Las Vegas Airport, Henderson Executive Airport, Jean Sports Aviation Center, Overton/Perkins Field, and Searchlight*. McCarran International Airport has the second longest runway in the United States. It is the 7th busiest in the nation and the 12th busiest in the world, with over 850 flights per day. Japan Airlines has non-stop flights three times per week to Tokyo; Virgin Atlantic has non-stop flights to London four times weekly. Also, over 20 flights per week to Mexico and Canada are also available. Recently, the airport opened a new terminal with 60 additional gates to keep pace with the continual increase in business and visitors. Ten new gates will be added by September 2005.

Terminal 3, a new terminal for scheduled carriers, will be added by 2009. McCarran's ultimate sustainable capacity is estimated at 50 million annual passengers. When passenger demand at McCarran exceeds 55 million passengers per year, a second airport is needed to accommodate travelers. On June 18, 2004, the Clark County Department of Aviation purchased a 6,000-acre site in the Ivanpah Valley near Jean, Nevada for a new airport. Construction on the new airport will begin around 2010 once an environmental "Record of Decision" is issued.

*Source: Clark County Department of Aviation (February 2005)*

**Las Vegas International Air Cargo Center:** The International Air Cargo Center at McCarran International Airport has positioned Las Vegas as a major West Coast air-truck distribution center. Complete custom services are available at McCarran. Las Vegas is considered "an inland port of entry" where efficient services allow foreign goods to quickly clear customs. The Cargo Center is located less than one mile from a major interstate highway and railroad access. The 160-acre-site is a first-rate cargo handling area consisting of three buildings totaling more than 170,000 square feet and is capable of handling heavily loaded, long haul, and wide-body aircraft.

*Source: Nevada Development Authority, CLV Office of Business Development (February 2005)*

**Foreign Trade Zone:** Foreign Trade Zone #89 in Las Vegas allows firms to bring foreign goods or raw materials for manufacturing and/or assembling into the United States without formal customs entry or payment of customs duties and government excise taxes until products leave the zone. If the final product is exported from the United States, no U.S. Customs duty or excise tax is levied. If the final product is imported into the United States, fees are only due at the time of transfer of the product or its parts, whichever is lower. Because of the relief in tariffs and duties offered by the Foreign Trade Zone and reduced rates in trucking, international businesses have found that it is often less expensive to bring their goods to Las Vegas and then ship to various markets in California and the southwestern United States. Contact: (702) 361-3422.

### Merchandise entering a foreign trade zone may be:

Assembled	Salvaged	Re-labeled
Manipulated	Destroyed	Stored
Repaired	Processed	Mixed
Cleaned	Sampled	Repackaged
Manufactured	Displayed	Tested

*Source: Clark County Department of Aviation, City of Las Vegas Office of Business Development, Nevada Development Authority (January 2005)*



## Ground Transportation Network

**Union Pacific Railroad:** The Union Pacific Railroad is the largest freight railroad serving Las Vegas. Its Class One rail service connects Las Vegas to the Port of Los Angeles, Salt Lake City and a multitude of points East. Las Vegas' central location makes distribution of goods to major markets very competitive.

RAIL DELIVERY TIMES FROM LAS VEGAS					
MARKET	T.O.F.C.*	BOXCAR	MARKET	T.O.F.C.*	BOXCAR
Chicago	3 days	5 days	Portland	2 days	4 days
Denver	2 days	3 days	St. Louis	2 days	5 days
Kansas City	2 days	5 days	Salt Lake City	1 day	2 days
Los Angeles	1 day	2 days	Seattle	2 days	4 days

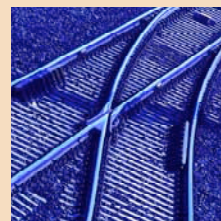
\*Trailer or Flat Car

Source: The BNSF Co., Inc. Phoenix, AZ

## Trucking

**Trucking Services:** As a tourist based community, Las Vegas is a "net-importer" - more freight arrives than leaves, which makes shipping costs to other cities very low. More than 150 carriers serve Nevada, offering trans-continental, fast-freight and van-line shipping to all major markets.

DISTANCE FROM LAS VEGAS		
	CITY	MILES
	Albuquerque	586
	Anaheim	245
	Denver	758
	Houston	1,467
	Los Angeles	272
	Phoenix	287
	Portland	996
	Reno	445
	Riverside	207
	Salt Lake City	419
	San Francisco	570
	San Diego	336
	Seattle	1,180
	KMS	
	Albuquerque	938
	Anaheim	392
	Denver	1,213
	Houston	2,347
	Los Angeles	435
	Phoenix	459
	Portland	1,594
	Reno	711
	Riverside	331
	Salt Lake City	670
	San Francisco	912
	San Diego	538
	Seattle	1,888





## Common Carrier

**Common Carrier Service:** More than 50 motor carriers, including several specialized carriers, serve Las Vegas. The area provides a number of warehousing and manufacturing-related support services, including specialized contract haulers, full-service public warehousing, U.S. customs service, foreign trade zone and sub zone accommodations, assembly and packaging support.

Source: Nevada Commission on Economic Development (February 2005)

COMPARATIVE LAS VEGAS COMMON CARRIER SHIPPING COSTS WESTERN MARKET ANNUAL OUTBOUND SHIPPING COSTS (\$000)*									
Destination	Annual Shipments (1,000 Lbs)	Dallas	Denver	LAS VEGAS	Los Angeles	Phoenix	Reno	Salt Lake City	San Diego
Albuquerque	1,590	\$72.9	\$53.1	\$65.6	\$250.7	\$49.4	\$117.1	\$49.4	\$89.8
Denver	4,200	236.5	17.1	229.0	310.9	240.2	303.1	150.6	329.9
LAS VEGAS	1,590	138.2	96.4	5.7	31.1	33.0	51.3	47.5	38.4
Los Angeles	9,450	933.1	777.5	185.5	34.3	254.4	321.1	468.2	84.8
Phoenix	5,250	378.1	333.7	107.9	141.4	19.0	277.0	243.1	133.3
Portland	2,610	376.3	259.5	185.6	161.8	239.3	101.9	143.7	204.5
Salt Lake City	2,610	232.9	104.2	77.9	129.3	120.6	98.2	9.4	141.1
San Diego	6,300	604.2	549.9	152.0	56.5	160.1	257.0	340.4	22.8
San Francisco	4,200	524.5	413.0	172.0	113.6	227.0	68.8	226.4	152.8
Seattle	4,200	624.2	437.0	349.1	349.3	435.4	246.1	249.9	381.0
<b>TOTAL</b>	<b>42,000</b>	<b>\$4,102.8</b>	<b>\$3,041.4</b>	<b>\$1,530.3</b>	<b>\$1,573.5</b>	<b>\$1,778.4</b>	<b>\$1,811.4</b>	<b>\$1,928.6</b>	<b>\$1,578.4</b>

Source: The Boyd Co., Inc., Phoenix, 10, Las Vegas Perspective (2004)

\*Annual charges reflect truckload lots of 30,000 lbs using private over-the-road carriers to market city location. Projected charges based on estimated \$2.27 per mile, which includes factors such as labor, fuel maintenance, insurance certificates and operation rights.

## Regional Transportation

The Regional Transportation Commission of Southern Nevada (RTC) provides transportation services within southern Nevada, including countywide public mass transit, metropolitan transportation planning and approval and funding major arterial and highway construction. The agency's governing body is comprised of representatives from Boulder City, Henderson, Las Vegas, Mesquite, North Las Vegas, Clark County and the Nevada Department of Transportation. The RTC strives to provide a safe, convenient and effective regional transportation system that enhances both mobility and air quality for the metropolitan Las Vegas area.

Southern Nevada's annual growth in population and visitor volume continues to place substantial demands on the southern Nevada transportation infrastructure. For example, the number of daily miles traveled by all vehicles in the Las Vegas Valley was more than 32 million in 2004. During fiscal year 2004-2005, the RTC's Streets and Highways division is expected to fund more than \$625 million in new roadway projects from gas tax revenue generated from the

approval of Question 10. Below are several regional programs the Commission manages:

### Robert A. Broadbent Las Vegas Monorail

For 30 years, Las Vegas has envisioned a transportation solution for congestion on the Las Vegas Strip Resort Corridor. The solution is the Las Vegas Monorail, a four-mile public transportation system in the Resort Corridor. This is the nation's first new public transit system built and paid for entirely by the private sector, working in cooperation with state and local public agencies. The system will take more than 4.4 million automobile trips off major roadways each year and will directly connect 8 major resorts, over 25,000 hotel rooms, and nine convention facilities with 4.4 million square feet of space.

The Federal Transit Administration continues to rate the monorail project as "recommended," meaning that its benefits outweigh its costs, its contribution to the environment is positive, and its financial

## Regional Transportation

plan is sound. The first phase, which connects the MGM, Bally's/Flamingo/ Paris, Harrah's/Imperial Palace Hotels, and the Las Vegas Convention Center, the Las Vegas Hilton and the Sahara Hotels started operations in March 2004. Construction on the second phase of the monorail, which will run from the Sahara Hotel to the Fremont Street Experience, is projected to be completed by 2009. The phases will be a seamless route where riders can transfer to the Citizen Area Transit (CAT) system at the planned Central City Intermodal Transportation Terminal (CCITT) in downtown Las Vegas for valley-wide transportation service.

Passenger stations along the route are designed to provide customers with comfort and convenience while creating a unique identity for the system. Each station includes: elevated boarding areas; ticket vending machines; drink vending machines; shaded area; benches and aesthetic treatment.

### Metropolitan Area Express (MAX)

The Metropolitan Area Express (MAX) is the first service in the United States to operate the Civis vehicle using the latest technology to provide a high quality, state-of-the-art, and environmentally friendly transit alternative at a fraction of the cost of rail service. A cross between a bus and a bullet train, the 61-foot vehicle can carry approximately 120 passengers and has a unique and attractive appearance. MAX showcases 10 aerodynamic vehicles and 20 architecturally designed passenger stations along the Las Vegas Boulevard North corridor.

In addition to its distinct look, the MAX vehicle operates using hybrid diesel-electric propulsion and features an optical guidance system to allow precision docking at stations, multiple-door loading, dedicated transit-only lanes along most of the corridor and transit signal priority at 17 intersections along the route. Each of these unique characteristics will allow passengers to express quickly and easily down Las Vegas Boulevard North.

Since the start of service, ridership along the corridor has increased by more than 30 percent over 2003, confirming that more attractive and convenient transportation is one of the best ways to lure commuters out of single occupancy vehicles.

### Double Decker Buses

Your view of the Las Vegas Strip may soon change when you choose to join Citizens Area Transit (CAT) for a ride on new double deck buses. The upper deck of a double deck bus allows riders to see more Las Vegas Strip attractions, which will be great for locals and tourists alike as they can see Las Vegas from a unique vantage point when riding along the Strip.

The character of the Strip poses unique transportation issues that required a little different thinking to help solve. Growing tall instead of long will allow more passengers to ride without taking up extra space on an already overburdened roadway. With that in mind, the RTC entered into a contract with Alexander Dennis from Guildford London to purchase 50 double deck buses for the Las Vegas Strip.

Each double deck bus holds 120 passengers, similar to current articulated buses in use. However, double deck buses have 83 seats for passengers, whereas articulated buses only have 59 seats. The added seats will offer passengers a more comfortable and enjoyable transit experience. The RTC estimates the new buses will be in service by the fall of 2005.

### Citizen's Area Transit

As Las Vegas prepares to celebrate 100 years of prosperity in a unique desert oasis, many milestones will be recognized, including those in transportation. And as we recognize the unprecedented growth, amazing accomplishments and one-of-a-kind place we call home, the Regional Transportation Commission of Southern Nevada (RTC) is proud to be an active partner in the community.

It is only appropriate that Las Vegas' Centennial celebrations will feature up to 100 fully wrapped Citizens Area Transit (CAT) buses to help spread the festive mood to residents and visitors alike throughout the community. Though a young member of Southern Nevada's history, in just 12 short years, the RTC's CAT bus system has outdone many older, larger and more experienced bus systems.

CAT ridership, fleet size, and the service area have increased dramatically, while the costs per passenger have consistently dropped, making CAT one of the most efficient and fastest growing transit systems in the nation. The original CAT bus system consisted of 21 routes, encompassing 312 square miles. Currently there are 53 transit routes, with more than 542 square miles of service area. A variety of services including MAX, Express, and neighborhood transportation serve these CAT routes. CAT ridership rate is more than double the national average, and in 2004, operating just 315 vehicles, the CAT bus system served more than 50 million passengers. Ridership averages more than 150,000 passengers a day and more than 43,000 bicycles each month.



## Regional Transportation

YEAR	RIDERSHIP	SERVICE HOURS	# OF ROUTES	FLEET	SYSTEM MILES
1994	22,172,870	706,491	31	147	9,053,412
1995	26,310,241	729,993	33	189	9,236,025
1996	35,046,595	875,563	39	195	11,283,446
1997	41,192,604	915,451	41	215	12,771,276
1998	46,508,000	1,070,000	45	261	14,160,300
1999	51,600,000	1,142,293	45	296	14,506,584
2000	50,533,533	1,217,622	49	296	16,436,422
2001	51,206,605	1,244,338	47	308	16,098,464
2002	45,438,744	1,193,534	53	305	14,759,336
2003	46,914,278	1,183,536	49	305	14,502,645
2004	51,390,527	1,282,076	53	315	14,864,940

Source: Regional Transportation Commission (February 2005)

### Other Major Regional Roadway Projects

**The Hoover Dam By Pass.** Transit over the Hoover Dam has long been a tedious adventure but the Hoover Dam By Pass, which will rectify traffic delays, has finally become a reality as construction on the project is well underway. The Arizona Approach is already completed, and the Nevada Approach is progressing ahead of schedule! Once finished, the new road will have a profound impact on the traffic flow between Arizona, Nevada and Utah, as well as improve U.S. 93, which is a designated North American Free Trade Agreement (NAFTA) trade route between Mexico and Canada.

The Hoover Dam Bypass Project is a 3.5-mile corridor beginning at approximately milepost 2.2 in Clark County, Nevada and crossing the Colorado River approximately 1,500 feet downstream of the Hoover Dam, terminating in Mohave County, Arizona on U.S. 93 near milepost 1.7.

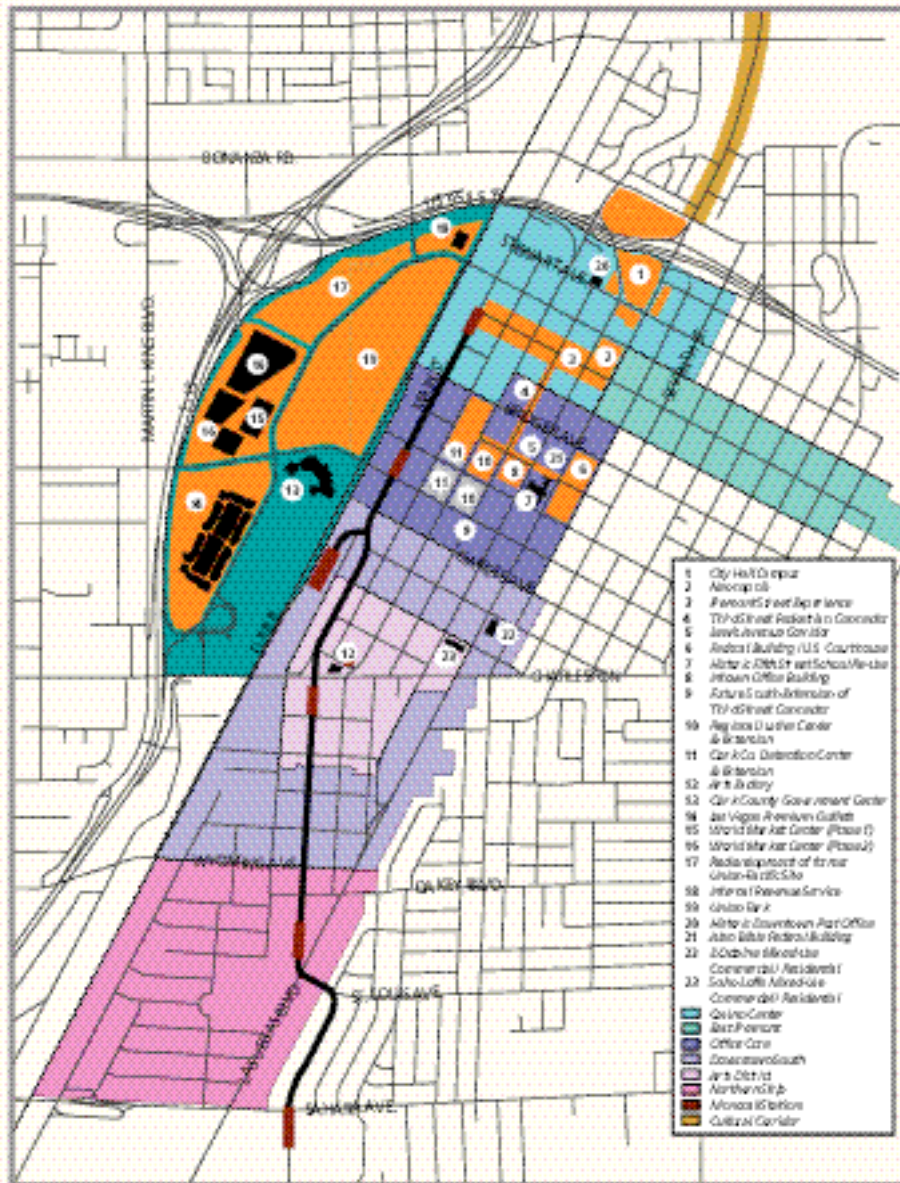
**The Colorado River Bridge.** Construction on the nearly 2,000 foot long Colorado River Bridge, a composite concrete deck arch, is expected to begin in late January of 2005 and the completion of the entire Hoover Dam Bypass Project is expected in June 2008. Below is a partial list of objectives this project will accomplish:

- Minimize the potential for pedestrian-vehicle accidents on the dam crest and on the Nevada and Arizona approaches to the dam.
- Remove a major bottleneck to interstate and international commerce and travel in the west by reducing traffic congestion and accidents in this segment of the major commercial route between Phoenix and Las Vegas.
- Replace an inadequate highway river crossing with a new crossing that meets current roadway design criteria and improves through-vehicle and truck traffic capacity on U.S. 93 at the dam.
- Reduce travel time in the dam vicinity.
- Protect Hoover Dam employees, visitors, equipment, power generation capabilities and Colorado River waters, while enhancing the visitors' experience at Hoover Dam.

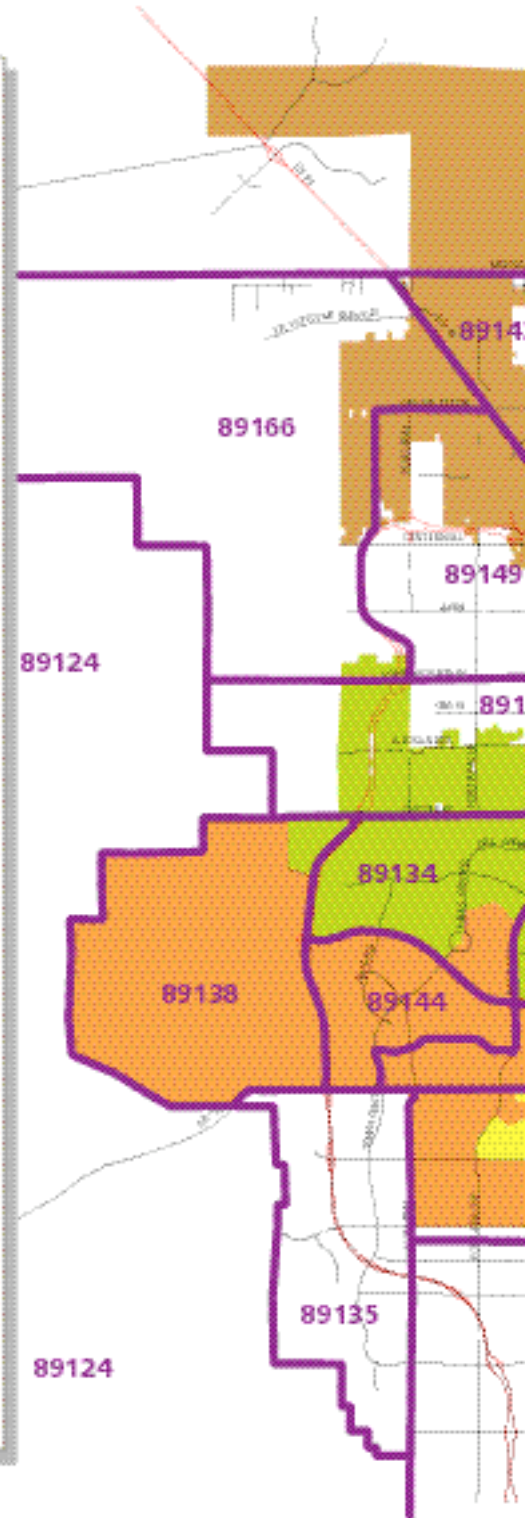
Source: Central Federal Lands Highway Division of the Federal Highway Administration (January 2005)



# DIRECTIONAL MAP OF DOWNTOWN

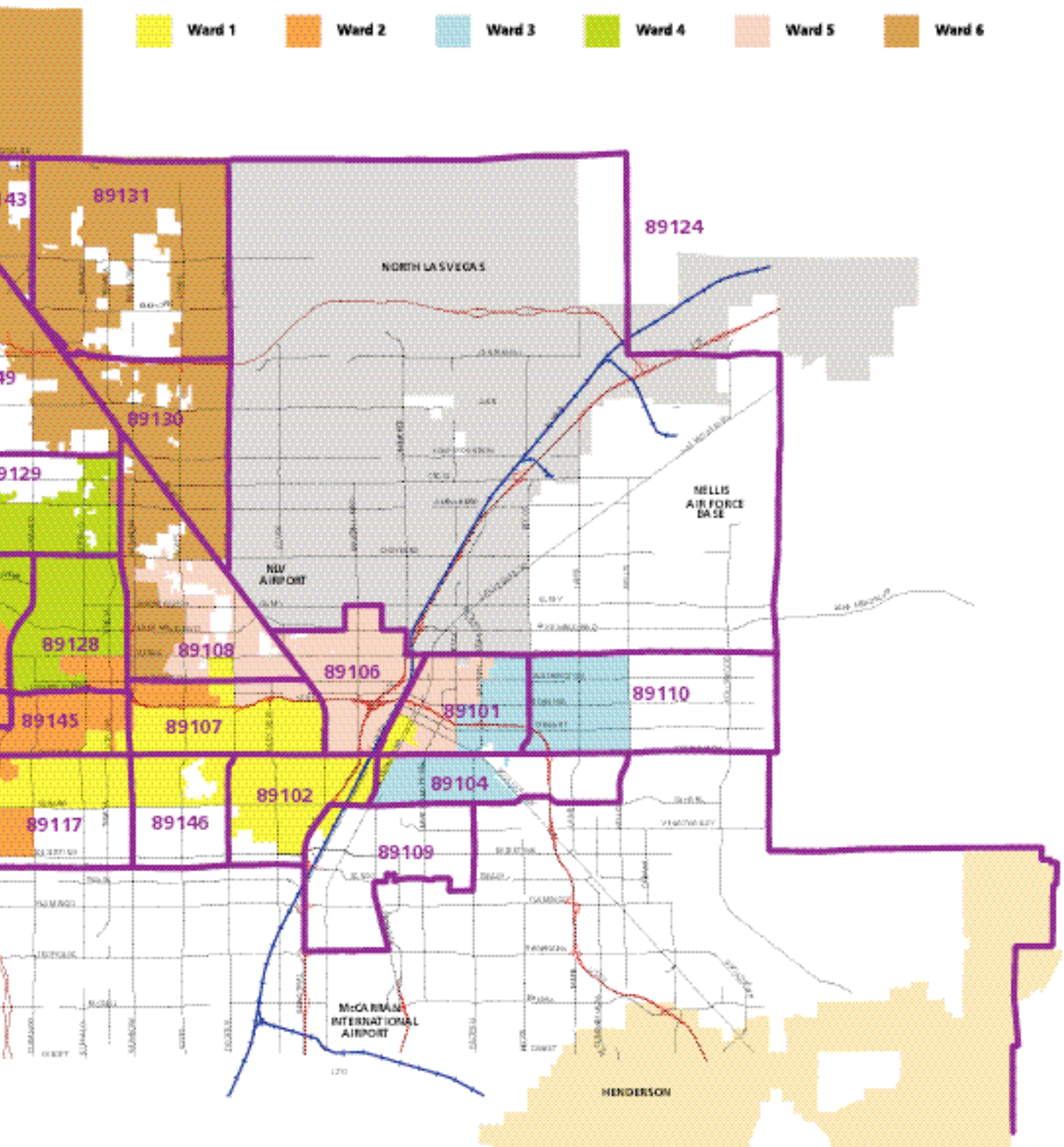


Source: City of Las Vegas Planning and Development Department (March 2005)



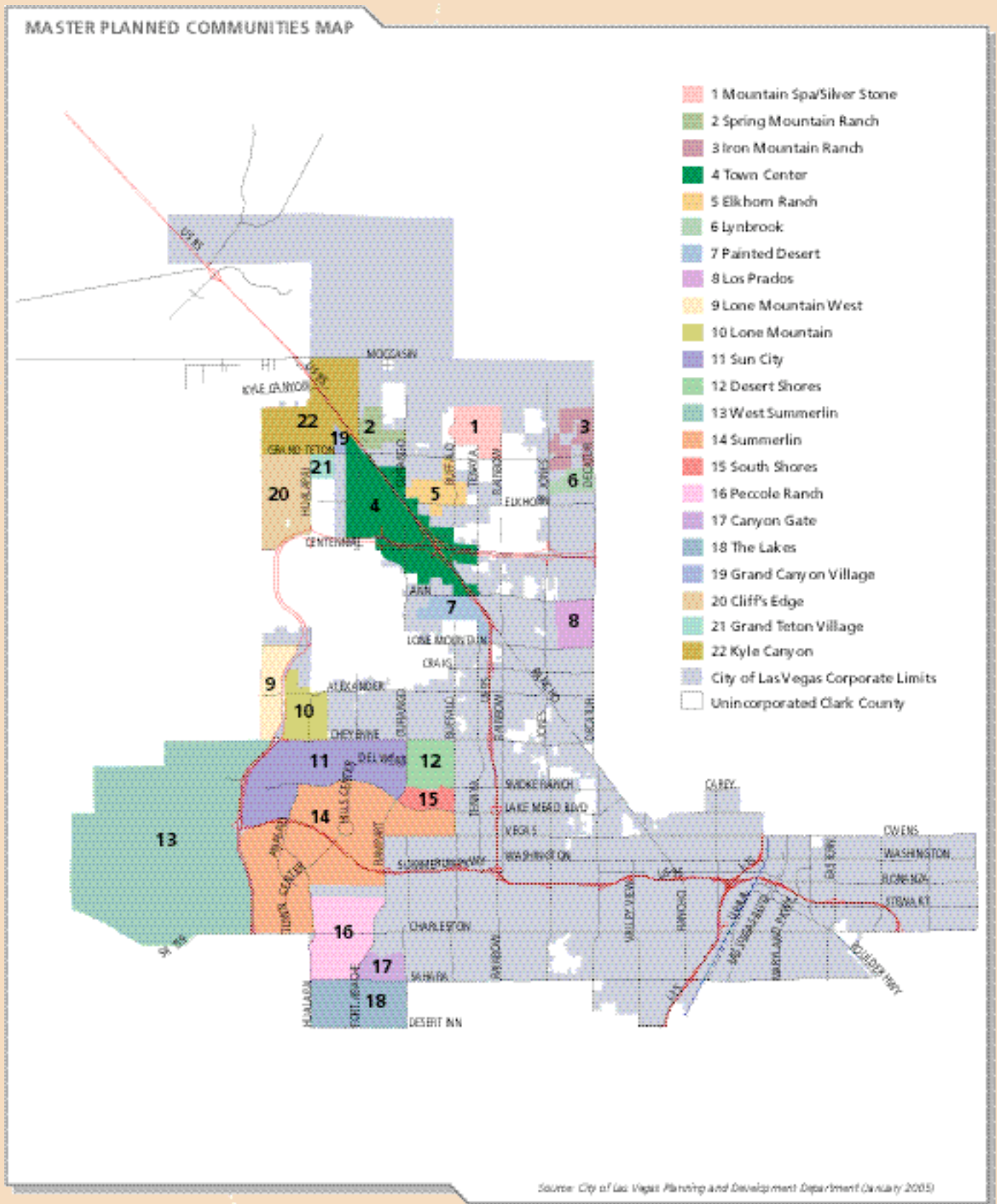


# Council Ward / ZIP Code Map & Directional Map of Downtown



Source: City of Las Vegas Planning and Development Department (January 2005)

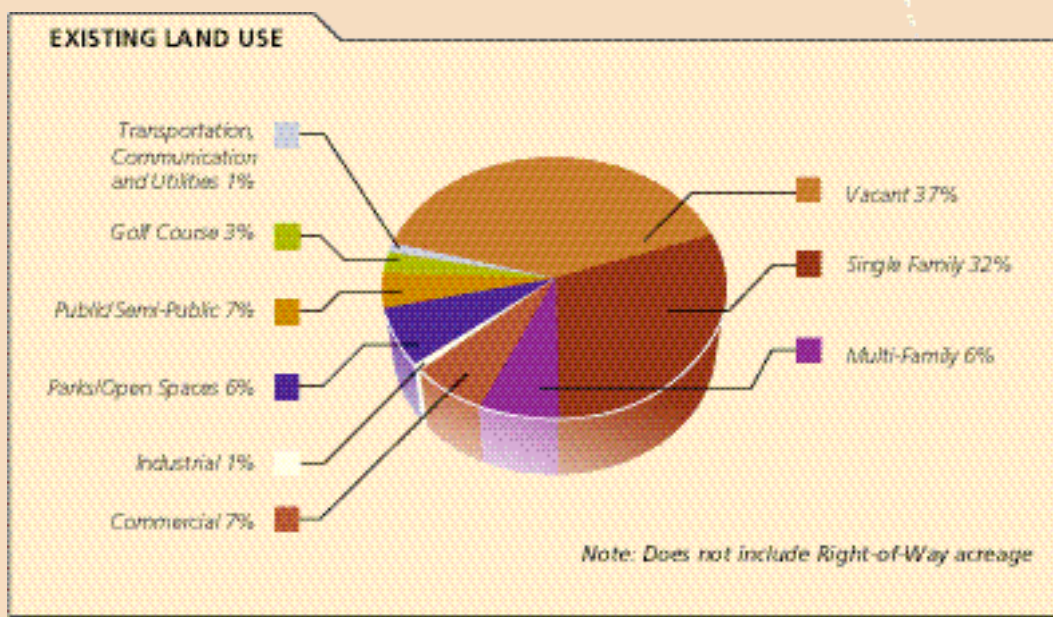
# Master Planned Communities Map





## Existing Land Use

Las Vegas encompasses a total of 69,491 acres. Vacant land makes up the largest portion of existing land use.

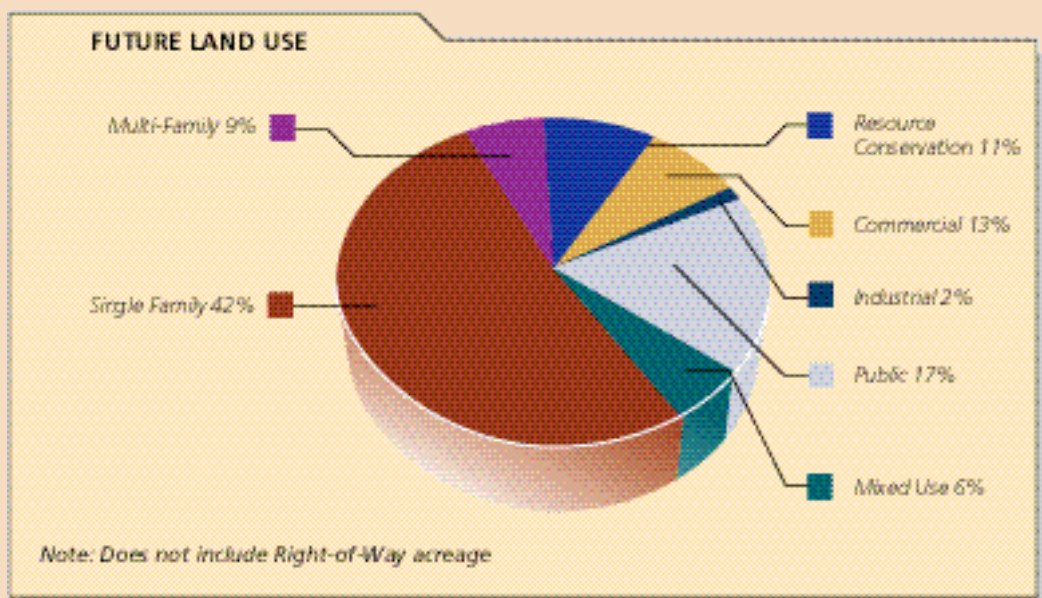


Source: City of Las Vegas Planning and Development Department (February 2005)



## Future Land Use

Residential development will account for more than 50% of the future land use.



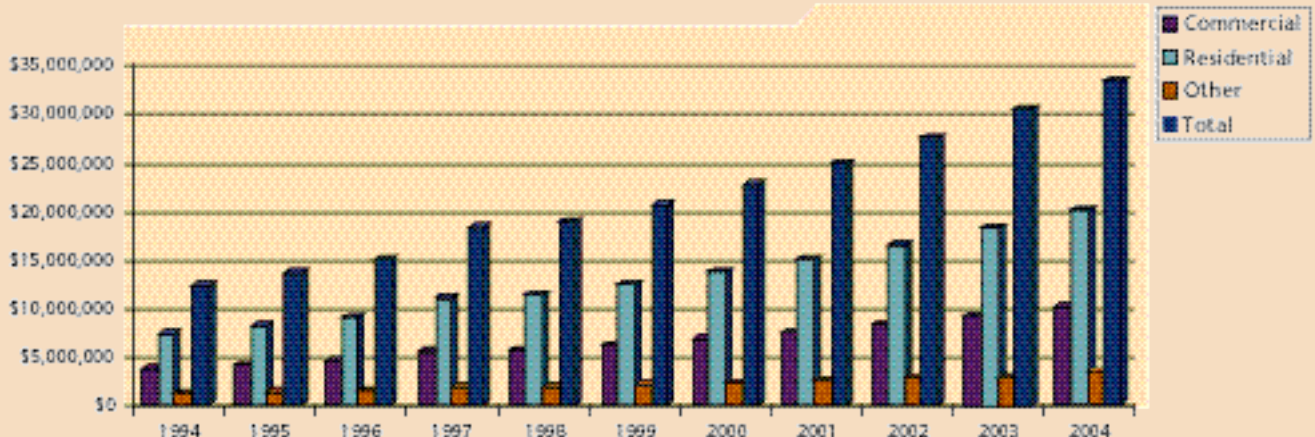
Source: City of Las Vegas Planning and Development Department (February 2005)



## City of Las Vegas Estimated Property Values

A comparison of Commercial, Residential and Other property shows that Residential represents the highest valuations, followed by Commercial. The estimated property values over the past 11 years have increased by about 171% overall.

City of Las Vegas Estimated Property Values (amounts estimated in thousands)

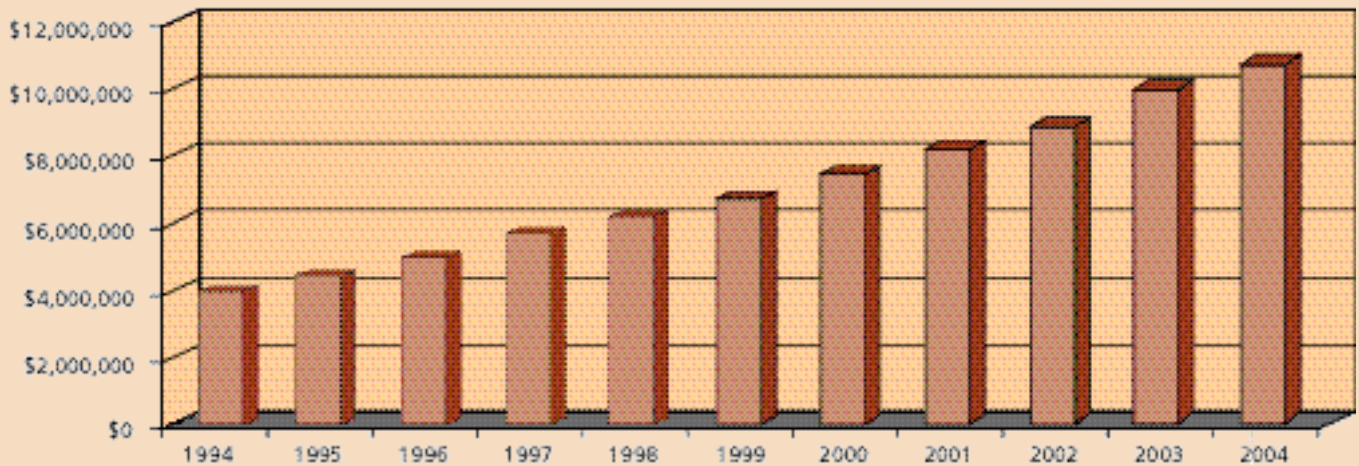


Source: City of Las Vegas Comprehensive Annual Financial Report (June 30, 2004)

## City of Las Vegas Assessed Value of Real Property

The city's assessed value has increased by over 158% during the past ten years.

City of Las Vegas Assessed Value of Real Property (amounts estimated in thousands)

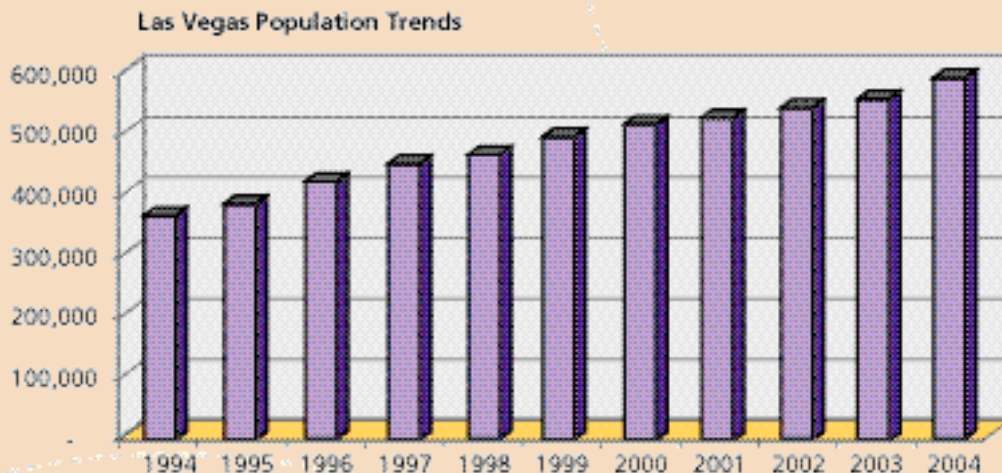


Source: City of Las Vegas Comprehensive Annual Financial Report (June 30, 2004)



## Population Trends

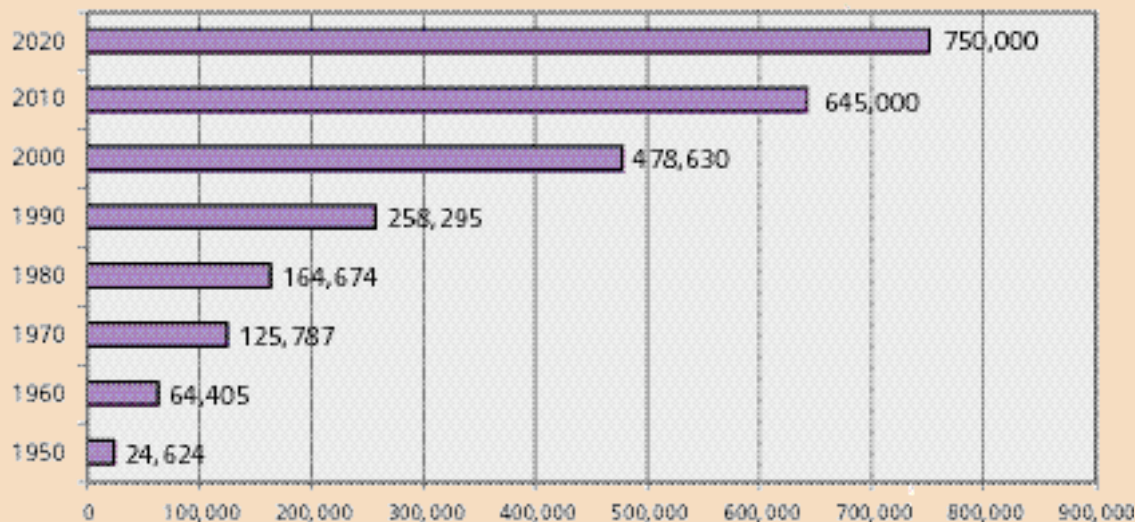
From 1990 to 2000, the Las Vegas Metropolitan Statistical Area (MSA) was the fastest growing MSA in the country, according to the U.S. Census Bureau. Las Vegas' many qualities of life features and attributes as a great place to do business continue to attract over 6,000 new residents per month. In 2004, Las Vegas' population grew by 5.9% and with a 4.1% unemployment rate, this trend is expected to continue for the foreseeable future.



For more information visit: <http://www.nvstate.org/demography/>  
 Source: Nevada State Demographer, Office of Business Development (February 2005)

## Historical Housing Counts and Population Estimates

**Historical Population Estimates and Projections**



Sources: City of Las Vegas Planning and Development Department (February 2005), U.S. Census 2000

## Population Change and Income by ZIP Code

ZIP Codes in the west and northwest area continue to drive the city's population growth. During 2004 the city added one new ZIP Code, 89166, located in the fast growing northwest. It was determined that 15 percent of the city's growth during the past year was due to increased occupancy rates. In the 2000 Census, the city of Las Vegas had a median household income of \$44,069. Historically, the city has had a wide array of income ranges. The Median Household income by ZIP Code table displays the diversity of Las Vegas' neighborhoods.

POPULATION CHANGE AND INCOME BY ZIP CODE				
ZIP Code	July 1, 2003 Population Estimate	July 1, 2004 Population Estimate	Population Change	Median Household Income
89101	46,880	48,274	1,393	\$20,815
89102	28,015	28,387	372	\$32,483
89104	17,974	18,132	158	\$33,170
89106	28,741	29,342	601	\$19,525
89107	36,912	36,426	(486)	\$38,075
89108	67,830	67,137	(694)	\$41,884
89110	42,751	43,009	258	\$39,976
89117	38,279	38,240	(40)	\$59,572
89128	38,811	38,447	(364)	\$51,555
89129	38,581	42,421	3,840	\$60,755
89130	27,735	29,069	1,334	\$61,980
89131	23,355	28,750	5,395	\$68,621
89134	27,148	26,897	(250)	\$60,854
89138	2,840	6,951	4,111	NA
89143	7,089	10,533	3,444	\$58,918
89144	19,582	19,400	(181)	\$68,823
89145	26,443	26,683	240	\$50,096
89146	7,966	8,135	168	\$41,083
89149	8,337	11,488	3,151	\$80,641
89166	-	2,105	2,105	NA
<b>CLV Total</b>	<b>535,269</b>	<b>559,824</b>	<b>14,457</b>	<b>\$44,069</b>

Sources: City of Las Vegas Planning and Development Department (February 2005); U.S. Census 2000

## Population Comparison

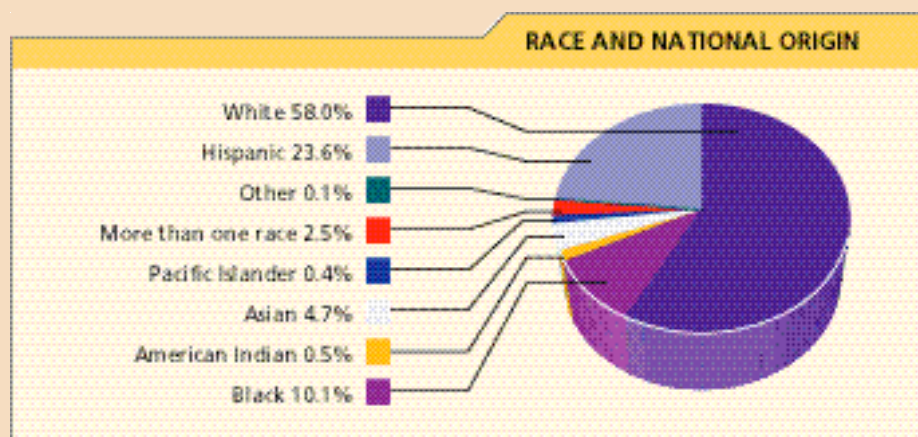
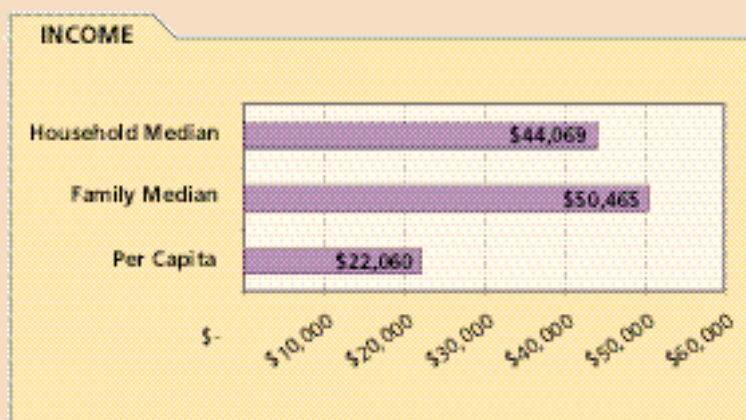
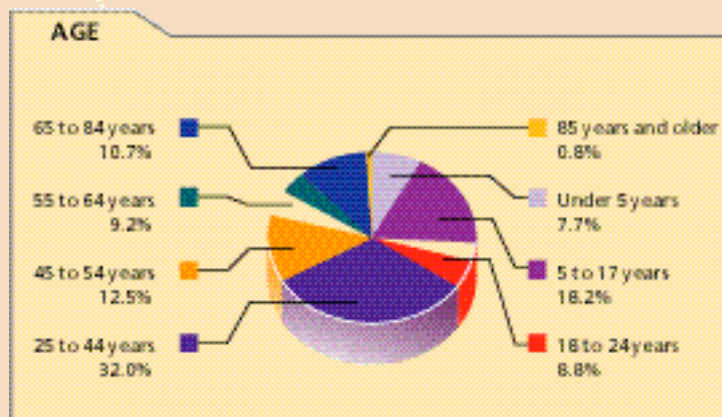
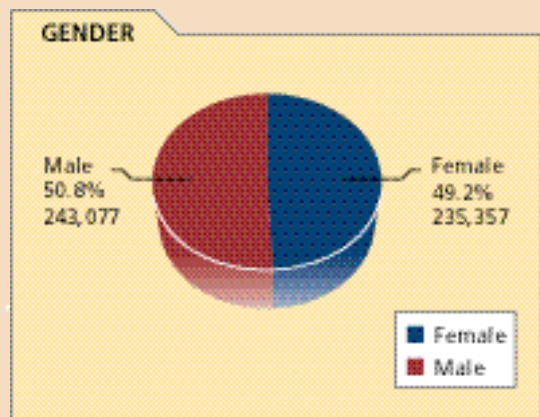
POPULATION COMPARISON					
Entity	July 1, 2003	July 1, 2004	Percent Change	Population Growth	Percent Share of Growth
Boulder City	14,934	15,058	0.8%	124	0.1%
Henderson	217,448	229,984	5.8%	12,536	13.3%
<b>Las Vegas</b>	<b>528,617</b>	<b>549,571</b>	<b>4.0%</b>	<b>20,954</b>	<b>22.2%</b>
Mesquite	13,895	15,881	14.3%	1,986	2.1%
North Las Vegas	146,005	164,971	13.0%	18,966	20.1%
Unincorporated Clark County	699,849	739,872	5.7%	40,023	42.3%
<b>Total Clark County</b>	<b>1,620,748</b>	<b>1,715,337</b>	<b>5.8%</b>	<b>94,589</b>	

Sources: Nevada State Demographic Library 2005



## Demographic Summary

In 2000, the median age for Las Vegas residents was 34.5 compared to 34.4 for Clark County residents overall. As expected, the city aged more rapidly than the county during the 1990's, due primarily to the development of the age restricted community (55 years and over) Sun City.



# Cost of Living

The Cost of Living Index measures relative price levels for consumer goods and services in participating areas. The average for all participating places equals 100, and each participant's index is read as a percentage of this average. Miscellaneous goods and services include fast food, haircuts, toiletries, denim jeans, movie tickets, and beer and wine.

COST OF LIVING INDEX							
	Composite Index	Groceries	Housing	Utilities	Transportation	Health Care	Misc. Goods and Services
Las Vegas NV	113.3	114.6	130.1	96.6	107.8	120.5	107.8
Albuquerque NM	106.3	101.6	111.6	113.2	105.2	109.5	101.6
Denver CO	104.8	107.3	112.4	85.0	102.6	119.5	100.6
Los Angeles CA	147.4	119.1	223.3	141.0	117.0	111.6	108.3
Phoenix AZ	97.2	102.0	86.1	91.1	107.1	111.4	102.0
Reno NV	106.1	109.2	100.1	114.3	120.0	102.5	102.3
Salt Lake City UT	97.3	106.0	92.6	88.7	91.8	116.9	107.7
San Diego CA	144.8	113.6	216.1	95.5	124.6	118.7	108.6

Source: ACCBA Cost of Living Index 3rd Quarter 2004

Calculate the cost of moving to Las Vegas at [Bankrate.com](http://Bankrate.com). The site can compare living costs between Las Vegas and your hometown and tell you how much you will need to make in wages in Las Vegas to maintain your current lifestyle.

# Master Planned Communities

MASTER PLANNED COMMUNITIES					
Map #	Master Planned Community	Proposed/Actual Units	Projected Population	Population Est. July 1, 2003	Acres
1	Silver Stone Ranch	1,890	5,500	1,263	635.50
2	Spring Mountain Ranch	1,629	B/O	4,982	351.05
3	Iron Mountain Ranch	1,886	5,500	3,735	698.09
4	Elkhorn Springs	2,386	B/O	6,725	497.42
5	Lynbrook	1,195	B/O	3,673	263.70
6	Painted Desert	1,615	B/O	3,722	459.82
7	Los Prados	1,647	B/O	3,860	508.46
8	Lone Mountain West	2,170	4,500	3,371	626.85
9	Lone Mountain	3,348	9,000	6,241	698.09
10	Sun City	7,756	B/O	13,354	2,475.45
11	Desert Shores	3,322	B/O	7,977	680.75
12	Summerlin West	22,500	60,000	6,951	8,682.35
13	Summerlin	16,549	B/O	40,873	4,932.80
14	South Shores	1,626	B/O	4,306	323.87
15	Peccole Ranch	5,295	B/O	11,839	1,418.28
16	Canyon Gate	1,001	B/O	2,251	352.77
17	The Lakes	7,239	B/O	16,830	1,283.44
18	Grand Canyon Village	860	2,710	2,105	106.23
19	Cliffs Edge	10,000	31,000	-	1,192.71
20	Town Center	7,400	17,244	3,789	2,668.85
21	Kyle Canyon	8,755	29,000	-	1,099.00
22	Grand Teton Village	635	1,950	-	79.48

B/O - Built Out

Source: City of Las Vegas Planning and Development Department (July 2005)



# 2004 Metro Las Vegas Housing Facts

2004 METRO LAS VEGAS HOUSING FACTS		
Item	Price	Percent Annual Increase
Median Price of New Homes	\$290,287	38.5
Median Price of Resale	250,000	38.9
New Homes Sales	29,248	15.9
Building Permits	32,879	30.4
Homes Sold in 2004	64,168	28.9

Source: Southern Nevada Home Builders Association (February 2005)



## Health Care

Medical service and health insurance continue to rank among Las Vegas' fastest growing industries. Because of the high population growth, there is a corresponding need for more nurses, physicians and other health care professionals. Currently, the valley is served by more than 32 hospitals, specialty hospitals and surgical centers and eight hospices. Collectively, there are more than 3600 hospital beds and over 5.5 million square feet of hospital space in the Las Vegas Valley.

SOUTHERN NEVADA FULL-SERVICE HOSPITALS				
FACILITY	ADDRESS/PHONE	PATIENT BEDS	SURGICAL SUITES	SQ. FT.
Boulder City Hospital	901 Adams, Boulder City, NV 702-293-4111	67	2	58,000
Desert Springs Hospital	2075 E. Flamingo, Las Vegas, NV 702-733-8800	412	8	658,000
Mike O'Callahan Federal Hospital	4700 Las Vegas Blvd., North Las Vegas, NV 702-636-3000	114	5	374,000
Mountain View Hospital	3100 N. Tenaya Way, Las Vegas, NV 702-255-5000	199	9	280,712
North Vista Hospital	1409 E. Lake Mead Blvd, North Las Vegas, NV 702-649-7711	198	6	133,000
Southern Hills Hospital	9300 W. Sunset Rd., Las Vegas, NV 702-880-2100	130	9	279,000
Spring Valley Hospital	5400 Rainbow Blvd, Las Vegas, NV 702-853-3000	170	6	280,000
St. Rose Dominican Hospital - Rose De Lima Campus	102 E. Lake Mead Dr., Henderson, NV 702-616-5000	152	6	220,000
St. Rose Dominican Hospital - Siena Campus	3001 St. Rose Parkway, Henderson, NV 702-616-5000	214	8	328,078
Summerlin Hospital Medical Center	657 Town Center Dr., Las Vegas, NV 702-233-7000	199	10	330,000
Sunrise Hospital & Medical Center	3186 S. Maryland Pkwy., Las Vegas, NV 702-731-8000	701	24	642,200
University Medical Center	1800 W. Charleston, Las Vegas, NV 702-383-2000	578	23	1,175,000
Valley Hospital Medical Center	620 Shadow Lane, Las Vegas, NV 702-388-4000	409	12	410,000

Source: Individual Phone (February 2005)



## Specialty Hospitals

SPECIALTY HOSPITALS			
FACILITY	PATIENT BEDS	SURGICAL SUITES	SQ. FT.
HEALTHSOUTH Rehabilitation Hospital 1250 S. Valley View Blvd. Las Vegas, NV 702-877-8898	Brain Injury Pulmonary Program Stroke Program	79	67,000
HEALTHSOUTH Rehabilitation Hospital 2500 N. Tenaya Way Las Vegas, NV 702-562-2021	Brain Injury Pulmonary Program Stroke Program	70	50,567
HEALTHSOUTH Rehabilitation Hospital 10301 Jeffries Ave. Henderson, NV 702-939-9400	Brain Injury Pulmonary Program Stroke Program	—	—
Kindred Hospital 5100 W. Sahara Ave. Las Vegas, NV 702-871-1418	Long-term Acute Care Ventilator Weaning Low-level Rehab.	52	57,289
Kindred Hospital 2250 E. Flamingo Rd. Las Vegas, NV 702-784-4300	Long-term Acute Care Ventilator Weaning Low-level Rehab.	92	118,000
Montevista Hospital 5900 W. Rochelle Las Vegas, NV 702-364-1111	Behavior, Emotional Substance Abuse	80	47,872

Source: International Profiles (February 2005)

## On The Horizon Facilities

ON THE HORIZON FACILITIES		
FACILITY	BEDS	OPENING DATE
Montecito Hospital in Centennial Hills Town Center U.S. 95 & I-215	Undetermined	2007
Nevada Cancer Institute I-215 and Twain	Undetermined	2005
Nevada Psychiatric Hospital 6161 W. Charleston Blvd. Las Vegas, NV	Undetermined	2006
San Martin Hospital (St. Rose Dominican) Warm Springs and Durango	110	2006

Source: International Profiles (February 2005)



## Post-Secondary Education

The University of Nevada, Las Vegas (UNLV) and the Community College of Southern Nevada (CCSN) are part of Nevada's University System and together enroll over 50,000 students each year. The Carnegie Foundation for the Advancement of Teaching classifies UNLV as a Doctoral/Research University - Intensive, furthering the university's goal of becoming a leading research institution. In all, the 18 universities and colleges listed below are located in the valley and another eight schools offer on-line degrees.

POST SECONDARY EDUCATION		
University/College	Programs	Contact Information
University of Nevada, Las Vegas	Executive MBA, Business, Law, Engineering, Sciences, Dentistry, Health Sciences, Hotel and Gaming	<a href="http://www.unlv.edu/">www.unlv.edu/</a> (702) 895-3371
University of Nevada School of Medicine	M.D./Ph.D. and M.D.	<a href="http://www.unr.edu/med/">www.unr.edu/med/</a> (775) 784-6063
Community College of Southern Nevada	Telecommunications, Computing, Electronics, Engineering, Graphic Design, Health Information, Biotechnology, Accounting	<a href="http://www.ccsn.nevada.edu/">www.ccsn.nevada.edu/</a> (702) 651-4536
Las Vegas College	Accounting, Medical Assistant, Business Administration	<a href="http://lasvegas-college.com/">lasvegas-college.com/</a> (702) 368-6200
The Art Institute of Las Vegas	Fashion, Design, Media, Culinary Arts	<a href="http://silvartinstitutes.edu/">silvartinstitutes.edu/</a>
Nevada State College	Business, Nursing, Environmental Science	<a href="http://nsc.nevada.edu">nsc.nevada.edu</a> (702) 992-2000
Nevada Institute of Business	Business	(702) 386-2612
Nevada College of Pharmacy	Pharmacy	<a href="http://nvcp.edu">nvcp.edu</a> (702) 990-4433
Le Cordon Bleu College of Culinary Arts	Culinary Arts	<a href="http://vegasculinary.com">vegasculinary.com</a> (702) 365-7690
ITT Technical Institute	Computer Engineering, Electrical Engineering, Information Technologies	<a href="http://itt-tech.edu">itt-tech.edu</a> (702) 558-5404
Nova Southeastern University	Education, Business	<a href="http://nova.edu">nova.edu</a> (702) 365-6682
Regis University	Business Administration, Education	<a href="http://regis.edu/">regis.edu/</a> (702) 990-0375
Sierra Nevada College	Education	<a href="http://sierranevada.edu">sierranevada.edu</a> (702) 434-6599
University of Phoenix	BA, BS & MBA's in Accounting, Marketing, eBusiness, Human Resources, & Technology Management	<a href="http://www.welcome.phoenix.edu/default.asp">http://www.welcome.phoenix.edu/default.asp</a> (702) 638-7868
Bethany College of Las Vegas	Church Ministries	(702) 656-7600
High Tech Institute	Health Care / Life Sciences	<a href="http://hightechcampaign.search4careercolleges.com/default.asp">http://hightechcampaign.search4careercolleges.com/default.asp</a>
Embry-Riddle Aeronautical University	Aviation, Aerospace	(702) 642-0762
Webster University	Computer Resources, Human Resources, Management	(702) 435-6660

Source: Individual Entities (February 2005)

## Education

One of the most beneficial features of the Nevada University and Community College System is its visionary approach to developing specific employee training programs for individual industries and companies. For example, the Management Assistance Partnership (MAP) provides technical, business and workforce assistance to manufacturing, construction, mining companies and associated industries and boasts a \$170 million economic impact in the state. The Film Crew Training Program expands the local base of film crew professionals to assist filmmakers shooting in Las Vegas. Many programs offer certification in Microsoft, Cisco, Oracle, CompTIA, Linux, the Internet, Security and other leading technologies.

There is also a multitude of government initiatives aimed at job training. Nevada's Train Employees Now program assists companies with quickly training workers in the specialized skills the company requires. "Job Opportunities in Nevada" offers clients job readiness skills, assists individuals re-entering the workforce by upgrading skills, offers a GED program, and can even provide funding for individuals to take classes or specialized training. The Department of Employment, Training and Rehabilitation operates a no-fee labor exchange, which matches qualified workers with available jobs. Their services include advertising, application screening and placement.

The State of Nevada offers a variety of programs to help make college affordable. The Millennium Scholarship Program awards up to \$10,000 to eligible seniors who wish to attend a state college or university. The Nevada Prepaid Tuition Program, the Upromise College Fund, 529 Plans, and USAA College Savings are all designed to assist parents in saving for their children's education.

*Source: Office of Business Development (February 2005)*

### Elementary and Secondary Education

The Clark County School District is the 6th largest school district in the country. At the start of the 2004 - 2005 school year, 295,605 students were enrolled in the district's 289 public schools, including 12 new schools that opened during the 2003 school year. Edison Schools, a private manager of public schools, operates 7 of these schools. The average per pupil expenditure rate is \$5,304.00. The student teacher ratio varies depending on grade level:

GRADE LEVEL	STUDENT/TEACHER RATIO
Grades 1 & 2	16:1
Grade 3	19:1
Grades 4 & 5	30:1
Grades 6 - 12	32:1

*Source: Las Vegas School District (January 2005)*

Seventeen of the District's schools are magnet schools offering a special curriculum emphasizing math and science, finance, technology, language, fine and performing arts, law, medicine and the International Baccalaureate. In addition, there are over 30 private and parochial schools operating in the Las Vegas area.

## Climate

The four seasons are well defined in Las Vegas, although they differ from the traditional view of seasonal variation. Temperatures in Southern Nevada average 10 to 15 degrees higher than Northern Nevada. Summers display classic desert southwest characteristics, with daily high temperatures typically exceeding 100 degrees and lows in the 70s. The summer heat is tempered by the extremely low relative humidity, though Pacific storms occasionally produce rainfall. Winter days on the whole are usually crisp, pleasant, and sunny. Afternoon temperatures average near 60 degrees and skies are mostly clear. The spring and fall seasons are generally considered ideal. Although rather sharp temperature changes can occur during these months, outdoor activities are seldom hampered.



CLIMATE	
Days with Sunshine	289 Days
Average High/Low in January	56.8 / 34.0 F
Average High/Low in July	104.1 / 76.3 F
Annual Precipitation	4.16 inches

*Source: National Weather Service*



## The Las Vegas Lifestyle

Living in Las Vegas offers the excitement and sophistication of urban areas or peaceful hometown living in one of the surrounding rural communities. Spectacular mountains, Lake Mead Recreation area, and lush valleys and high-desert scenery form a perfect backdrop for world-class outdoor recreation opportunities.

## Family Attractions

Las Vegas is the entertainment capital of the world, for adults and children alike. There is plenty to choose from, with circus acts, amusement parks and roller coasters, aquariums, wild animal habitats, art museums, pyrotechnic shows and outdoor shows, many of which are free. And when the weather gets hot, head to Mt. Charleston, just about 50 minutes from downtown.

Many archeological, heritage and historical museums in the valley focus on the 12,000-year history of human settlement in Nevada, and you can immerse your family in the history and culture of Native American tribes like the Anasazi and Paiute or follow the story of the Mormon farmers who settled in Moapa Valley. Catering especially to children are the Lied Discovery Children's Museum and the Southern Nevada Zoological Park and Children's Zoo. Just a few hours away in southern California are Disneyland, Sea World, the San Diego Zoo, Legoland and Universal Studios.

## Outdoor Activities

With ideal weather and scores of activities to choose from, valley residents like to get outdoors and enjoy the sunshine. Las Vegas' centralized location makes it a stepping off point to southern Utah (Bryce Canyon and Zion National Park), Arizona (Lake Havasu and Grand Canyon) and even southern California (Death Valley and the Pacific Ocean), most of which are within 4 hours drive. And with more than 3 million acres of public land surrounding the city and nearly 90 miles of recreation and transportation trails, many outdoor activities are available closer to home. These include a mix of golfing, skiing, fishing, hunting, hiking, camping, biking and swimming.

RECREATION		
Attraction	Activities	Driving Time
Boulder Beach and Marina	Beach, boat rental, lounge, picnicking, restaurant	30 minutes
Hoover Dam	Visitor's center, tours, restaurant	40 minutes
Lake Mead Recreational Area	Boating, diving, ferry service, hot springs, jet skiing, rafting, SCUBA diving, water skiing	20 minutes
Mt. Charleston and Toiyabe National Forest	Biking, camping, hiking, picnic, skiing, snowboarding	50 minutes
Overton Beach and Marina Beach	boat rental, store	60 minutes
Red Rock Canyon	Biking, hiking, rock climbing, running, scenic drive	20 minutes
Valley of Fire State Park	Camping, hiking, mountain biking	40 minutes

Source: Office of Business Development (February 2005)

## Recreation

Completed in 2004, the River Mountain Loop Trail forms a 35-mile long continuous paved path for hikers, bicyclists and horseback riders. It is designed to link up to a multiple-use trail system and will eventually connect Boulder City and Henderson and allow access to Lake Mead National Recreation Area, as well as offer connections to Boulder Dam, Clark County Wetlands and metropolitan Las Vegas via other trail networks.

Las Vegas boasts over 700 holes of golf spread out over 21 public, 4 semi-private and 8 private courses. In addition, you can lob, volley and practice your overhand smash to your heart's content on one of the many Las Vegas public, private and hotel courts (open to non-guests for a fee). Many of the 57 public parks in the city also have well-maintained, lighted basketball and tennis courts available on a first-come, first-served basis.

Adventurous athletes can find a slew of activities available in the valley, like sky diving, motocross, race car driving, indoor and outdoor paintball fields, laser tag arenas and skate parks for skateboarders, in-line skaters and bikers. There are also several ice rinks for ice-skating and hockey.

### Spectator Sports

Sports aficionados will enjoy watching the Las Vegas 51's, a AAA affiliate of the Los Angeles Dodgers, and the Las Vegas Wranglers, an expansion team for the East Coast Hockey League and NBA exhibition games. The city is also home to one of the nation's fastest racing track, the Las Vegas Motor Speedway, where top contenders

compete every March in the Winston Series, Las Vegas 400. For college sports fans, UNLV offers Division 1 sports, pitting their Rebels against other schools in the Mountain West Conference.

### Shopping

From the convenience of the traditional mall to the bargains at the factory outlets, to upscale boutiques and specialty shops, Las Vegas has it all. Clothing, shoes, jewelry, art, antiques, electronics, furniture, collectibles, memorabilia, and of course, western wear, abound for your purchasing pleasure. Las Vegas Premium Outlets is the newest mall in the city, featuring name brand designs like Armani, Coach, Dolce & Gabbana, Guess, Lacoste, Kenneth Cole, Polo Ralph Lauren, St. John and Theory at affordable prices.

### Arts

Whether it's performing arts, visual arts or humanities - Las Vegas has it all. With over 40 museums, 65 galleries and 30 performing arts centers, the valley abounds with rich cultural opportunities for you and your family to share. Whether you are interested in dance, theatre, art or music, or if you enjoy exploring arts from other countries, you will find an abundance of organizations dedicated to showcasing their skills in Las Vegas.

*Source: City of Las Vegas Office of Business Development (February 2005)*





## Community Affairs

Where are you going on your next vacation? The Bahamas? Mexico? Hawaii? Disney World? Las Vegas? Now more than ever, Las Vegas enjoys a seat along side the most popular vacation spots in the world. This year alone the bustling metropolis will attract more than 36 million visitor to its desert locale. However mega-resorts and reasonably priced hotel rooms alone cannot maintain the city's reputation of being a premiere tourist destination. It takes the constant support and dedication of local government to do that.

The support of government is central to maintaining a strong economy and contemporary image. Las Vegas designers today say that putting people into the spirit to have fun, enticing them into the front door begins with visual appeal from the street. The residents of Las Vegas also believe that the visual appeal of their neighborhoods and a quality of life second to none are pivotal when it comes to maintaining a strong tourist industry.

This quality of life they speak of includes safe neighborhoods and policing, excellent transportation and road networks, flood control construction and maintenance, first-rate fire services, and outstanding municipal and government services. The infrastructure of any city provides the foundation from which it endeavors to provide efficient and cost effective services.

The fiscal year 2005 city of Las Vegas Budget is an \$880 million expenditure plan that encompasses a wide range of municipal services. The following pages will look in detail at some of these services and improved infrastructure. We believe the information found in this section is a testament to the city's commitment to the citizens of Las Vegas.

*Source: City of Las Vegas, Office of Business Development (February 2005)*



The 575 employees of Las Vegas Fire & Rescue are tasked with protecting one of the most recognizable cities in the world. The department provides services in the following area:

- \* Fire Suppression, Prevention, Inspection and Educational services.
- \* Emergency Medical Ambulance and Rescue Services
- \* Fire Investigation & Bomb Squad Services
- \* Fire Protection Engineering & Planning
- \* Hazardous Materials Response
- \* Emergency Management

**Fire Suppression, Prevention, Inspection & Educational services.** Las Vegas Fire & Rescue operates 19 fire engines, 6 ladder trucks, 17 ambulances, a technical rescue team, water tanker, air/light unit, mobile command post and a hazardous materials team placed at 15 fire stations strategically located throughout the city. Fire Prevention Services staff conducts inspections at construction sites and at current businesses to ensure that fire & life safety codes are adhered to. The Fire Protection Engineering & Planning sections work with planners and architects to review plans for new construction or existing upgrade/modification to ensure they (plans) meet fire & safety codes. Further, the department operates the only public safety bomb squad in southern Nevada and operates a fully equipped hazardous materials team ready to handle any emergency, including acts of terrorism.

**Education.** Education on lifesaving skills is vital to the community. Instruction in fire safety and response is made available to local schools, civic groups and churches. Courses are also available for businesses on the operation of fire extinguishers and evacuations of buildings. Several national award-winning programs (most for free) are available including The Citizens Fire Academy, Community Emergency Response Training, Hotel

## Public Safety - Fire & Rescue

Employee Life-safety Program, Automatic External Defibrillator (AED) training and the University of Nevada-Las Vegas Disaster Preparedness & Emergency Response course, to list some.

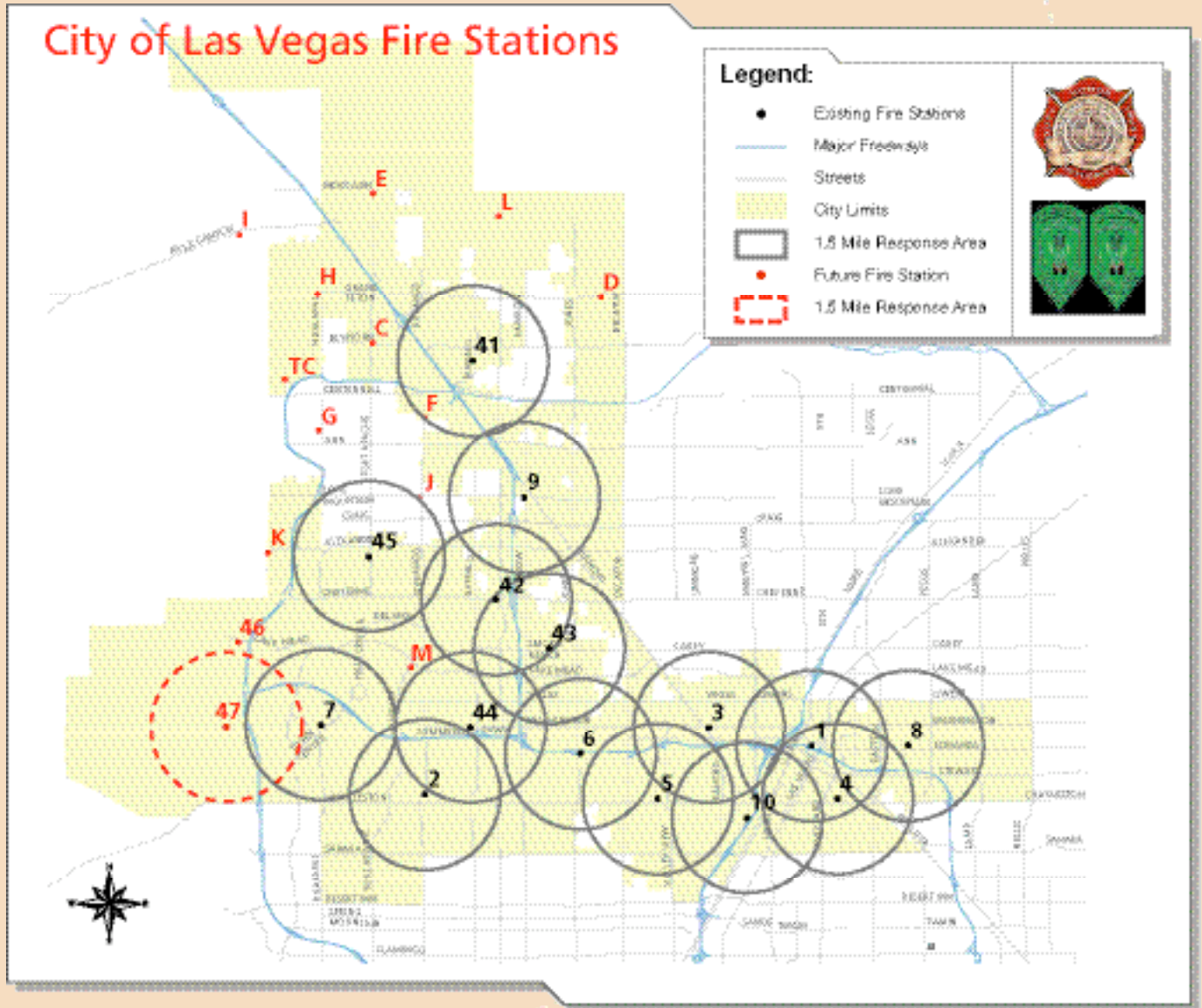
**Emergency Medical Services.** The department operates 17 licensed advance life support ambulances in the city. Further, the department operates a Technical Rescue Team, which is equipped with the latest in rescue and extrication equipment. In addition, all fire engines are equipped with advanced life support medical equipment and all firefighters are certified emergency medical technicians. The engine crew includes at least one paramedic. Average response time to medical emergencies is six minutes.

**Emergency Management.** Full-time Emergency Management Coordinators assigned to the department operates the city's Emergency Operations Center (EOC). City and public safety officials uses the EOC in the event of a large-scale emergency or disaster to ensure the incident is handled in an expedient and coordinated manner.

**I.S.O. Class One.** The Insurance Services Office (I.S.O.) rates the city of Las Vegas CLASS ONE, the very best rating a city can obtain. The rating is used to set insurance premiums by many insurance companies across the United States and Las Vegas residents enjoys savings on premiums as a result of the Class One.



## Las Vegas Fire Stations



## Las Vegas Fire & Rescue - Important Phone Numbers

IMPORTANT PHONE NUMBERS - LAS VEGAS FIRE & RESCUE			
DEPARTMENT	PHONE	DEPARTMENT	PHONE
EMERGENCY	9-1-1	Urgent - Non Emergency	3-1-1
Fire Headquarters	383-2888	Fire Chief's Office	229-0323
Fire Prevention Division	229-0366	New Construction Inspections	229-2071
Fire Protection Engineering	229-5397	Emergency Management	229-0313
Public Information Office	229-0145	Complaint Hotline	229-0340
TDD Las Vegas (emergency)	384-4044	TDD Las Vegas (non-emergency)	386-9108
Emergency Info (Recorded)	38ALERT 382-5378		
Website: <a href="http://www.lasvegasfire.org">www.lasvegasfire.org</a>			
E-mail: <a href="mailto:fire-rescue@LasVegasNevada.Gov">fire-rescue@LasVegasNevada.Gov</a>			
Emergency Information: <a href="http://www.lvalert.com">www.lvalert.com</a>			

Source: Las Vegas Fire and Rescue (February 2005)



# Las Vegas Metropolitan Police Department



## DEPARTMENT OVERVIEW

On July 1, 1973 the Clark County Sheriff's Office and the Las Vegas Police Department merged to become the Las Vegas Metropolitan Police Department (LVMPD) headed by an elected sheriff. LVMPD is one of the few police departments in the nation with an elected sheriff as its Head who in turn appoints the undersheriff, assistant sheriffs and deputy chiefs. As such, he commands "police officers" and not "deputy sheriffs."

The Sheriff serves as chief executive officer for the department, the Undersheriff is second in command, and the two assigned assistant sheriffs are responsible for the administration of several groups of divisions within the department, while the deputy chief is responsible for division administration. Captains, lieutenants, sergeants, and police officers — in that order—are ranked based on civil service performance and testing.

As for budget, both the city of Las Vegas and Clark County fund the department jointly based on a percentage for each determined by a formula consisting of number of calls for service, population and other factors. Also, both the city and county are required to provide office space throughout the valley for the department; however, the Sheriff and much of his staff are located at City Hall.

The total jurisdiction for the LVMPD consists of 7,560 square miles. In 1973, the city and county's population under the LVMPD's jurisdiction was listed at 270,406 and in 2004 it had grown to 1,289,443. The Las Vegas valley is one of the fastest growing metropolitan areas in the country with over 6,000 people moving to the valley each month. Police officers patrolling the valley (approximately 400 sq. miles) are assigned to seven area commands, and there is an eighth station located at McCarran International Airport, which services the airport only. The commands are strategically located throughout the city to provide better policing to the area's neighborhoods. Citizens can request information, file crime reports, report accidents, and talk to the police officers who serve their area from any of their respective centers which are listed below:

Northwest	9850 W. Cheyenne
South Central	4860 LV Boulevard South
Southeast	3675 E. Harmon
Downtown	401 S. 4th Street
Northeast	831 N. Mojave
Bolden	1851 Stella Lake Street
Southwest	5925 Spring Mountain Rd.

Further, the department handles calls for police services in the unincorporated portions of Clark County as well. Resident officers patrol the areas outside of the Las Vegas valley. These officers may actually live in the outlying areas to which they are assigned--some of which are as far as 85 miles south and 60 miles north of downtown Las Vegas.

The department also maintains a complete and comprehensive Forensics Laboratory that includes fingerprint identification, an

automated fingerprint system, ballistics, handwriting analysis, and extensive analytical capabilities including DNA testing. These capabilities are available to all Southern Nevada law enforcement agencies.

The Departments' Communications Bureau operates out of a new state-of-the-art building that was constructed in 1999/2000 through a medium term financing issue. The center also serves as the public safety answering point (PSAP) for the LVMPD. It boasts a computer assisted dispatch system that is tied to mobile communications terminals (MCT's) in patrol vehicles. It also has an enhanced 9-1-1 system, which includes resident telephone address files on dwellers within the LVMPD jurisdiction that are shared with the city of North Las Vegas on an as needed basis.

A unique functional aspect of the LVMPD is its autonomy in terms of personnel processes. The department independently recruits for new hires through promotion and allocation processes subject only to budgetary constraints and the approval of the Fiscal Affairs Committee and Civil Service Boards. As of January 1, 2005, there were 4,409 authorized, full-time positions within the LVMPD. Some 985 of these positions are assigned to the Detention Services Division, 78 are assigned to the airport, 2,251 are commissioned officers and 1,123 are civilian personnel. Both the airport and Detention officers are funded entirely by the county and are not a part of the Las Vegas Metropolitan Police Department's budget. Civilian staff, which makes up about one-third of the department, handles crime scene analysis, communications, records, information systems, and finance. Currently, the department is staffed at 1.8 officers per 1,000 citizens, but we can expect this number to increase in the future.

*Source: Las Vegas Metropolitan Police Department (February 2005)*



# City of Las Vegas Department of Public Works



The Public Works Department plans, designs, constructs, operates and maintains city public use facilities, the roadway and traffic network, wastewater and storm water management systems and regulates private development. City of Las Vegas infrastructure projects focus on the need to construct roads, flood conveyance systems, traffic signals, sanitary sewer systems, parks, municipal buildings and more. Supporting development remains a high priority in Las Vegas, as is evidenced by more than \$593 million in public projects. These projects, which are in the planning, design or construction stages, include \$53 million for new city facilities, \$256 million in road and flood control improvements, \$198 million for park and leisure projects, \$21.3 million for environmental division improvements, \$32 million for transportation improvements, \$4.5 million for general public works projects and \$28.8 million for sanitary improvements. Public Works comprises 20.9 percent of the total budget Citywide and 4.1 percent of the city's General Fund budget. Major Public Works initiatives in 2005 include the following:

- Complete construction of a \$30 million flagship park located on 130 acres at Washington Avenue and Buffalo Drive. When completed later this year, the park will feature multi-use trails, 11 lighted soccer fields and 23 lighted tennis courts that also will have a center championship court with seating for 1500 spectators.
- Complete construction of the \$15.7 million Durango Drive Interchange Project to connect Westcliff Drive and Vegas Drive over Summerlin Parkway.
- Construct \$10.2 million in road and storm drainage improvements on Alexander Road/Hualapai Way between Cheyenne Avenue and Cimarron Road.
- Construction will begin on the \$9.4 million Bonneville Avenue/Clark Avenue and Casino Center Boulevard Couplet to improve traffic flow in downtown Las Vegas. This project will include landscape and hardscape improvements, and bus turnout locations.
- Construct the \$8.6 million Grand Teton Drive Overpass at U.S. Highway 95.
- Begin construction of the \$7.2 million Anasazi Drive Overpass at Summerlin Parkway between Crestdale Lane and the Western Beltway.

## Prior Year Accomplishments

More than \$59.3 million was spent on infrastructure improvements in 2004. Major projects included improvements to Owens Avenue/Vegas Drive from Interstate 15 to Rancho Drive, Buffalo Drive between Lone Mountain Road and Cheyenne Avenue, Rainbow Boulevard between Silverstream Avenue and Smoke Ranch Road, and Alexander Road from Rancho Drive to U.S. Highway 95. Sewer system improvements were completed on Sahara Avenue between Las Vegas Boulevard and Arden Street, on Charleston Boulevard between Honolulu Street and Nellis Boulevard, and on sections of Bonanza Road and Bruce Street. Several alleyways in downtown Las Vegas were also paved.

Traffic signals and adequate school crossings play a major role in the safety of our streets and neighborhoods. Twelve Las Vegas intersections received new traffic signals in 2004 and 10 new school crossings and pedestrian flashers were added. This brings the number of signalized intersections and school crossing flashers to 463 and 131 respectively. Public Works also installed over 2,921 new traffic and street signs and 1,065 new streetlights in 2004. City crews now maintain more than 77,900 traffic signs and 48,258 streetlights.

Open spaces are vital to the health and welfare of Las Vegasans as well. In 2004, Public Works completed one new project, Ed Fountain Park. One developer-built park, Teton Trails, was also completed.

Other departmental accomplishments in 2004 included construction of the new Las Vegas Metropolitan Police Department Downtown Area Command at 121 North Ninth Street and a new fire station and museum at 1020 Hinson Street. Three new structures, the Field Operations Center, the Traffic and Engineering Field Operations Building, and the Operations and Maintenance Building at the city's Water Pollution Control Facility, were also completed in 2004.

The Public Works Environmental Division, which is responsible for safe treatment of wastewater for the cities of Las Vegas and North Las Vegas. Since 1989, more than \$200 million has been spent to improve and expand treatment processes at the main city's facility. The three city facilities treat an average of 68 million gallons of wastewater daily. Collectively, these facilities have the capacity to treat up to 101 million gallons per day (MGD), to serve the community's needs for many years to come.

Due to the region's history of flash floods, flood control remains one of the city's most important issues. Since 1987, the city had spent more than \$201 million on regional flood control facilities to help prevent the loss of life and property. To date, 12 detention basins and 266 miles of local drainage facilities have been constructed. The Federal Emergency Management Agency's Community Rating System (CRS) classification rates the city of Las Vegas as a Class Six (6) community. Only 29 communities in the nation have lower ratings than Las Vegas. Twenty percent of insurance holders in Las Vegas save money on flood insurance premiums as a result of the city's Class 6 CRS rating.

Being one of the best Public Works departments in the nation is borne out by its many awards. In 2004 alone, the department received the Mountain States Concrete Pipe Association of Southern Nevada Box Culvert Project of the Year Award for the Buffalo Drive Improvement Project; the Las Vegas Chapter of the American Concrete Institute Excellence in Concrete Award for unique and innovative use of concrete that was creative, yet functional for the Tropical Parkway and Azure Drive Bridge, and the Excellence in Concrete Award for imaginative and aesthetic use of concrete for the Lewis Avenue Pedestrian Corridor; the American Institute of Architects Nevada Design Awards, Urban Design Category Citation Award for Centennial Hills Park Phase I, and the Urban Design Category Merit Award for Huntridge Circle Park; and the Association of Metropolitan Sewerage Agencies Platinum Peak Performance Award for five consecutive calendar years, 1999 to 2003, of complete compliance with the National Pollutant Discharge Elimination System permit at the Water Pollution Control Facility. The Public Works Department also received a Nevada Power Company rebate of \$22,885 for a Traffic Division program to install energy efficient lights in traffic signals. Crews have replaced more than 13,600 traffic signal lenses and 710 pedestrian crossing signals, reducing energy costs at intersections by approximately 85 percent.

The Public Works Department recently received accreditation from the American Public Works Association. The Department is the 23rd department in the nation and the first city municipality in the state of Nevada to earn this prestigious status.

More Public Works Department information is available by phone at (702) 229-6276.

*Source: Departments of Public Works (February 2005)*



## Department of Field Operations



The Department of Field Operations is comprised of nearly 400 employees who are committed to delivering customer service excellence within the community. This includes managing and maintaining the integrity and cleanliness of the public infrastructure and city-owned and leased facilities, ensuring safe passage on Las Vegas' heavily traveled roads and neighborhood byways and providing safe access to and through buildings, parks, and other city-owned and operated facilities and property. In addition, the department operates and maintains the full functionality of the City's sanitary sewer collection system and flood control/drainage facilities and provides safe ridership for city public transit system users.

To assist with public safety during emergencies, Field Operations' crews are first responders who may be dispatched to various locations to monitor road conditions and flood control systems during heavy storm events, lending support to the efforts of other emergency response agencies throughout Las Vegas. Also, as a public service, the department provides sand at two convenient locations for residents to fill sandbags in advance of potential flood events.

Major Field Operations Department Initiatives for FY2005 include the following:

- Expand the use of Global Positioning System software to monitor staff performance and provide comparative data to increase efficiencies.
- Draft a new sidewalk maintenance section for the Municipal Code to ensure compliance with new State laws, address previously unconsidered issues, minimize city costs, and streamline processes. Provide cost analyses and estimates for the addition of sidewalks in selected areas that previously had been constructed without.
- Develop an expanded Downtown Bus Circulator System to better serve citizens and tourists in the downtown corridor.
- Complete construction of Centennial Plaza, which will be located at the corner of 4th Street and Lewis Avenue. It will be an agora featuring trees, benches, and an area for cultural events.
- Interior remodel and exterior enhancements to the Metropolitan Police Department's facility, located at St. Louis and Atlantic, to make way for the Department's Traffic Bureau Division.

### Prior Year Accomplishments

The Streets Division maintained over 115 centerline miles of streets, including a preventative maintenance program designed to extend roadway life cycles and reduce equivalent uniform annual costs. Activities included 290,000 square feet of permanent pavement patching, 457,000 pounds of rubber asphalt crack sealant, and 2,450,000 square yards of pavement surface treatments, yielding asset value improvements in excess of \$2.8 million.

Other projects included the construction of over 27,000 linear feet of curb and gutter concrete drainage infrastructure repairs, 17,000 linear feet of sidewalk, 7,000 linear feet of driveway and 36 individual valley gutters. Total drainage maintenance expenditures amounted to \$1.8 million.

The Parks Division maintains over 800 park acres. Crews are also responsible for nearly 200 acres of city facilities, 300 acres of medians/roadway and 85 acres belonging to the Clark County School District. Through staff efforts, the National Arbor Day Foundation named the city of Las Vegas a Tree City USA, for the 12th year.

Construction of Charleston Neighborhood Preservation Park, a 2.13 acre non-programmed neighborhood park, was designed and constructed by city crews of the Field Operations' Streets and Parks Divisions.

The Fleet Management Services Division added 13 new gas/electric hybrid vehicles to the fleet, increasing the total number of hybrid vehicles to 16, and making this the largest fleet in Clark County. Since 1997, the percentage of CNG vehicles has increased by 15 percent, with 42 percent being exempt from the vehicle/equipment type identified in the law. A state-of-the-art automated fuel management system was implemented in 2004, to improve efficiency and increase the accuracy of vehicle and equipment fuel cost tracking. A Shopper's Express route that was implemented to transport citizens and visitors to the Las Vegas Premium Outlet Mall has been so successful that the program may become a permanent route for the city of Las Vegas. City Ride bus service through downtown and to senior facilities continues, with annual ridership estimated at more than 350,000.

The Department of Field Operations has taken a lead role in many city of Las Vegas conservation programs. The energy conservation program has been responsible for the installation of light sensors in city offices, meeting rooms, community centers, and other areas, which automatically shut lights off when no movement is detected. Crews also retrofitted lights and ballasts with more energy-efficient units throughout city facilities, ball fields, fire stations and other locations. The water conservation committee has implemented the use of more efficient sprinkler timing, more drip-watering systems, more low-water use landscaping and more decorative rock and plantings in non-play areas. In addition to reducing water usage on exiting turf areas, staff is incorporating water-saving measures into capital improvement projects. The Southern Nevada Water Authority recognized the Field Operations Department for water conservation. More than 90 percent of the city's parks and open spaces are now on a computerized dial-up irrigation system that has increased watering efficiency and decreased labor usage. The Las Vegas Valley Water District recognized the Durango Hills Golf Club as one of the three highest rated courses in the category of the greatest change and savings, from last year to this year, in the acre-feet of water used per acre of golf course. Durango Hills realized a 15 percent savings. The Fleet Services Division continuously strives to expand its fleet with alternative fueled vehicles. This year, with a partnership with American Honda Motor Co., Inc., the city added two fuel cell vehicles. These are the only two fuel cell powered vehicles (FCS) that will be based in Nevada, increasing Honda's total number of FCXs operating in the United States to 14.

Frank Wright Plaza in downtown Las Vegas was constructed through the coordination of the Streets and Parks Division. The Plaza was designated as the "Best City Investment" in the December 2003 issue of Las Vegas Life magazine.

*Source: Department of Field Operations (February 2005)*

## Department of Human Resources



The Department of Human Resources plays a critical role in the municipal services the city provides to the citizens of Las Vegas. They are responsible for the effective administration and operation of employee and organizational services, personnel services, safety and liability and insurance services, workers' compensation, workers' benefits, and employee recruitment and staffing needs, no small measure to say the least.

The Department also serves as the hub of activity for the city's employment recruitment and staffing needs. The city of Las Vegas has more than 400 different classified job titles and approximately 2,800 employees who work in various locations throughout the city. Most jobs are considered classified (or union positions) and fall under the city's civil service system, which means selections for employment are made through use of a competitive examination process.

To find out which jobs are currently open for recruitment at the city you may:

1. Visit our Human Resources Department on the 2nd floor at City Hall.
2. Call our Jobs Hotline at 229-6346.
3. Log on to [www.lasvegasnevada.gov](http://www.lasvegasnevada.gov). Click on the Employment link, then the city of Las Vegas link, and finally the Current Openings link. Once you access the Employment Opportunities page, you will be able to download an employment application by clicking on the Application Form link.

The city of Las Vegas introduced Phase I of its new online application to the city's Intranet website in a pilot program last summer for promotional job opportunities and hopes to expand the use of the online application more actively by the end of this calendar year for most promotional job opportunities. Phase II of this project will be to provide an online application for use by the public via the Internet. This new online application will give the applicant the ability to apply for an open position with the city in a secured setting via the Internet. The online application can be used for any recruitment except for those that limit the number of applicants. If the recruitment were limited, the applicant must come to Human Resources to receive a numbered application in person. The Department of Human Resources is looking for an online application program via the Internet to be available to the public by the end of the calendar year.

When applying for a job, applicants may also submit a resumé in addition to the required employment application; however, resúmes alone are not accepted. To determine if you are qualified for a particular job opening, carefully review the qualification requirements for that position listed on each job announcement in the Minimum Qualifications section of the announcement.

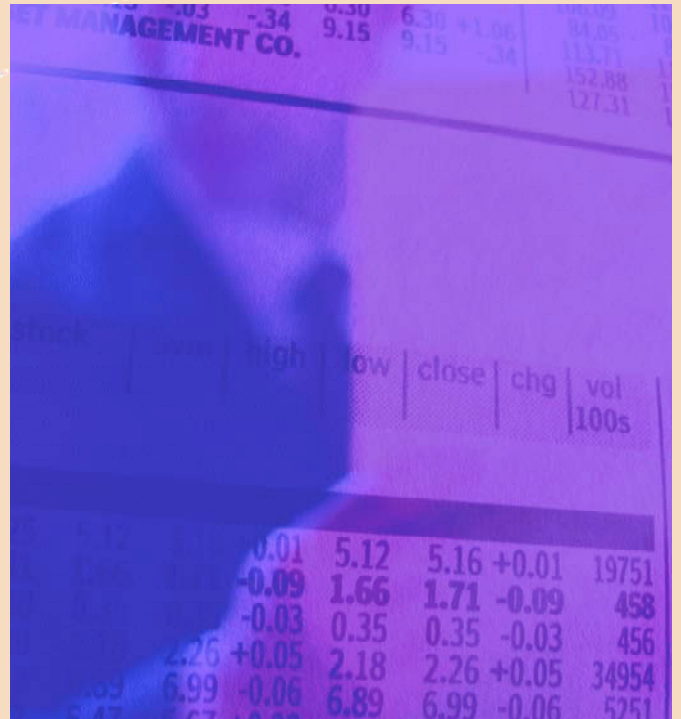
Applicants filing for positions with the city can receive veteran's preference points by attaching a DD214 showing character of service along with their application. The applicant must have served in the military during a conflict or war and attain a passing score of 70% or above on their examination in order to receive an additional 5% on their final score.

In addition to job opportunities, the city's website also contains helpful hints on how to prepare for oral or written examinations. Click on the Success Tips link to take advantage of the valuable test taking tips that are offered.

The city of Las Vegas offers a comprehensive benefits package for all regular, fulltime employees that is equal in value to approximately one third of their salary. Part-time employees are eligible for certain benefits on a pro-rated basis. These include medical, dental, vision insurance, employer-paid contributions to the Public Employee's Retirement System, tuition reimbursement, life insurance, deferred compensation, flexible benefits program, and holiday, sick, and annual leave.

Major initiatives for FY 2005 include the adoption of the revisions to the Civil Service Board rules and regulations, which govern the recruitment and hiring process for all classified positions, and the development of new methods of providing customer service to citizens and city departments. Past accomplishments include the first phase of the revision to the Civil Service Board rules and regulations, the development of a performance evaluation and reward program, and participation in the first annual Las Vegas Citizen's Leadership Academy. The Academy was a seven-week series of interactive workshops and facility tours for 25 selected residents within the community. Participation in the academy provided an excellent opportunity for residents to gain an in-depth look at the roles and responsibilities of local government. For further information on the Human Resources Department, please call (702) 229-6315.

*Source: City of Las Vegas Human Resources Department (February 2005)*





## Information Technologies



### Emerging Strategies & Innovations for Information Technologies

The perspective of Information Technologies has changed significantly over the last ten years. The city of Las Vegas recognized the importance of integrating technology into the strategic fiber of the business planning process early on. Graduating from utility status in the "back room", I.T. has become essential to the process as the city defines its responsibilities and priorities to its constituents. Recent I.T. initiatives have resulted in streamlined processes and increased access to traditional and innovative services for both internal clients and the community at large.

### The Emergence of "Real-Time Government"

Traditionally, government adjusts to changing conditions through predictable timetables; i.e. budget, legislative mandates and elections. The city of Las Vegas has elected to operate in "real time" to respond quickly to fluctuations in the economy, growth, and social conditions. More specifically, this is evidenced in the city's ability to be open for business 24/7 utilizing telephone, Internet, and wireless systems. We also post many of our transactions as they happen, rather than wait for off-hours batch processing. An example of this is our direct communications with DMV on parking citations, allowing DMV to update their records nearly as soon as a transaction is processed at City Hall.

Interdependence is a driving force. It is now commonly agreed that government programs cannot operate independent of each other. The need to leverage commonalities and support structures in each department that support business strategies has become obvious. An example of this principal can be seen in the standardization and interlinking of Geographic Information Systems (GIS) and an internal services portal throughout the entire Las Vegas valley. This is an enormous benefit to local businesses and agencies that use the many services provided through GIS and this Internet site. Just take a look at [www.mynevada.gov](http://www.mynevada.gov).

The city is a leader in implementing an Enterprise Resource Plan (ERP), supporting continuously updated information through integrated systems such as Financials, Purchasing, Human Resources/Payroll, Payables, Leisure Programming, Courts, Land Development, Public Works Assets, and Customer Relationship Management (CRM). The city has experienced improved efficiencies and is now able to provide expanded services.

Service needs are growing. As the city of Las Vegas experiences growth in the information age, the I.T. department will see a greater demand for services. Within the last 12 months, CLV/IT has experienced a 10% increase in service requests, expanded the network to 20 new facilities and added 20 new servers to its server farm.

Service delivery methods are changing and expanding. Prior to 1995, the prevalent method of delivering business information was through mainframe terminals, with citizen access provided by over-the-counter interaction with city departments and agencies. Since that time, we have added local and remote desktop data services, intranet and Internet services, Interactive Voice Response (IVR), fax-back capability, mobile networking services and wireless networking. New technologies and applications will greatly enhance our use of IVR's and the Internet as information delivery systems.

These solutions are becoming more inexpensive, easier to administer, and more reliable than ever before. Consequently, our citizens and staff will have increased access to the information they need and will be able to transact with the city without visiting city Hall.

For further information contact the city of Las Vegas Information Technologies Department at (702) 229-6291.

*Source: City of Las Vegas Department of Information Technologies  
(February 2005)*



## Department of Leisure Services



What do you do with your free time if you don't enjoy visiting casinos? The Department of Leisure Services invites you to look "Beyond the Neon" and discover the wealth of multi-generational

programming available at your nearest city of Las Vegas community, cultural or senior center; community school; swimming pool; park, ball field or fitness complex. The department offers, through its ever-expanding facilities and programs, a host of opportunities, from sports to concerts, to fill your leisure hours. It is particularly proud that it has received full accreditation from the Commission for Accreditation of Park and Recreation Agencies, confirming that it meets the operational standards established by the National Park and Recreation Association.

Through seven community centers, 10 community schools, a year-round and six seasonal swimming pools, a municipal sports office, and a multipurpose sports complex, the Recreation Division has activities for young and old alike. Arts and crafts, dance, gymnastics, martial arts, music and educational classes are among the programs the Recreation Division provides, along with youth and adult sports leagues, after-school Safekey, and summer, holiday and track break children's camps.

The Cultural Affairs Division offers concerts, stage productions, dances, art exhibitions, community festivals, and a wide-ranging variety of classes in four cultural centers. Outdoor programs take place in its large amphitheatre and park locations throughout the city. The division also is involved in downtown redevelopment, including the conversion of the historic post office into a cultural facility.

The city's growing senior population is certainly not overlooked. The Senior Citizen Programs Division operates seven senior centers, where residents, age 50 and older, can find classes, workshops, sports opportunities and social clubs that cater to the interests of the mature person. Free legal advice also is available to those over 60 years old through the Senior Citizens Law Project.

Inclusion programming is an important element that is addressed by the Adaptive Recreation and Sports Division. From wheelchair sports to services for those suffering from traumatic head injuries, the division provides programs that serve people with and without disabilities. A new tennis center is scheduled to open in 2005. In addition, the division coordinates Corporate Challenge, an Olympic-style competition involving nearly 20,000 participants. Corporate Challenge is the single largest amateur athletic event of its kind in the state.

The department is continuously looking at ways to improve services for the valley's ethnically and socially diverse residents. Programs may be added, modified or eliminated based upon the needs and desires of the department's patrons. Facilities have been constructed and/or remodeled in both the rapidly expanding suburban areas and the inner city. In 2005, a new park will open on Buffalo Drive at Washington Avenue during the summer, and the new Mirabelli Community Center building will open in late fall.

For more information about the Department of Leisure Services and all of the leisure time opportunities it provides, call (702) 229-6297.

*Source: City of Las Vegas Department of Leisure Services (January 2005)*





# Overview of the Redevelopment Agency

## City of Las Vegas Redevelopment Agency

Redevelopment is a planned, concerted effort by local government, the private sector, and the community to encourage new investment in older areas of the city through large-scale, infill development and incentives to enhance older business districts and neighborhoods. In 1985, the Nevada Legislature allowed for the establishment of the Redevelopment Agency, empowering it to carry out the redevelopment objectives as outlined in the *Redevelopment Plan*.

In 1999, a change in Nevada law allowed for the extension of the Las Vegas Redevelopment Agency through 2031. The Redevelopment Area encompasses 3,079 acres. It consists of the Downtown Las Vegas Centennial Plan area and other commercial districts including, Owens Avenue, Martin Luther King Boulevard, and portions of North Decatur Boulevard and Eastern Avenue corridors.

The Redevelopment Agency is comprised of several key participants:

- The Mayor and the six members of the Las Vegas City Council form the Redevelopment Agency's Board. They have the responsibility for setting and implementing downtown redevelopment strategy.
- The City Manager serves as the Executive Director and provides policy direction, recommends specific projects to the Board for its consideration, and provides general oversight of all Agency activities.
- The Director of the Office of Business Development is responsible for carrying out the day-to-day tasks of the Agency and ensures the policy directives of the Agency Board and Executive Director is executed.

The Agency's future development efforts will focus on aggressive and upbeat marketing of downtown Las Vegas, maintaining a proactive posture of seeking redevelopment opportunities, providing heightened customer service to developers and owners, and investigating new forms of economic stimuli, such as tax increment financing. This effort will greatly enhance the economic vitality of the expanded redevelopment plan area through new construction and substantial new private reinvestment over the remaining life of the Agency.

Participation in the downtown redevelopment process requires interested parties to demonstrate the following: how their project complements the redevelopment strategy, possess both the financial resources and management experience to construct, rehabilitate, or reconstruct a project and ensure its successful operation after completion, explain the need for the Agency's assistance, and show the benefit of the completed project to downtown Las Vegas. An application is available upon request from the Redevelopment Agency's office specifying those items, which must be provided before a project is formally reviewed.

Regarding funding, while the Agency has participated financially on certain projects, it is not designed to function as a primary source of funds or as a management consultant. Eligible public improvement activities include sidewalks, streets, streetlights, signage, landscaping and burying utility lines, etc.

When a financing gap occurs and the developer can demonstrate that no other means of financing the project is available, the Agency may participate financially. Financial participation takes the form of placing Tax Increment Financing (TIF) funds into the project. The Agency also retains the discretion as to how its funds will be used.

Some redevelopment projects require the assimilation of land. The Agency has the ability to acquire property through purchase or eminent domain, a last resort when all other efforts to negotiate a reasonable settlement have been exhausted. The Agency will only become involved in acquiring property after the developer has certified that they have made a good faith effort to purchase the property.

For more information on the Redevelopment Agency, please write to the Office of Business Development, 400 Stewart Avenue, Las Vegas, Nevada 89101 or call us at (702) 229-6551.



## Recent Redevelopment Projects

Led by Mayor Oscar B. Goodman emphasizing City Hall's commitment to partnering with investors to make projects happen, the Las Vegas Redevelopment area has experienced unbelievable growth and development over the past four years. Downtown Las Vegas is well on its way to turning a faded city core of aging casinos and weekly motels into a vibrant urban village brimming with everything from coffee houses and art galleries to new homes and night clubs.

Now, signs of urban renewal are surfacing all over downtown, with developers announcing more than 60 downtown projects in the past two years alone. The Las Vegas Premium Outlets Mall, with open-air courtyards and food courts, features shops by Armani, Coach, Dolce & Gabbana, Guess, Lacoste, Kenneth Cole, Polo, Ralph Lauren, St. John and Theory, already is a success, and developers recently accelerated construction of the World Market Center Furniture Mart.

### A Plethora of Projects

In the past six months, about one new large project a week has been proposed by a developer or approved by the City Council. Just north of the Premium Outlet Mall at the southwest corner of downtown is the World Market Center Furniture Mart, a gargantuan campus of showrooms expected to generate thousand of jobs and possibly transfer the title of "furniture capital of the world" from High Point, NC, to downtown Las Vegas. Phase One of this wholesale furniture mart and market promises to provide 1,300,000 square feet of wholesale designer showrooms. Spanning 7.5 million square feet when fully developed, World Market Center will be the industry's largest and most comprehensive complex in the west. Phase I, slated to open in 2005 is 1.3 million square feet, Phase II is 1.5 million sq. ft., Phase III is 1.2 million sq. ft., Phase IV is 1.0 million sq. ft., Phase V & VI are 1.5 million sq. ft. and Phase VII is 1.0 million sq. ft. Complete build-out is projected for early 2009. Nearby, a massive development that could include an academic medical center, performing arts center, a major league sports stadium and possibly a new City Hall is slated for the 61-acre parcel of city-owned land that is called "the future of southern Nevada" is underway.

### The Manhattanization of Las Vegas

What might be the most telling sign that a seismic shift is underway in the downtown is the sudden wave of proposed mixed-use residential projects that will bring tens-of-thousands of new residents to downtown. Several of the many high-rise condo projects already approved by City Council have secured financing and are under construction.

**Soho Lofts**, a \$60 million high-rise development under construction at Las Vegas Boulevard and Hoover, is one of two posh mixed-use residential projects under construction in the Las Vegas Arts District. Soho, a 16-story tower with 120 units, including eight penthouse suites, has units starting at \$500,000 and is slated for completion this year.

**Streamline Condos** will replace the Golden Motel at Las Vegas Boulevard and Fremont Street, which was demolished recently to make way for this \$105 million, 22-story condo tower. It will consist of 251 luxury units and ground floor retail.

**L'Octaine Apartments**, commercially named for its location on Gass Avenue is an upscale, 51 unit complex featuring studios, one- and two bedroom units and lofts. Scheduled to open in 2005, it will include 4,000 square feet of retail space facing Las Vegas Boulevard.

**Newport Lofts**, which is similar in scope to Soho Lofts, is the sister property to Soho Lofts being built in the Arts District. Located at 821 S. Casino Center Boulevard, it is a 22-story, 137-unit residential development. Newport Lofts should open in 2006.

**Holsum Lofts** is one of the more unique projects underway downtown. The project is a \$3.4 million conversion of the half-century old Holsum bread bakery into commercial lofts.

**Sandhurst Las Vegas, Tower One** will be the tallest building downtown when it is completed in September 2006. The massive \$180 million project, which will have 413 units priced from \$300,000 to \$2 million-plus is a 35 story tower with 35,000 square feet of commercial space on the lower floors. Sandhurst is negotiating to acquire adjoining land to build two more towers.

### OTHER MAJOR HIGH-RISE CONDO PROJECTS UNDER WAY

PROJECT NAME	LOCATION	NUMBER & TYPE OF UNIT	BUILDING HEIGHT IN FEET	NUMBER OF STORIES
Allure Condos	200 W. Sahara Ave.	808 Units	382 ft.	39 Stories
City Mark, "aka," Juhl	3rd & Bonneville	342 Unit Mixed Use	Pending	7-11 Stories
Club Renaissance	Casino Center & Bonneville	950 Unit Residential & Commercial	705 ft.	60 Stories
Condo Tower	Casino Center & Charleston Blvd.	98 Unit Mixed Use Development	264 ft.	21 Stories
Finisterra Luxury Condos	700 W. Sahara Ave.	84 Unit Condo Complex	150 ft.	39 Stories
Grandview Towers	3200 S. Randco Dr.	1445 Units	274 ft.	20 Stories
Liberty Tower	1801 S. Las Vegas Blvd.	134 Units	275 ft.	21 Stories
Renaissance Tower	Iron Horse & Grand Central Parkway	413 Unit Residential & Commercial	405 ft.	35 Stories
Scandia Site, "aka," Blu	Sirius & Rancho	700 Unit Mix-Use Towers	560 ft.	50 Stories
Summit Residential	Las Vegas Blvd & Sahara	951 Unit Residential & Commercial	923 ft.	73 Stories

Source: City of Las Vegas Office of Business Development, February 2005



## Recent Redevelopment Projects

### Other Downtown Development

**The Internal Revenue Service (IRS) Building and Southern Nevada Water Authority (SNWA) Building** are two new office projects underway. The IRS building is a 90,000 square foot, \$17 million chrome-and-glass facility and the \$75 million SNWA building, at 15 stories, will be one of the largest office structures downtown. Both will house hundreds of employees and draw hundreds of visitors each day, people likely to patronize downtown eateries and shops. The IRS building is slated to open in 2005, and the SNWA building is scheduled for completion in 2007.

**Fifth Street School**, a historic school at the corner of Las Vegas Boulevard and Clark Avenue, will be converted into a cultural center, including the North American hub for the International Network of Cities of Asylum for dissident writers seeking harbor from repressive governments.

A few blocks east on Third Street at Ogden, is **"The Block."** The Block includes a Las Vegas edition of the famous redneck bar "Hogs and Heifers," "Celebrity," a burlesque, drag-themed theater, and "Triple George," an upscale seafood restaurant, that are poised to open in the summer of 2005.

### The Downtown Entertainment District

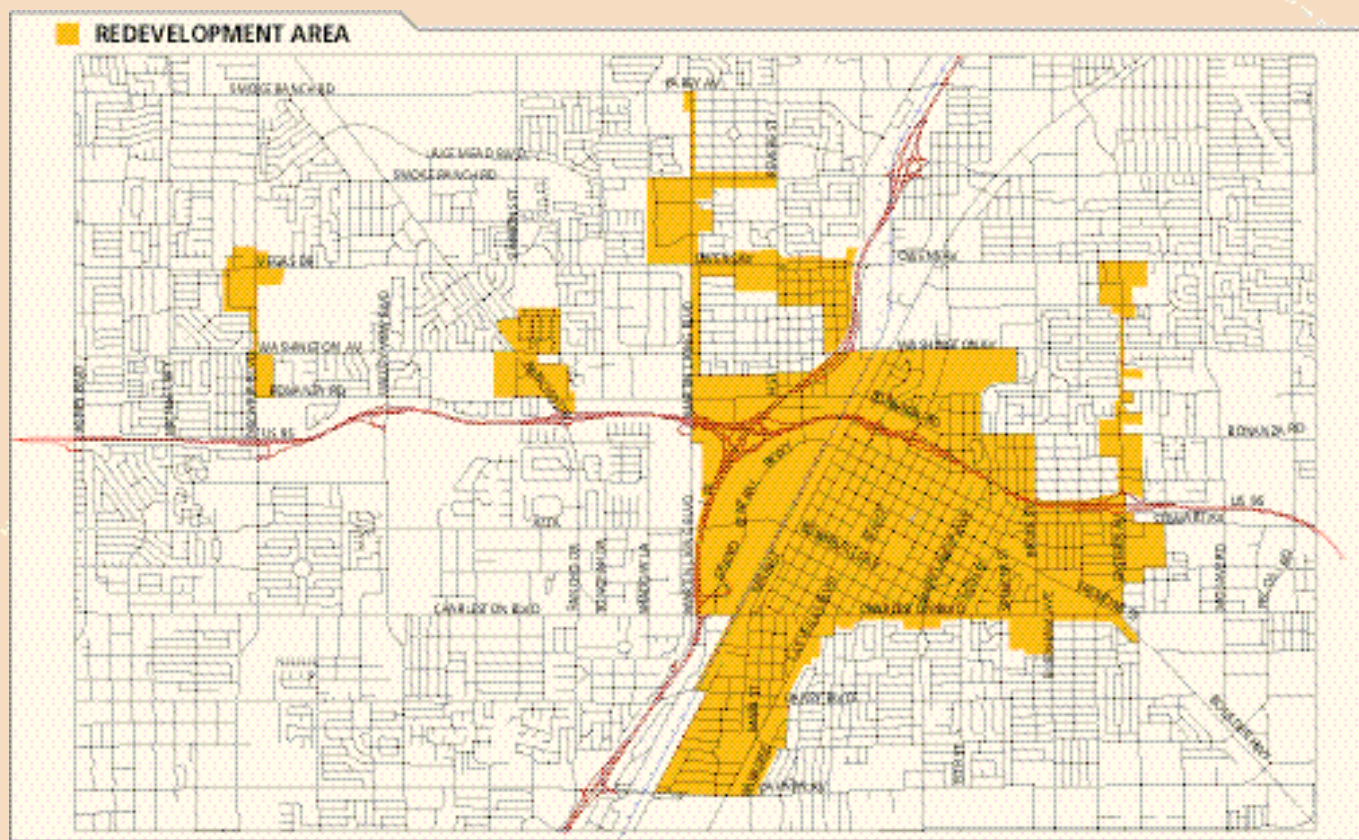
In the entertainment capital of the world, Downtown Las Vegas' **Entertainment District** focuses on intimate club venues that are absent from the Strip. The East Fremont Entertainment District runs a block each side of Fremont Street from Las Vegas Boulevard to Eighth Street. The goals of the district are to attract a pedestrian friendly collection of jazz and blues clubs and other entertainment venues to the area extending the success of the Fremont Street Experience.

The city has made it easy to build too, with the issuance of special non-gaming Tavern Limited Licenses available at a third of the cost of similar licenses. Separation and height restrictions have also been eased to lay the groundwork for a wider array of entertainment options for residents and visitors. This will help rehabilitate our old commercial center into a vibrant, eclectic entertainment district like Bourbon Street in New Orleans or the Gaslamp District in San Diego, and without any public subsidy.

The **Las Vegas Arts District**, long the center of creativity of Las Vegas' historic Downtown has set the stage for citizens to live and work among a wealth of artistic shops and boutiques. Clothing stores, galleries, lounges, coffee houses and nightclubs are interspersed among progressive loft housing including the new Soho Lofts – the first high-rise condominium development downtown. This project has met with success – in fact, the units are already sold out.

The development plan, prepared for the district by Las Vegas Arts District Development Corporation, includes new loft housing, studio and gallery space, antique shopping, retail and entertainment venues centered around a Las Vegas Monorail stop, S2 Art Center and the Arts Factory. The goal of the corporation is to shape the development of an arts district so that it will become an engine of economic growth in the downtown. First Fridays bring over 6,000 people downtown on the first Friday of each month for an evening filled with gallery receptions, music, food and conviviality.

Source: Las Vegas Review Journal, December 2004, City of Las Vegas Planning and Development and City of Las Vegas Office of Business Development (February 2005)



Date of Map: 1995

Source: City of Las Vegas Planning and Development Department July 2003

## Letter from the Executive Director

### City of Las Vegas Redevelopment Agency's Fast Track Program

Welcome to the City of Las Vegas Redevelopment Agency's (RDA's) Fast Track Program. The goal of our program is to provide you with a well-organized, understandable and expedient process to get your redevelopment projects underway quickly and without hassle.

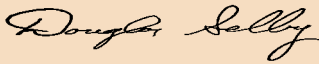
As Executive Director of the Agency, I am committed to providing the best possible service, not only to our RDA clients, but to all those we serve. We are here to work with you to help you achieve your development goals. We believe the information outlined in the following pages will streamline the approval process and guide you to the right City agency the first time.

Future RDA projects will include a mix of housing and offices along with services, shops, parks, educational and cultural amenities. I invite you to share in our vision for unique real estate development opportunities in the downtown core that will serve the residents and visitors alike for generations to come.

The Agency is authorized by the State to provide the following incentives and conducts these activities in the course of economically improving the redevelopment area:

- \* Buy, own, manage, sell or lease real property
- \* Prepare sites for redevelopment, including demolition
- \* Install and construct public improvements and utilities
- \* Provide relocation assistance
- \* Conserve buildings and sites of historic or architectural significance
- \* Dispose of personal property acquired
- \* Pledge future new property taxes to issue bonds or offer tax increment financing (partial tax rebate), if no other reasonable method of financing is available

Please let me know if I can assist you or provide you with additional information regarding the Redevelopment Agency's Fast Track Program. Again, I welcome you and encourage you to explore all that our Redevelopment Agency has to offer.



Douglas A. Selby  
City Manager / Executive Director, Las Vegas Redevelopment Agency





## City of Las Vegas RDA Fast Track Program

The Redevelopment Agency's Fast Track Program is designed to provide prospective clients with special assistance in getting their project underway and provide the client with a seamless and uninterrupted process for project approval. The markets targeted by the Fast Track Program are:

- Market Rate Residential Development
- The Downtown Entertainment District
- Class A Offices
- The Las Vegas Arts District
- Retail and Family Entertainment Venues
- Downtown Casino Development
- Medical Research and Development Offices

### Fast Track Process

The first step in the development review process is to contact the Redevelopment Agency, who will help you navigate through the remaining steps, including the Department of Planning and Development's plans check review and applications, zoning review and applications process, Building and Safety's review and applications, fire code adherence, Public Works requirements and off-site issues. The Agency will assist you with obtaining a business license, including Special Privileged Licenses such as Gaming and Liquor Licenses. The agency can also help you take advantage of State of Nevada business incentives and discuss new ideas for a project within the Redevelopment Area.

In order to expedite the process, you can do the following:

1. Develop a comprehensive business plan
2. Obtain a State of Nevada Taxation Number

3. Take advantage of the Downtown Service Center's Plans Pre-review Process
4. Submit complete plans
5. Demonstrate the financial and managerial capacity to undertake and successfully complete the project, the need for the Agency's assistance and the benefit of the completed project to downtown Las Vegas.

### Redevelopment Agency Fast Track Promises

The Redevelopment Agency has always committed itself to providing the best and most reliable service to our customers. Our commitments are based on the following concepts:

- **Responsibility:** To deliver what we promise, and to not promise things that we cannot deliver within our control.
- **Transparency:** To make all aspects of the development process understandable and expedient.
- **Efficiency:** An easy and timesaving approval process.
- **Care:** Prompt, clear and honest information and assistance in case the development process is interrupted.

If you want to share your experience, complaints or compliments with us, please contact us at [OBD@lasvegasnevada.gov](mailto:OBD@lasvegasnevada.gov) or via telephone at (702) 229 - 6551.

Source: City of Las Vegas Office of Business Development (February 2005)

### YOUR FAST TRACK TEAM LEADERS

CITY DEPARTMENT	CONTACT	PHONE	EMAIL
Office of Business Development	Scott Adams	702-229-6551	sadams@lasvegasnevada.gov
Redevelopment Agency	Steve van Gorp	702-229-6863	wangorp@lasvegasnevada.gov
Planning and Development	Margo Wheeler	702-229-6301	mwheeler@lasvegasnevada.gov
Downtown Plan / Urban Design	Flinn Fagg	702-229-4848	ffagg@lasvegasnevada.gov
Building and Safety	Ron Labar	702-229-6092	rlabar@lasvegasnevada.gov
Business Licensing	Jim Rickett	702-229-6482	jrickett@lasvegasnevada.gov
Public Works/ Planning	Bart Anderson	702-229-2198	banderson@lasvegasnevada.gov
Public Works/ Design Review	Wayne Dowdy	702-229-4731	wdowdy@lasvegasnevada.gov
Fire Department	Ozzie Mirkhah	702-229-6761	amirkhah@lasvegasnevada.gov

Source: City of Las Vegas Office of Business Development (February 2005)

## NDA

**Nevada Development Authority** works with a variety of agencies in the course of attracting new companies to the Las Vegas valley. One such agency is the city of Las Vegas. This coordinated effort provides companies with the information, talents and resources needed for evaluating and implementing an expansion or move to the local community. Companies can save hundreds of hours and thousands of dollars by utilizing NDA's comprehensive and confidential services.

Through working together with the city of Las Vegas, the NDA has gained valuable support and continually collaborates to make notable strides towards diversifying the local economy and connecting the business community.

### Who We Are

The NDA works to attract, retain, and expand the business base to enhance the overall socioeconomic development of southern Nevada and encompasses local NDA members who have an interest in the growth and stability of the local economy.

Our staff is comprised of knowledgeable, experienced individuals dedicated to serving the needs of businesses. They play an active role in recruiting and planning corporate relocation and expansion endeavors, maintaining member communications and acting as advocates for members' concerns on pertinent issues affecting the local business environment.

Along with the help of its members, the NDA is directly responsible for creating and retaining thousands of stable jobs for southern Nevada residents through recruiting new non-gaming companies to the area and playing an active role in the local expansion of existing businesses. Of the last five years, southern Nevada realized an economic impact of \$6.9 billion from more than 43,110 jobs created through the NDA's economic development efforts.

### What We Do

As a non-profit agency, the NDA is dedicated to fostering an attractive, business friendly environment through building key relationships while assisting and targeting new and expanding businesses. The NDA puts business leaders on the right track for success in southern Nevada and works to diversify and improve the local economy. Involvement in the NDA helps individuals and businesses connect, grow and prosper.

Each year, the NDA hosts many networking opportunities, including breakfast meetings, business mixers, luncheons and special events. In addition, the NDA helps to keep its members up-to-date on the latest economic development news through quarterly newsletters, an interactive website and daily interaction.

### How We Can Help You

As the area's leading regional development authority, the NDA provides the necessary resources and assistance for companies interested in doing business in southern Nevada - free of charge.

Companies can save hundreds of hours and thousands of dollars by utilizing NDA's comprehensive and confidential services. The NDA's professional expansion relocation specialists provide an extensive list of services to assist businesses in decision making including:

- **Research & Information Services-** Including accurate cost assessments and comparisons
- **Customized Site Tours-** Undeveloped sites, industrial parks and both build-to-suit-lease and build-to-suit-own and existing buildings
- **Interface with Regulatory Agencies-** Licensing, incentives, incorporation, workers' compensation, employment security, and government
- **Interface with Professional Services-** Including local business leaders, service providers

The NDA strives to make each company's move or relocation to southern Nevada as easy and efficient as possible. After a business relocates, the NDA continues to provide resources and services. This ongoing relationship not only helps companies make the transition to the area, but also ensures they remain stable and productive members of the business community.

The NDA's economic foresight has helped many businesses realize increased profits and lower liabilities. Working with the NDA is essential for business success. Contact us today to learn more about doing business in southern Nevada and how we can help you.



### Nevada Development Authority

3773 Howard Hughes Parkway, Suite 140 South  
Las Vegas, Nevada 89109  
Phone: 1-888-4-No-Taxes / (702) 791-0000  
Fax: (702) 796-6483  
Web: [www.nevadadevelopment.org](http://www.nevadadevelopment.org)  
Email: [info@nevadadevelopment.org](mailto:info@nevadadevelopment.org)





# City of Las Vegas Development Contacts

## City of Las Vegas Building and Safety Development Services Center

731 South Fourth Street  
Las Vegas, Nevada 89101  
(702) 229-6251  
[http://www.lasvegasnevada.gov/building\\_safety/default.htm](http://www.lasvegasnevada.gov/building_safety/default.htm)

## City of Las Vegas Finance and Business Services (Also Business License & Purchasing)

400 Stewart Avenue  
Las Vegas, Nevada 89101  
(702) 229-6281  
[http://www.lasvegasnevada.gov/finance\\_business/default.htm](http://www.lasvegasnevada.gov/finance_business/default.htm)

## City of Las Vegas Office of Business Development

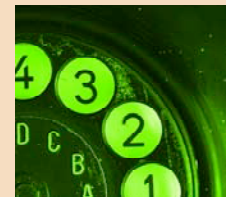
400 Stewart Avenue  
Las Vegas, Nevada 89101  
(702) 229-6551  
<http://www.lasvegasnevada.gov/obd/default.htm>

## City of Las Vegas Planning and Development

731 South 4th Street  
Las Vegas, Nevada 89101  
(702) 229-6301  
<http://www.lasvegasnevada.gov/planning/default.htm>

## City of Las Vegas Redevelopment Agency

400 Stewart Avenue  
Las Vegas, Nevada 89101  
(702) 229-6551  
[http://www.lasvegasnevada.gov/1353\\_1072.htm](http://www.lasvegasnevada.gov/1353_1072.htm)



## Other Development Contacts

### Economic Development Agencies

#### Nevada Commission on Economic Development

555 E. Washington, Las Vegas, NV 89101  
[www.expand2nevada.com](http://www.expand2nevada.com); (702) 486-2700  
The Commission on Economic Development (CED) seeks to bring high-wage primary jobs to Nevada by attracting companies, subsidiaries, corporate start-ups and investment.

#### Nevada Development Authority

3773 Howard Hughes Pkwy.,  
Suite 140, S., Las Vegas, NV 89109  
[www.nevadadevelopment.org](http://www.nevadadevelopment.org);  
(702) 791-0000

The NDA works to attract new businesses to the Las Vegas MSA. It also distributes the "Las Vegas Perspective," which contains information on resident demographics, zip code profiles, cost-of-living, business & industry statistics, and retail and tourism information.

#### Nevada Power Company Economic Development

6626 W. Sahara Ave., P.O. Box 98910,  
Las Vegas, NV 89151  
[www.nevadapower.com](http://www.nevadapower.com); (702) 367-5707  
Assists businesses with Nevada Power procurement, provides general assistance in business development, technical assistance and other business services for emerging and established enterprises.

#### Southwest Gas Corporation

4300 W. Tropicana Ave., Las Vegas, NV 89193  
[www.swgas.com](http://www.swgas.com); (702) 365-2191  
Provides general assistance in business development, technical assistance and other business services for emerging and established enterprises. Their Account Executives and Industrial Gas Engineers are trained in energy-related aspects of businesses and can perform a variety of equipment specific evaluations to optimize energy decisions.

#### U. S. Small Business Administration

400 S. 4th Street, Suite 250, Las Vegas, NV 89101  
[www.sba.gov/nv](http://www.sba.gov/nv); (702) 388-6611  
Provides assistance to Small Business Startups and Business Expansion. Services include one-on-one counseling, technical assistance, business information center, small business development centers and the Nevada Micro Enterprise Initiative.

### Work Force Development Agencies

#### Institute for Business and Industry Community College of Southern Nevada

3200 E. Cheyenne Ave., North Las Vegas,  
NV 89030; [www.ccsn.nevada.edu](http://www.ccsn.nevada.edu)  
(702) 651-4479  
The Institute for Business and Industry is a partnership program that specializes in occupational training skills. The Program helps businesses find skilled labor through training partnerships subsidized by state and federal programs.

#### Management Assistance Partnership (MAP)

2409 Las Verdes, K1B Las Vegas, NV 89102  
[www.mapnv.com](http://www.mapnv.com); (702) 651-4543  
MAP is the industrial extension program of the University and Community College System of Nevada and its partners. Its primary purpose is to work directly with Nevada companies to strengthen their global competitiveness by providing information, decision support and implementation assistance in adopting new, more advanced technologies, techniques and best business practices.

#### Southern Nevada Workforce Investment Board

920 W. Owens, Las Vegas, NV 89106  
[www.snwib.org](http://www.snwib.org); (702) 638-8774  
The Workforce Investment Board provides businesses and career seekers the ability to make one-stop to satisfy their workforce needs. The One-Stop program provides a full array of career development services: labor market information, occupational training providers information, assessment and counseling services, pre-employment interview, job marketing services, and career planning.

#### UNLV Professional Development Center

4505 Maryland Parkway, Box 451019,  
Las Vegas, NV 89154  
[www.edoutreach.unlv.edu](http://www.edoutreach.unlv.edu); (702) 895-3867  
The UNLV Professional Development Center and the Division of Educational Outreach provides a variety of professional development courses, workshops, seminars, and conferences for the business community. Many of these courses are included in certificate programs, but some are one-time educational opportunities for the business and professional community in general.

### Regulatory Agencies

#### Nevada Department of Business & Industry

555 E. Washington Ave., Suite 4900,  
Las Vegas, Nevada 89101  
[www.dbi.state.nv.us](http://www.dbi.state.nv.us); (702) 486-2750  
The Department's activities include regulation of business and industrial enterprises, promotion of worker safety, protection, and rights, administration of bond programs, and educating and informing the public and business and industry of their legal rights and responsibilities.

#### Nevada Division of Industrial Relations

400 West King Street, Suite 400,  
Carson City, NV 89703  
[www.dirweb.state.nv.us](http://www.dirweb.state.nv.us); (775) 684-7260  
The Division of Industrial Relations promotes and enforces safety in the workplace and workers' compensation, and training. Should injury occur, the Division ensures the timely and appropriate delivery of benefits.

#### Nevada Gaming Control Board

555 E. Washington Ave.,  
Las Vegas, NV 89101  
[www.gaming.nv.gov](http://www.gaming.nv.gov); (702) 486-2000  
State agency responsible for collecting and distributing gaming revenue information. In addition, to regulating gaming, they publish many booklets regarding gaming regulations, the U.S. gaming industry and the Nevada Gaming Control Act.

#### Nevada Department of Taxation

555 East Washington Ave., Suite 1300,  
Las Vegas, Nevada 89101  
[www.tax.state.nv.us](http://www.tax.state.nv.us); (702) 486-2300  
The Department of Taxation provides fair, efficient and effective administration of tax programs for the State of Nevada in accordance with applicable statutes, regulations and policies.

## Other Development Contacts

### Nevada Department of Transportation

1263 S. Stewart St., Carson City, NV 89712  
<http://www.nevadadot.com>; (702) 385-6500  
 NDOT distributes information on traffic volume for all highways and interstates throughout Nevada.

### Nevada Secretary of State

555 E. Washington Avenue, Suite 4000,  
 Las Vegas, NV 89101  
<http://sos.state.nv.us/>; (702) 486-2880

The purpose and mission of the Secretary is to protect Nevada investors through the licensing of investment professionals, the registration of securities offerings, the enforcement of statutes regarding securities law, and education of the public.

### Research Agencies

#### Las Vegas Convention and Visitors Authority

3150 Paradise Rd., Las Vegas, NV 89109  
[www.lvcva.com](http://www.lvcva.com); [pr@lvcva.com](mailto:pr@lvcva.com);  
 (702) 892-7663

The Las Vegas Convention and Visitors Authority is the official destination marketing organization of Las Vegas and operates the Las Vegas Convention Center and Cashman Center. The LVCVA brings visitors to Las Vegas and Clark County by promoting tourism, conventions, meetings and special events.

### State of Nevada Demographer

[www.nsbdc.org/demographer](http://www.nsbdc.org/demographer),  
[jhardcas@unr.edu](mailto:jhardcas@unr.edu). (775) 784-6352  
 The Nevada State Demographer's office is responsible for conducting annual population estimates for Nevada's counties, cities, and towns. The office also estimates population by age, sex, race, and Hispanic origin of Nevada's counties.

### McCarran International Airport

P.O. Box 11005, Las Vegas, NV 89111-1005  
[www.mccarran.com](http://www.mccarran.com), (702) 261-5100  
 Collects information on airline passengers, average daily flights, load factors and other statistics regarding scheduled, charter and commuter air traffic at Clark County airports.

### Nevada Department of Employment, Training & Rehabilitation

500 E. 3rd St., Carson City, NV 89713  
[www.nvdetr.org](http://www.nvdetr.org), Las Vegas - (702) 486-7923, Carson City - (775) 684-3911  
 Distributes information on Nevada employment statistics such as labor force estimates, wage surveys and employment guides. The "Economic Update" among many other documents, is published by this agency.

### UNLV Center for Business and Economic Research

4505 S. Maryland Pkwy.,  
 Las Vegas, NV 89154-6002  
[www.unlv.edu/Research\\_Centers/cber/](http://www.unlv.edu/Research_Centers/cber/),  
 (702) 895-3191

CBER was established to aid businesses and agencies by providing information that encompasses aspects of the business community including private, commercial and residential development, public transportation and communication systems.

### Chambers of Commerce

**Asian Chamber** - (702) 737-4300

[www.lvacc.com](http://www.lvacc.com)

**Henderson Chamber** - (702) 565-8951

[www.hendersonchamber.com](http://www.hendersonchamber.com)

**Las Vegas Chamber** - (702) 641-LVCC (5822)

[www.lvchamber.com](http://www.lvchamber.com)

**Latin Chamber** - (702) 385-7367

[www.lasvegaslatincc.com](http://www.lasvegaslatincc.com)

**North Las Vegas Chamber** - (702) 642-9595

[www.northlasvegaschamber.com](http://www.northlasvegaschamber.com)

**Urban Chamber** - (702) 648-6222

[www.urbanchamberlv.org](http://www.urbanchamberlv.org)

## Las Vegas City Hall Contacts

City Hall .....(702) 229-6011  
 Animal Control Unit .....(702) 229-6348  
 Administrative Services .....(702) 229-6958  
 Building Permit Application Information ..(702) 229-6916  
 Building And Safety .....(702) 229-6251  
 Citizen's Complaint Hotline .....(702) 229-6615  
 City Attorney's Office .....(702) 229-6201  
 City Auditor .....(702) 229-2472  
 City Clerk .....(702) 229-6311  
 City Council Offices  
   Mayor Oscar B. Goodman .....(702) 229-6241  
   Ward 3: Councilman Gary Reese  
     (Mayor Pro Tem) .....(702) 229-6405  
   Ward 4: Councilman Larry Brown .....(702) 229-6405  
   Ward 5: Councilman Lawrence Weekly ..(702) 229-6405  
   Ward 6: Councilman Michael Mack ... (702) 229-6405  
   Ward 2: Councilman Steve Wolfson ... (702) 229-6405  
   Ward 1: Councilwoman Lois Tarkanian ..(702) 229-6405  
 City Hall Jail .....(702) 229-6429  
 City Manager's Office .....(702) 229-6501  
 Communications Services .....(702) 229-6501  
 Deputy City Marshal Unit .....(702) 229-6444  
 Detention And Enforcement .....(702) 229-6617

Emergency Management .....(702) 229-0313  
 Finance And Business Services .....(702) 229-6321  
 Fire And Rescue, Administration .....(702) 383-2888  
 Human Resources .....(702) 229-6315  
 Information Technologies .....(702) 229-6291  
 Leisure Services .....(702) 229-6297  
 Municipal Court .....(702) 382-2938  
 Neighborhood Services .....(702) 229-2330  
 Office Of Business Development .....(702) 229-6551  
 Office Of Communications .....(702) 229-6501  
 Parking Enforcement Unit .....(702) 229-6431  
 Planning & Development .....(702) 229-6301  
 Public Defender .....(702) 229-6486  
 Public Works .....(702) 229-6276





# Why Do Business In Las Vegas?

- ✱ **Money Magazine** – "Las Vegas, #1 Fastest Growing Big City"
- ✱ **Money Magazine** – "Las Vegas, #1 Place to Live in America"
- ✱ **Forbes Magazine** – "Las Vegas, Best Place to do Business and Pursue Careers"
- ✱ **Yahoo Internet Life Magazine** – "Las Vegas, Top 50 Most Wired Cities in the U.S."
- ✱ No State Corporate Income, Unitary, Franchise or Inventory Tax
- ✱ No Personal Income Tax
- ✱ Superior Telecommunications Infrastructure
- ✱ McCarran International Airport – Ranked in the Top 10 U.S. Airports
- ✱ Foreign Trade Zone # 89



**City of Las Vegas**  
**Office of Business Development**  
[www.lasvegasnevada.gov/obd](http://www.lasvegasnevada.gov/obd)

**Toll Free: (866) 777-7483**

400 Stewart Avenue Las Vegas, Nevada 89101

Phone: (702) 229-6551 • Fax: (702) 385-3128

E-mail: [OBD@lasvegasnevada.gov](mailto:OBD@lasvegasnevada.gov)

